

LET THE GIN BE

Really Dry Gin



No. 28,334

Handwritten note in top right corner

Matthews Goodman & Postlethwaite advertisement with contact details

NEWS SUMMARY

French to investigate Exocet aid claims

Imports curb on coal cost £20m

Police pay

Chocolate ban

Creche call

Present shock

Flood toll 196

Bombings foiled

Hijackers killed

Gift donkey

Minault victory

Arnoux wins

Briefly

Week in the Courts

Contents

Week in the Courts: extradition and the fugitive

Table of contents listing various news items and their page numbers

EEC to draw up new proposals for cutting steel exports to U.S.

Representatives of the EEC governments are to meet in Brussels today to hammer out the details of a new deal cutting global steel exports to be negotiated with the U.S. in early August.

The decision to launch a fresh European steel initiative was taken at an extraordinary week-end meeting of the EEC Council of Ministers after it became clear that a plan for concerted bilateral restraint agreements between the U.S. and four EEC countries most affected by preliminary U.S. countervailing duties could not succeed.

Habib paid as consultant says Bechtel Corporation

MR PHILIP HABIB, U.S. special peace negotiator in the Middle East, is a paid consultant for the Bechtel Corporation. It was disclosed yesterday in Washington.

Zimbabwe air base sabotaged

SABOTEURS attacked Zimbabwe's main Air Force base at Thornhill, near the Midlands city of Gweru, in the early hours of Sunday morning, damaging 12 war planes, according to Zimbabwean officials.

French trade hits 14-year low

FRANCE recorded her worst monthly trade figures for 14 years in June with a deficit, on a seasonally-adjusted basis, of FF13.3bn (£1.1bn).

HP relief planned to boost economy

THE GOVERNMENT will announce this week measures to give a small lift to the economy and relieve unemployment.

Action on Fertiliser

FURTHER SIGNS of deteriorating trade relations between Europe and the U.S. came with an announcement this weekend that the EEC is to impose a 6.5 per cent provisional anti-dumping duty on two American fertiliser producers.

Industrial chiefs favour enforced strike ballots

SENIOR DIRECTORS of big companies would like to see the Government giving priority to enforcing compulsory union secret ballots before a strike is called, according to a Marplan poll conducted for the Financial Times.

Paradoxically, perhaps, 80 per cent of the directors said that their companies had no policy on whether to resort to the law to settle problems of industrial relations, and 86 per cent said they had never done so.

More than half—57 per cent—thought that greater efficiency could be achieved through better industrial relations. However, 56 per cent said greater efficiency could be achieved through other changes.

Only 2 per cent thought it would lead to a confrontation, and 5 per cent thought their workforce would actually welcome it.

Large advertisement for SAA (South African Airways) featuring a lion and the slogan 'Never before so much of South Africa for so little.'

OVERSEAS NEWS

French investigate reports of military help for Argentina

THE FRENCH Ministry of Defence said yesterday an inquiry had been set up to establish whether the Government's embargo on military assistance to Argentina during the Falklands war had been respected. The announcement follows reports in the Sunday Times that a nine-man French technical team was in Argentina throughout the war and helped equip Super Etendard planes for launching Exocet missiles. It was Exocet missiles which sank the Sheffield and the Atlantic Conveyor. The accusations are inevitably embarrassing to the French and would be more so should they receive official backing in Britain. President Francois Mitterrand expressed strong support for Mrs Thatcher at the outset of the dispute when he condemned Argentinian aggression against British territory, and France remained firmly on Britain's side throughout the war. There remains no reason to doubt the sincerity of the President's views which reflect France's concern that Argentina's seizure of the Falklands should not set a precedent for similar pre-emptive occupation of France's overseas territories by other nations. The puzzling aspect of the affair is that the British Government is believed to have told France on two occasions that it believed that Dassault—manufacturers of the Exocet—was breaking the embargo. Several of the French team were from Dassault according to the Sunday Times. A company official yesterday declined to comment. The statement from the Ministry of Defence emphasised that instructions had been given at the outset of the conflict that no military assistance was to be given to Argentina. In particular, the statement said, the Government had ordered that no work should be carried out on equipment used by units involved in the Falklands conflict. The statement recalled that France had suspended all "prospecting, negotiation, sale and export of military equipment to Argentina" and added that this "total embargo has been completely respected." No deliveries of military equipment had been made to Argentina since the outbreak of hostilities. Mrs Margaret Thatcher, the UK Prime Minister, and Mr John Nott, Defence Secretary, are expected to face a barrage of questions on the alleged involvement of the French team during question time in the Commons tomorrow. There was no official comment on the report yesterday. Mr Tam Dalyell (Lab, West Lothian) wrote to Mrs Thatcher yesterday asking her to seek an urgent meeting with Mitterrand. "I have repeatedly in the last three months raised in the House and privately with Ministers my doubts as to whether Dassault were co-operating with the public posture of the French Government in the supply of weapons to Argentina," he wrote.

Habib steps up Lebanon peace effort

MEDIATORS from the U.S. and the Arab world yesterday stepped up their efforts to find a solution to the Lebanese crisis as Israeli jets bombed Beirut for the fourth consecutive day and Palestinian and Israeli gunners traded artillery fire within the besieged capital. Mr Philip Habib, President Ronald Reagan's special envoy, landed in Beirut last night for talks with Sig Emilio Colombo, the Italian Foreign Minister, after an apparently fruitless attempt in Cairo to persuade the Egyptian Government to offer refuge to Palestinian guerrillas trapped in Beirut. The official Middle East News Agency reported later, however, that Mr Kamal Hassan Ali, the Egyptian Foreign Minister, would visit Washington this week for further negotiations. Mr Habib, meanwhile, is expected to fly to London today to meet President Hussein of Jordan, who is on holiday in the British capital. In Damascus, Crown Prince Abdullah of Saudi Arabia held talks with President Assad of Syria while the Syrian Foreign Minister, Mr Abdul Halim Khaddam met a special envoy from Libya. Syria, too, has been asked by Mr Habib and other peace-seekers, to take evacuated Palestinians from Beirut. Israeli warplanes swooped low over the capital yesterday morning and struck the Palestinian refugee camp close to the Arab university, Palestine Liberation Organisation headquarters and the airport. Israeli forces and Palestinian gunners also traded artillery and tank fire across the museum crossing, one of the passageways between east and west Beirut.

Paul Cheeseright looks at the EEC's uphill battle to protect its position Steel victory may prove costly

THE U.S. has won its latest tussle with the EEC to restrict foreign steel sales to the American market. The likely political repercussions suggest the victory may be costly in terms of transatlantic trade relations. EEC governments today start work on new proposals designed to safeguard the position of their steel producers on the U.S. market. Yet, in a struggle of power and procedure, they have little leverage. The basic choice for EEC governments—since the U.S. last month imposed preliminary countervailing duties of up to 40 per cent on some European producers—has been to accept the likelihood that the duties would become final or to negotiate an agreement which would restrict access to the U.S. market. In either case, European producers face reduced sales. In the case of British Steel, where the duties on half its U.S. sales would be 40 per cent, some of its products would be effectively barred from the market. The approach adopted was to seek a sales restraint agreement. That approach foundered over the weekend when, following the U.S. rebuff of an EEC 10 per cent reduction offer, the negotiations were caught up in the U.S. legal timetable for the imposition or suspension of the duties. The deadline for a final determination on the duties, under U.S. law, is August 24. Had the U.S. Government wished independently to suspend all investigations leading to the imposition of duties, it had to give 30 days notice to the U.S. steel companies which in the first place had initiated complaints against European subsidies. Now the U.S. Government cannot suspend the process with-

Sanctions 'could backfire'

A classified report by the U.S. State Department has warned that Western trade sanctions against the Soviet Union could seriously backfire on the U.S. and its European allies, Peter Bruce writes from Washington. The report, published amid increasing tension between Western Europe and the U.S. over President Reagan's attempts to stop European companies using U.S. technology in the Soviet gas pipeline, warns that a sharp reduction in exports to the Soviet Union might be much more costly to Western exporters initially. The State Department analysis, which dealt only with manufactured goods, calculates that if the major Western industrial nations cut their exports to the Soviet Union by half this year and in 1983, Soviet economic growth would be slowed by just 0.2 per cent annually, or by \$4.5bn over the two years. Such sanctions would cost Western exporters about \$50bn, the report says. A total ban on manufactured exports would cost the Soviet economy \$12.5bn in growth over two years. While the report, written by the State Department's Bureau of Intelligence and Research, acknowledges that the effect on Moscow of sharply reduced trade might be "somewhat understated" because of difficulties in measuring bottlenecks caused by a loss of certain high technology items, it does suggest "caution in expecting significant, immediately visible damage to the Soviet economy from trade reductions."

the last moment and declare that any agreement should be global.

But the UK's search for a bilateral agreement was in itself an indication of the alternate uniting and dividing which has taken place in the EEC over the last six weeks on the steel issue. The U.S., just by allowing its legal procedures on the imposition of countervailing duties to go forward, has made the EEC squirm. The subsidy findings, which singled out the UK, French, Belgian and Italian producers as being those on whose products duties should be levied immediately, created a division of interests within the EEC. This was mitigated to some degree by U.S. insistence that pipes and tubes should be included in any agreement; to stave off duties, thus engaging West German opposition. Then, by blocking Commission initiatives for a restraint settlement, the U.S. inevitably pushed the country likely to be most damaged into the search for a bilateral agreement. Hence the UK sent a team to Washington at the beginning of last week, even though a concerted bilateral approach to the U.S. was taking place under Commission auspices in Brussels. The U.S. change of mind, insistence on a global approach—that took place last Saturday evening—then pushed the EEC together again, but it also pushed it back. In one form or another the EEC has been talking with the U.S. about steel restraint since last autumn, when the complaints from the U.S. steel industry about rising imports were mounting to a crescendo. It now has to start negotiations afresh with a question overhanging any mandate worked out for the Commission.

Zimbabwe group fourth to warn of closure

THE ZIMBABWE Iron and Steel Company (Zisco) has warned the Government that without substantial financial assistance it might have to close at the end of the year. Zisco, which is 49.7 per cent state-owned and therefore effectively state-controlled, is said to be losing Zim\$10m (£1.5m) a month. It is estimated the company needs an injection of some Zim\$20m. Zisco is the fourth major Zimbabwean business to have publicly warned the Government of possible plant closures and redundancies. The others are all mining groups—MTD, Mangula Copper Mine, Express Nickel Mine and Zimbabwe Alloys. At the weekend, Zimbabwe Alloys said in its annual report that it had increased its borrowings by more than 40 per cent (about £12m) in the past year and would need further borrowings of roughly the same order to maintain output and employment at current levels. This would be "financially imprudent," it said, adding that the banking system would be unable to provide such loan facilities anyway. The mining groups and Zisco are all drawing attention to common problems mainly caused by the world recession—depressed world export markets and prices filled with escalating domestic costs, especially wages, interest and, later this year, electricity tariffs. Zisco, Zimbabwe's sole steel producer, has a capacity of 1m tonnes of liquid steel a year. Some 30 per cent of output is for domestic consumption and the rest is exported. Last year, Zisco's steel exports were valued at \$50m, accounting for nearly 5 per cent of Zimbabwe's exports. Zisco employs some 5,700 people and closure would have disastrous consequences according to Mr David Youngs, the company's chief executive. Production this year is forecast at 500,000 tonnes of steel. Shareholders in Zisco, apart from the Zimbabwe Government, include Messrs Transvaal, Tanks, Roan Selection Trust, Anglo-American Corporation and the state-owned British Steel Corporation. Early this month, Zisco announced a 25 per cent rise in its domestic steel prices in an effort to improve its financial position. Last week, the Government said it would shortly introduce a system of export incentives to assist industrial exporters. While this may help Zisco to some degree, it is also being taken as evidence of the Mugabe Government's opposition to any devaluation of the Zimbabwe dollar. Many businessmen here see devaluation as the best short-term policy given the depressed state of the entire export sector.

Soviet growth rate falls short of target

SOVIET industrial output in the first six months of this year grew by 2.7 per cent and electricity by 2 per cent, the lowest first-half results since the war. Growth was well below the 4.7 per cent annual growth target and much less than the estimated 4.5 per cent annual rise in military spending, according to figures from the Central Statistical Board. Faced with the prospect of the fourth bad harvest in a row, Soviet growth, traditionally fuelled by the exploitation of new energy and raw material resources, appears to have run out of steam. Statistically, the first-half results look better than the 2.1 per cent growth over the first quarter. However, this partly reflects the way in which hectic overtime working and disregard for quality boosts end-of-account results and ensures bonus payments for workers and management. Oil has ceased to be the dynamic growth sector it was over the past two decades. Output of oil and gas condensate rose a mere 2m tons to 303m tons, compared with the first half of 1981. Gas production soared above target to 247bn cubic metres from 228bn cubic metres. Coal output stagnated at 363m tons, compared to 360m tons in the first half of last year but electric power output rose 3 per cent to 68bn. Despite the rise in electric power use, key heavy industrial sectors and rail transport performed badly. Steel output fell from 76m to 74.5m tons and production of steel pipes, vital for fulfilment of the ambitious 30,000 km gas pipeline construction target in the current five-year plan, fell from 9.1m tons to 8.9m tons. Cement production fell 5 per cent from 63.9m to 60.8m tons and paper output fell another 3 per cent to 2.7m tons. Output of the power generating and turbine industries also fell marginally. The efforts being made to increase production of robots, numerically controlled machine tools, measuring equipment and industrial instruments, however, have almost doubled the output of robot and NC machine tools. Some 2,200 units were produced. Production of consumer durables was mixed. Passenger car output fell to 1.08m from 1.09m. Refrigerator output was also down 2 per cent. Such a fall usually indicates resources are being switched from the civilian to the military sector as this industry is a classic example of military and civilian production coexisting in different parts of the same plant. Television radio and other electronic consumer goods production rose, however, and furniture output was also 5 per cent higher. Some 590,000 new flats were completed throughout the Soviet Union. Despite a small increase in the size of dairy and meat cattle herds, the output of meat for industrial purposes fell 2 per cent to 4.3m tons while egg, poultry and milk production rose marginally to partially offset declines in cheese, vegetables and other foodstuffs. Tractor output was probably down from the 280,000 units produced over the first half of last year because the Central Statistical Board gave output only in millions of horse power capacity this year instead of number of units as in the past. Production of other agricultural machines like grain, potato and maize harvesters rose as did output of pesticides up 6 per cent to 276,000 tons, and mineral fertilisers. To some extent the slowdown in industrial growth must have come as a relief to the railways whose overloading and inefficiency have long been a target of official complaint. The volume of rail traffic dropped 2 per cent to 1.734bn tons/kms over the period, reflecting shortages of wagons, slow turn-round rates, and the low level of mechanisation of cargo handling. This is largely a result of chronic under-investment and worn-out equipment. According to Soviet economists the railways are symptomatic of the underlying problems now facing wide sections of Soviet industry. FINANCIAL TIMES, published daily except Sundays and holidays. U.S. subscription rates \$365.00 per annum. Second class postage paid at New York, N.Y., and at additional mailing centres.

Trudeau extends price policy

MR PIERRE TRUDEAU, the Canadian Prime Minister, has disclosed a sweeping extension of the Government's programme of imposing a ceiling of 6 per cent this year and 5 per cent next year on wage and price increases. Under a Cabinet decision made late last week, a company or union will not be eligible for federal assistance unless it agrees to abide by the ceiling. The new measures could have a serious impact on Canadian companies because, in the past year, at least \$1,900 received federal aid in the form of direct grants, subsidies, or low-interest or interest-free loans. The Prime Minister said one company, Bombardier of Montreal, and one union, the United Auto Workers, had already been informed of the new policy. He defended it as a legitimate use of the Government's "leverage" over the private sector. The new measure is an extension of the Government's programme, announced in the June 28 budget, to impose voluntary wage and price ceilings in an effort to lower inflation.

Opens in London Today. Yasuda Trust Europe Limited. Chairman: Shinji Imanaga Managing Director: Hiroshi Sekiguchi. Garden House, 18 Finsbury Circus, London, EC2M 7BP, U.K. Telephone: 01-628-9444 Cable: YASDATRUSTEUROP LONDON EC2 Telex: 894423 YTELTD G. Lines of Services: Eurobond Management, Underwriting and Distribution Management, underwriting and distribution of public issues, arrangement of private placements and issuance of certificates of deposits. Eurobond, Yen Bond and CD Trading. Trading in fixed income securities, floating rate notes, convertible bonds, Yen bonds and certificates of deposit. Arrangement of Syndicated Loans. Arrangement of syndicated loans either in Yen or other currencies. Consulting Services on Investment and Financing. Advisory services on investment to investors and consulting services on financing to borrowers. A wholly-owned subsidiary of The Yasuda Trust & Banking Co., Ltd. (Japan). THE YASUDA TRUST AND BANKING COMPANY, LIMITED. International Department: Vosto 1-chena, Chuo-ku, Tokyo Tel: 03-278-8111 Telex: 222828 YSDUTY J London Branch: Garden House, 18 Finsbury Circus, London EC2M 7BP, U.K. Tel: 01-628-9444 Telex: 894423 YTELTD G New York Branch: One World Trade Center, Suite 9871, New York, N.Y. 10048-2554, U.S.A. Tel: 212-432-2000 Telex: 222241 YSDU US Los Angeles Branch: One Wilshire Building, Suite 1525, 520 South Grand Avenue, Los Angeles, California 90017, U.S.A. Tel: 011-62-484-4864 Telex: 213229 YSDU US Singapore Branch: 1511 Huzhou House, 10 Huzhou Road, Hong Kong Tel: 2-262921 Telex: 83287 YSDU HK Bangkok Representative Office: Pothum 507, 0-8-5 Building, 6, Sheraton Way, Singapore 0100 Tel: 2237265 Telex: 33285 YSDU SI Sao Paulo Representative Office: Av. Braganca Luis Antonio, 2020, 129 andar, Sao Paulo, S.P., Brazil Tel: 283-4406 Telex: 113487-4 YSDU BR Sydney Representative Office: 16th Floor, Exchange Centre, 28 Bond Street, Sydney, 2000, N.S.W., Australia Tel: 27 9822 Telex: 71770 YSDU AA Yasuda Trust and Banking (Hong Kong) Ltd. (A wholly-owned subsidiary): 1601 Huzhou House, 10 Huzhou Road, Hong Kong Tel: 2-262921 Telex: 83287 YSDU HK.

Gulf Air now fly non-stop to Cairo. Twice weekly. Gulf Air have introduced Wednesday and Saturday flights non-stop to Cairo from Heathrow at 10.00 arriving 16.45 local time. Return flights depart Cairo Wednesdays and Saturdays at 14.25 local time arriving Heathrow 17.30. And don't forget that along the way you can enjoy excellent cuisine and fine wines in our unforgettable luxurious TriStars. Call your travel agent or Gulf Air reservations. طيران الخليج GULFAIR. LONDON 01-49919513 (Cairo) 01-791928 BIRMINGHAM 021-6425921 MANCHESTER 061-2740673 GLASGOW 041-2481061 GULF AIR 73 FLORENCE LONDON WTV 06H FREETEL 223493. Your best choice for comfort. Your best choice for refreshment. Your best choice for welcome. Your best choice for destination. Your best choice ever to the Gulf and beyond.

WORLD TRADE NEWS

Renewed pressure on Tokyo to ease farm produce limits

BY OUR WORLD TRADE STAFF

A FORMER senior Japanese trade official has sharply criticised his country's trade policies, particularly on the still unresolved issue of farm produce imports.

Mr Naohiro Amaya, the former deputy vice-minister of the Ministry of International Trade and Industry (MITI), said Japan was "calling for freedom in cars and steel while saying 'no' to its trading partners in agricultural products. But that does not work," he told a business seminar last week.

"What the U.S. is saying (about farm produce trade) is reasonable and we'll have to accept much of American demands in order to protect the free trading system."

Mr Amaya was referring to the continuing pressure being applied to the Japanese by the U.S. on the issue of farm produce, particularly beef and citrus imports.

U.S. officials have, throughout the year, argued that the Japanese farm produce industry is highly protected, making it difficult for U.S. produce exports to enter Japan in volume. The point has been acknowledged by the Japanese, who have not resisted the pressure from the country's farm pro-

tection lobby.

U.S. criticism of the policy has receded in recent months, partially because of two trade reform packages announced by the Government, in the last seven months, and because of the shift of U.S. attention to the more pressing steel and Soviet gas pipeline disputes it has with the EEC.

In his remarks, Mr Amaya, still an adviser to MITI, said "we must quickly carry out maximum liberalisation of farm produce and other spheres."

He also called for freer access to Japan's capital market, particularly commercial banking, still under the firm control of the Finance Ministry.

Western countries in general are concerned over the continuing limitation on trade in services in Japan, and the U.S. in particular will push for further expansion of beef and citrus imports when its officials meet with the Japanese in October.

Boeing said Japan Air Lines has ordered three 747 jumbo jets worth a total of about \$250m. Reuters reports from Tokyo. The three "dash 200" models—two passenger, and one freighter—will be delivered next year.

S. African power contract awarded

By Bernard Simon in Johannesburg

STEINMULLER (AFRICA), the South African subsidiary of L. and C. Steinmuller, the West German suppliers of thermochemical plant has received a letter of intent from South Africa's Electricity Supply Commission (Escom) for six 600 Mw power station boilers at a cost of about R700m (£352m). A firm contract is expected to be signed before the end of the year.

The order, one of the largest ever placed by Escom, is for the Majuba coal-fired power station in the south eastern Transvaal, one of six similar plants currently under construction as part of Escom's accelerated expansion programme.

Escom currently accounts for about one quarter of total world purchases of power station boilers.

Steinmuller (Africa) has been awarded several large boiler contracts by Escom in the past.

Although the company is controlled from West Germany, the state-controlled Industrial Development Corporation of South Africa has a large minority shareholding.

Other tenderers for the Majuba contract are understood to have included Babcock Engineering of Britain and Deutsche Babcock. Earlier this year a GEC subsidiary won the contract to supply turbine generators for the Majuba station.

IATA CHIEFS MEET IN GENEVA

Co-operation urged to ease airline crisis

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

WHEN THE chiefs of more than 80 of the world's major airlines meet in Geneva today to try to find ways of getting out of their current financial crisis, they will have before them a three-year "rolling strategic plan" designed to help them.

The plan, drawn up by the executive of the International Air Transport Association basically seeks to help member-airlines of the association improve their productivity through common efforts—coordinating their approaches to governments on issues ranging from user charges to air traffic control, and also trying to get them to work more closely together on issues affecting them all, such as eliminating illegal fares cutting.

With a predicted loss of \$1.66bn in 1981, including heavy interest payments, and an even bleaker result forecast for 1982, the member-airlines are faced with a situation in which costs are running away from revenues.

In many instances, the causes are outside the airlines' own control. Two prime examples—fuel costs and government-imposed user charges—now account for up to 40 per cent

of total operating costs depending on the route flown.

Major efforts will be made in the immediate future to get governments to cut user charges (airport landing fees and en route navigation fees). The aim is to try to save the airlines up to \$50m a year.

There is not much the airlines themselves can do about fuel—they spend some \$30bn on

approval of governments in other parts of the world.

It is estimated that this practice, with discounts ranging up to 40 per cent in some parts of the world in a fierce battle to win traffic, is draining between \$500m and \$1bn away from airlines' revenues every year.

While many airlines publicly deplore this situation, they are forced privately (and sometimes not so privately) to resort to it in some parts of the world in order to gain some traffic; if they did not, they would lose even more heavily, to the benefit of their competitors.

Yet another area of considerable difficulty is currency remittances. Some countries throughout the world, and especially in Africa, refuse to allow the foreign airlines serving those countries to remit home the cash they earn.

The IATA estimates that at present, earnings worth over \$100 a year are effectively frozen in this way throughout the world, and that if the practice is continued, many airlines will be obliged to stop services to countries from which they cannot get their money back.

Again, there is the problem of achieving "reciprocal tax exemption." In some parts of the world, airlines sometimes

find they are paying taxes in more than one country on the same revenue, with the result that many millions of dollars more are lost each year.

There are also many areas of technical improvement that can be achieved. The IATA estimates that by straightening out what it calls "the tortuous 10" main air routes in Europe, instead of obliging airlines to fly expensive and time consuming

new problems requiring solution introduced.

The IATA's view is that, collectively, resolution of just the few issues mentioned could improve revenues by between \$1.5bn and \$2bn a year—which would do much to close the gap between operating costs and revenues, and perhaps even lift the airlines out of their heavy losses.

At the same time, it is argued, the airlines would become more efficient, both in their own operations and in the service they provide the public, to the eventual benefit of both.

While many airlines are already doing much to improve yields and control costs, their collaboration and planning through the IATA more than ever today makes economic and commercial sense, especially where the association can and does influence matters that are beyond the powers of any single airline to control.

The strategic plan is almost certain to be endorsed by the airlines in Geneva. Much of it is already being implemented, although in areas such as cutting user charges, eliminating discounting, and achieving freedom to remit money back home, the airlines are likely to face a long haul.



Wimpey rail deal in HK

BY OUR WORLD TRADE STAFF

CONSTRUCTION OF a viaduct and elevated station for Hong Kong's island line programme is to be undertaken by Wimpey International under the terms of a £16.24m contract from the Mass Transit Railway Corporation.

Work will take place between now and early April, 1983, and comprise construction of a viaduct some 12m high and carrying from one to four railway tracks from Pak Sh Wan to Chai Wan, a distance of about 1 km, and a station.

The station, at Chai Wan, will be a predominantly reinforced concrete structure but with some elements of prestressed concrete, and be located above Chai Wan Park.

The contract is guaranteed by the ECGD. Consulting engineers for the railway are Freeman Fox and Partners.

A £2.4m contract to build the world's most modern banana-puree processing plant has been awarded to Casco Construction, a division of David Williams International Group of Eastleigh, Hampshire. The turnkey project is to be located in Machala, Ecuador.

Pye Telecom has won an order from the Irish police force which is to purchase a major communications system with Pye's Irish distributor, Telecommunications Limited of Dublin. The order is worth over £2.5m.

SHIPPING REPORT

Middle East fighting pushes up tanker charter rates

BY ANDREW FISHER, SHIPPING CORRESPONDENT

THE FIGHTING in the Middle East helped push tanker rates up last week. Owners prepared to trade out of Kharg Island, off Iran, have been able to fix their vessels at much higher chartering rates than a week before.

E. A. Gibson said several Japanese charterers had entered

the market to find ships because of the refusal of the Japanese seamen's union to let their members go to Kharg Island.

This had also helped to make rates firmer. All the increased inquiry, especially for large tankers, boosted rates to about

Worldscale 35 for shipments from the island to the West, with a couple of points extra to the East.

Rates from other Middle Eastern terminals were much lower, however. There was continuing activity for shipments

from the UK and continental Europe, ranging from 75,000 ton cargoes to the U.S. at Worldscale 55 to a 100,000 tonner trading within Europe at Worldscale 56; and a 24,000 tonner for a similar voyage at Worldscale 140.

On the dry cargo side, the

large amount of ships being laid up recently has begun to have an effect on the market, Denholm Coates said. Charterers are finding it difficult to push down rates further in the Atlantic and there could be the chance of a sharp technical rebound in the market.

VTR export restraint urged

TOKYO — The Japanese Government has called on nine major home electric appliance manufacturers to hold down their exports of video tape recorders (VTR) for home use.

The Ministry of International Trade and Industry (MITI) issued the appeal in view of the growing criticism in the U.S. and Europe that Japanese VTRs were being sold below the fair market value, officials said.

Due to sagging demand, stocks of Japan-made VTRs soared in the U.S. and Europe with the result that sales competition among makers intensified, sending market prices downward.

MITI officials said they noted that major West German and Dutch electrical manufacturers, in particular, are highly critical of Japanese VTR marketing practices in Europe. Kyoto

Algerian LNG sales increase

PARIS — Algeria became France's main supplier of natural gas in May, with imports from the North African country totalling the equivalent of 7,400 kwh, compared with 4,500 in April, the state utility Gaz de France said.

Algerian gas accounted for 28.5 per cent of France's overall supplies in May, AP-DJ

World Economic Indicators

		TRADE STATISTICS			
		May '82	Apr. '82	Mar. '82	May '81
U.S. \$bn	Exports	18,218	17,843	18,402	18,899
	Imports	20,558	17,387	20,349	21,232
	Balance	-2,340	+0,456	-1,747	-2,333
W. Germany DMbn	Exports	35,58	36,50	41,77	31,30
	Imports	30,58	33,06	35,36	29,70
	Balance	+4,99	+3,43	+6,41	+1,60
France FFfrn	Exports	52,20	49,47	50,73	46,67
	Imports	55,54	53,43	53,18	49,67
	Balance	-3,34	-10,76	-4,45	-3,00
Italy Lirebn	Exports	8,039	8,547	8,933	4,192
	Imports	9,950	10,163	10,040	9,064
	Balance	-1,911	-1,316	-1,107	-2,872
Japan \$bn	Exports	11,406	12,126	12,140	12,470
	Imports	10,105	10,729	12,130	11,320
	Balance	+1,301	+1,397	+0,010	+1,150
UK £bn	Exports	4,625	4,731	4,584	3,886
	Imports	4,740	4,535	4,362	3,520
	Balance	-0,115	+0,196	+0,222	+0,366
Netherlands Flbn	Exports	14,700	14,600	14,617	13,507
	Imports	14,500	13,000	12,339	12,718
	Balance	+2,200	+1,600	+2,278	-2,211
Belgium BFfrn	Exports	216,395	180,379	183,981	195,766
	Imports	253,726	190,909	184,769	172,833
	Balance	-37,331	-10,530	-30,788	+22,933

Lloyds Bank Group Results

First six months of 1982

Group profit before tax in the first six months of 1982 was £193m. This is an increase of 11% compared with the first half of 1981, but a fall of 8% compared with the second half.

When adjusted for inflation, profit was £129m.

The interim dividend is up 15% to 9.92p per share.

After tax and dividend, the profit retained to sustain the Group's business is £124m.

The Group now operates in 47 countries, employs 66,000 people and has total assets of £32,200,000,000.



Lloyds Bank PLC, 71 Lombard Street, London EC3P 3BS.

Industrial pollination.

the "Let's" Corporation

- TRADING
- MACHINERY
- SHIPBUILDING
- PLANT PROJECTS
- CONSTRUCTION
- CHEMICALS
- TEXTILES
- FINANCE
- ENERGY & RESOURCES DEVELOPMENT
- HEAVY CONSTRUCTION EQUIPMENT

BRANCH OFFICES IN EUROPE—

FRANKFURT: Tel: (0611) 68831 Tlx: 414657 DAEWOO D
 MÜNCHEN: Tel: (089) 307709, 3084904 Tlx: 523302 DAWOM D
 DÜSSELDORF: Tel: (0211) 582039/582038 Tlx: 8597590 DAWO D
 VIENNA: Tel: 755928/26712 Tlx: 134359 DAWIN A LINZ: Tel: (0732) 585-2817 Tlx: 22535 VAL A. LONDON: Tel: (01) 864-5368
 Tlx: 837078 DAEWOO G, 8314285 DAEWOO G - PARIS: Tel: (02) 575-1530, 577-9713 Tlx: DAEWOO 250857 F - MILANO: Tel: (02) 34-93-601, (02) 34-93-701 Tlx: 333584 DAEWMI I. AMSTERDAM: Tel: (020) 178105 Tlx: 18714 DAEWOO NL. STOCKHOLM: Tel: (08) 23-76-65 Tlx: 17085 DAEWOO S. MADRID: Tel: 456-1213/1445 Tlx: 45499 DAWMD E. BRUSSELS: Tel: (02) 640-88-03/640-83-98 Tlx: 63807 DWSXL B. ATHENS: Tel: 7700109, 7775706 Tlx: 210528 DWOO GR

DAEWOO
DAEWOO CORPORATION

C.P.O. BOX 2810, 8269, SEOUL, KOREA
 TELEG: DAEWOO K23941/8, DWVEW K24444, K22868

UK NEWS

West Midland subsidies lure £2.4m investment

BY ARTHUR SMITH, MIDLAND CORRESPONDENT

THE Labour-controlled West Midlands County Council has signed 15 planning agreements with companies under an investment scheme backed by the private banks.

About £2.4m new investment and more than 150 jobs have been created in partnership with the Industrial and Commercial Finance Corporation (ICFC), a private enterprise source of risk capital funded by the clearing banks and the Bank of England.

The planning agreements are more far-reaching than those proposed by the last Labour Government, which attracted so much hostility from the private sector, according to Mr Geoff Edge, chairman of the council's economic development committee.

He said last night that if rate-payers' money was to be committed to the private sector, assurances were needed about jobs, future business development and labour practices, such as union recognition, equal employment opportunity and training.

The council's success under the ICFC scheme is seen as an important boost to stimulate investment and jobs through the recently-created West Midlands Enterprise Board.

Under the pilot scheme, which ICFC expects to be taken up elsewhere in the country, the county council offers a 5 per cent interest rate subsidy over five years.

The council insists at least one job must be created for every £25,000 of subsidised borrowing and funds must be spent on capital investment.

The corporation is responsible for the evaluation of investment proposals on commercial criteria and offers any funds from its own resources at a normal rate of interest.

Mr Derek Sach, the Birmingham area manager of ICFC, said the requirements for a planning agreement had not deterred applications. More investment proposals were under consideration and additional jobs would be created.

The return in demand for funds through the county council scheme contrast with the general picture of recession in the West Midlands.

Mr Sach said the corporation had investments in 450 companies across all sectors of the West Midlands economy. But there was no sign of any improvement in orders. Some companies were breaking into new markets, but many were "finding life extremely difficult."

Mr Sach maintained that in spite of economic difficulties, ICFC was "continuing to take a high level of risk financing start-ups." Almost half of the 122 companies backed in the financial year to last April 1982 were essentially new enterprises.

"Of these, 38 were totally new companies created in the West Midlands as a direct result of ideas brought to us, sometimes literally on the backs of an envelope," he said.

Brokers report low returns for banks on \$60bn U.S. assets

BY WILLIAM HALL, BANKING CORRESPONDENT

THE FIVE British banks which have moved into the U.S. market over the last few years now control assets of \$60bn (£34.3bn) there but the return on these assets is 60 per cent lower than the banks' overall return on assets worldwide.

Phillips & Drew, the stock-broking firm, says in a study of British banks in the U.S., that the "phenomenal growth" of UK banks there over the last decade is "strategically sound, even though in achieving it they have incurred fairly heavy costs and obtained relatively thin margins."

Phillips & Drew estimates that the U.S. operations of Barclays, Midland, NatWest, Lloyds and Standard Chartered made pre-tax profits of \$269m (£151m) in 1981.

This is equivalent to 6.8 per cent of the five banks' total profits, although the banks have 17.3 per cent of their total assets tied up in the U.S. The broker estimates that the average return on the banks'

	Assets \$bn	Pre-tax profits \$m	Return on assets U.S. %	Return on assets Group %
Midland	22.0	68	0.30	0.57
NatWest	11.0	51	0.46	1.14
Barclays	10.6	71	0.67	1.16
Standard Chartered	8.9	55	0.62	1.21
Lloyds	6.2	24	0.39	1.29
Total	59.7	269	0.45	1.15

Source: Phillips and Drew

U.S. assets amounts to 0.45 per cent compared with a group figure of 1.15 per cent.

The banks have mainly expanded by buying existing U.S. banks or finance companies, and Phillips and Drew says these have been "fairly expensive."

A typical purchase would cost 70 per cent over net asset value and at an earnings multiple of anything up to 30 times.

UK banks have been prepared to pay these prices, even though their own share ratings are

approximately one-third that of the acquisition target, because bank managements believe that the U.S. is the best area in which to expand to reduce dependence on UK earnings.

The banks gain access to substantial dollar deposits which helps them to finance trade flows and their international lending activities, most of which are denominated in dollars. In addition, the U.S. is one of the few major banking markets open to foreign companies.

Auditors not liable in takeover

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

AN APPARENT contradiction in a High Court judgment on liability of accountants to be sued over accounts they audit has been clarified by the Court of Appeal.

In December 1980 Mr Justice Woolf ruled that although a firm of accountants had been negligent in preparation of the accounts of a company taken over subsequently, the acquiring company was not entitled to damages from the accountants for that negligence.

Sir Sebag Shaw said in the Court of Appeal in June 1975 JEB Fasteners took over a company called BG Fasteners, after seeing audited accounts of BG prepared by Marks Bloom and Co. certain figures in which turned out to be substantially inaccurate.

JEB soon discovered that the takeover was an expensive mis-

take. It sued Marks Bloom, alleging that it owed JEB, as a potential buyer of BG, a duty to take care in presentation and compilation of the accounts, and had performed that duty negligently.

Mr Justice Woolf had found that JEB in deciding to take over BG had relied on the accounts, and that Marks Bloom had been negligent.

But he had held that JEB had suffered no loss as a result of that negligence.

Sir Sebag said that JEB and its lawyers might be forgiven for regarding that outcome as a paradox.

The company argued in the Appeal Court that once Mr Justice Woolf found that JEB relied on the accounts he could not logically go on to say that its losses did not result from

the accountants' negligence.

In a general and superficial sense that argument appeared sound, said Sir Sebag. It did not survive close inspection of the facts. Sir Sebag's elaborate review of the evidence and his assessment of its total effect.

There was no doubt that JEB was aware that certain aspects of the accounts were unsatisfactory, but did not examine them further because in a broad commercial sense they were not of first importance.

Mr Justice Woolf concluded, said Sir Sebag, that while the accounts had been observed and considered by JEB they had not materially affected JEB's judgment on the takeover, and that JEB was not entitled to damages from Marks Bloom.

Lord Justice Donaldson agreed.

DPP orders police probe on Clore estate

By Raymond Hughes, Law Courts Correspondent

THE police are to investigate the possibility that there may have been a criminal conspiracy to fraud the Inland Revenue of tax due on the estate of the late Sir Charles Clore.

A police inquiry into the matter has been asked for by the Director of Public Prosecutions. The decision to bring in the police follows lengthy consideration of the case by a leading lawyer.

The case was referred to the DPP by the Revenue after the possibility of fraud was raised by the Court of Appeal in April.

The court said there was a grave possibility that the £2.5m proceeds of sale of the Guy's Estate in Herefordshire, the largest asset in Sir Charles' estate, had been "siphoned" out of the country to Jersey by Stype Investments (Jersey) to evade tax.

Stype is controlled by a Jersey settlement set up by Sir Charles shortly before his death in 1978. Its directors are Sir Charles' executors and Mr John Dobbs, manager of Lloyds Bank Trust Company (Channel Islands).

All but 12 of Stype's 100,000 £1 shares are held by Lloyds Bank Trust Company (Channel Islands) as nominee for the trustees of the settlement.

In the high court today, the Official Solicitor, appointed by the court to administer the Clore estate in England, will start proceedings to try to recover from Stype the Guy's Estate sale proceeds.

The court move has been made necessary by Stype's failure to hand over the money voluntarily.

Earlier this year the Royal Court in Jersey gave Stype permission to pay out of its own assets in England an amount equal to the sale proceeds, plus interest.

It is understood, however, that Stype subsequently decided that it could not volunteer the money to the Official Solicitor without running the risk of being sued by the Clore estate in Jersey.

The Jersey court had refused to give Stype's directors an indemnity against being sued in Jersey. The indemnity was given by the executors by Sir Charles' son, Mr Alan Clore, who is challenging his father's will, and by charities due to benefit under the will.

DISSENTING shareholders of Global Natural Resources are taking legal action to try to block the company's proposed \$44m (£24.9m) acquisition of the privately-owned Texas-based exploration group, McFarlane Oil.

The dissidents, headed by Mr James Cayne, are seeking an injunction to stop Global going ahead without first getting the approval of shareholders at a general meeting.

Their counsel, Mr Leonard Hoffman, QC, told the Vice-Chancellor, Sir Robert Megarry, in the High Court last week that they believed that the deal had been structured to affect the voting control of Global.

It was significant that the deal, which would involve the issue of 2.5m new Global shares to McFarlane, had been approved on June 21—the day before Section 14 of the 1980 Companies Act came into force, said Mr Hoffman.

That section made it unlawful for a company's board to issue shares without the consent of a general meeting.

The judge said that, because of the urgency, the shareholders' injunction application could be heard during the court's two-month summer vacation. The case is likely to come up during the first week of August.

Mr Hoffman said that the agreement was to acquire the entire share capital of McFarlane, substantially on a share-for-share basis.

Groups of shareholders opposed to the Global board had formed in the past year. Mr Cayne's group which Global called "the concert party" because shareholders were acting in concert, on April 20 put

forward a motion for the removal of the board and the company's annual meeting on September 13.

Between April 22 and June 21 there were intense negotiations between the board and McFarlane, which culminated in the agreement of June 21, Mr Hoffman said.

The new one cent shares amount to 13.3 per cent of Global's equity, representing a value of about \$38m (£21.5m).

The dissident shareholders are seeking an injunction to stop completion of the agreement being signed on August 17 as planned.

If it is granted McFarlane will have the right, between August 31 and September 4, to end the agreement.

Mr Hoffman said that if the shareholders get an injunction the board could, if it thought the agreement should be implemented, summon an extraordinary meeting to obtain the necessary authority. The last date that could be done would be August 30.

Mr Allan Heyman, QC, for Global, said that an extraordinary meeting was not required because the Companies Act section had not been in force when the deal was made.

It would also be a breach of the contract to have the deal approved by a company meeting.

Global shareholders were heard by Sir Robert Megarry. He said that the deal would take too much time—shareholders needed at least 40 days' notice.

The result of holding a meeting in those circumstances would be that only the "concert party" would be ready.

Hong Kong bank is granted recognition

THE Bank of England has added the Szeanghai Commercial Bank to its list of recognised banks, bringing the total to 297. The bank has 27 branches in Hong Kong and boasts assets of HK\$7.2bn (£898m).

The Rural and Industries Bank of Western Australia has been added to the Bank of England's list of licensed deposit-taking institutions, bringing the total to 296. G. T. Management has been deleted from the list.

Paper industry plea on energy prices

DIFFERENCES in energy prices among European countries place the UK paper and board industry at a disadvantage, said David Maltor, the Energy Secretary, will be told tomorrow when he meets industry representatives and members of the Paper Industry All-Party Parliamentary Group.

The industry is seeking changes in electricity supply tariffs, to cater for energy intensive and continuous process industries. It also wants a reduction in the tax on heavy fuel oil.

Directors' group wants freeports

THE Institute of Directors is asking the Government to undertake a full-scale feasibility study leading to the introduction of freeports around the UK to attract more trade.

"The freeports would be treated as pieces of foreign territory in which goods could be stored and processed free of customs duty or VAT for re-export, or charged to tax and duty only when they were finally imported into the UK or another EEC country," the institute says.

Building of HTV complex starts

CONSTRUCTION of the HTV group's £14m Welsh television complex in Cardiff is to begin today. Mr Ron Werdley, HTV's managing director, will turn the first sod on the 60-acre development site at Culverhouse Cross on the western outskirts of the city.

Major expansion in Welsh television is due this autumn arising from the special arrangements in Wales for the new fourth channel. The company is to supply it with up to nine hours of programmes a week.

High noon approaches for the film industry

Cinema funding may be curtailed at the worst possible time, Arthur Sandles reports

WHEN Mr Mamoun Hassan, managing director of the National Film Finance Corporation, presents his annual report tomorrow he will do so in the knowledge that one Government Minister in particular will be reading the small print very closely.

Mr Iain Sproat, the Department of Trade Minister who looks after the film business, is on the warpath. He is deep in a blood-letting exercise with British Airways and is sharpening his knives for surgery on the UK Tourist Boards. Mr Sproat is eager to take on the film and cinema business next.

"I want to go back to the 1927 Act and examine the morass and maze of levies and quotas. The time has come to rationalise and examine the legislation," he says.

In the case of one particular piece of pruning, the Minister could not wait. He swept aside the rules that insisted on 15 per cent of films in UK cinemas coming from Britain or the EEC. The new freedom of the screens comes into force next January. The quota had been 30 per cent until last January.

The quota was, of course, irrelevant. It is becoming increasingly difficult to tell what is "British" now that the film industry is so international—the "British" Charlots of Fire was conceived in the UK but its gestation was funded largely

from U.S. and Egyptian sources. Star Wars was made largely in UK studios.

Sproat, like his Treasury colleagues, is increasingly alarmed that much of the support being given to "British" films—either through quotas protection or Eady monies—does not end up in British pockets ensuring further domestic film investment.

Eady money—named after its creator—comes from a small levy on box-office admissions. In 1980, it amounted to about £5.8m on gross revenues of £143m. Some of this cash goes to the National Film Finance Corporation and more goes back to British film-makers in direct proportion to their success.

But British cinema receipts are now only a tiny part of the returns a successful film might receive worldwide from cinema showings, television broadcasts, cable transmissions and cassette/disc recordings. Some think that the administrative burden of the scheme, and the addition it makes to cinema seat prices, which are already over the £1.50 mark, brings its benefit into question.

To remove that, however, would raise huge doubts of the future of the NFFC, which backs half a dozen British films

a year (Gregory's Girl is a recent example). The Government is unlikely to want to dig deeper into its pocket.

The Treasurer has already caused a shudder in the industry by talk of changing the present 100 per cent one-year write-off for film investment to a "life of film" system.

It is important to recognise the difference between the cinema business and the film industry. While the cinema business becomes wobblier, there have been signs of a revival in film-making in the UK. ACV has moved out but Goldcrest has moved in and the Fourth Channel has greatly stimulated independent film/video production.

Some 126m cinema tickets were bought by the British in 1978. The June 1982 admission figures were the worst the industry has seen since going to the pictures became established as a popular entertainment. By the end of the year, perhaps as few as 70m cinema tickets will have been sold.

This is in extraordinary contrast with the U.S., which had a record-breaking June. Part of the reason for the U.S. surge is another block-busting film—E.T. The Extra-Terrestrial, which

has been taking money recently at a world-record rate of \$8.3m (£2m) a day.

Part of the reason for this transatlantic difference is thought to be the strength compared with the U.S. of UK television, which is about to be furthered with the introduction of Channel Four.

However, there are those—and perhaps Mr Sproat is among them—who feel the cinema is hemmed in by too many regulations and traditions.

Perhaps the biggest name over whom the Secret Shadow rests is that of Sir Hasold Wilson. He heads the Interim Action Committee—an organisation which consistently produces readable reports and which governments equally consistently ignore.

There seems little doubt that the Wilson Committee will be spared at least until the Hunt Committee on the future of cable television in Britain reports in the autumn.

Then Mr Sproat's evil servants will have all the information they need in preparation for a clean sweep of the industry. If cable television is given a complete go-ahead in Britain (a Home Office decision, not that of the Secretary of State for the Environment) could be huge, but the cinemas may well be come to the last few flickers of the final reel.

McFarlane Oil deal faces court injunction threat

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

DISSENTING shareholders of Global Natural Resources are taking legal action to try to block the company's proposed \$44m (£24.9m) acquisition of the privately-owned Texas-based exploration group, McFarlane Oil.

The dissidents, headed by Mr James Cayne, are seeking an injunction to stop Global going ahead without first getting the approval of shareholders at a general meeting.

Their counsel, Mr Leonard Hoffman, QC, told the Vice-Chancellor, Sir Robert Megarry, in the High Court last week that they believed that the deal had been structured to affect the voting control of Global.

It was significant that the deal, which would involve the issue of 2.5m new Global shares to McFarlane, had been approved on June 21—the day before Section 14 of the 1980 Companies Act came into force, said Mr Hoffman.

That section made it unlawful for a company's board to issue shares without the consent of a general meeting.

The judge said that, because of the urgency, the shareholders' injunction application could be heard during the court's two-month summer vacation. The case is likely to come up during the first week of August.

Mr Hoffman said that the agreement was to acquire the entire share capital of McFarlane, substantially on a share-for-share basis.

Groups of shareholders opposed to the Global board had formed in the past year. Mr Cayne's group which Global called "the concert party" because shareholders were acting in concert, on April 20 put

Steel producers angered by strict EEC quotas

BY MARK WEBSTER

THE EEC steel production quotas, the most severe since restrictions were introduced in 1980, have created confusion and resentment among the main UK private steel producers.

Manchester Steel will protest to the European Commission this week about its quotas. Other companies are still in negotiation with the EEC, though the quotas are officially almost a month old.

The third-quarter quotas for July to September are as much as 20 per cent down on the previous three months because of a further slump in demand.

But Mr Ken Knaggs, managing director of Manchester Steel, said his company could sell 25 per cent more wire rod than allowed under the existing quota.

Unless the commission was prepared to increase the company's quota, Manchester faced a "fork in the road" at the end of September, when its official production entitlement would be exhausted.

Wire rod is back under mandatory controls for the first time in a year after EEC manufacturers failed to reach a voluntary agreement on limiting production.

Mr Knaggs said his company had been penalised by the fact that, instead of building new plant it had taken over existing facilities. Under EEC rules it could get no extension of its quota to reflect the increased capacity.

Allied Steel and Wire in Cardiff has still not agreed on detailed quotas with the commission because it is a new company, and because

wire rod has been reintroduced into the EEC regime.

Negotiations are further complicated by the commission's attempts to introduce a greater measure of flexibility into production controls.

The intention was to protect smaller companies adversely affected by too rigid an approach, and allow for unforeseeable events such as mergers or de-mergers. Companies which feel themselves hard done by can now appeal to the commission for help.

Sheerness Steel said the quota system failed to tackle two essential problems. Prices remained weak, particularly in Continental markets, because the commission watched production more closely than prices.

Pressure should be put on member governments to restructure their steel industries, which was the intention of the crisis cartel when it was introduced, said Sheerness.

The company is fighting for a quota on its bar, flats and merchant rounds. It has invested heavily to improve existing facilities and change its product mix. Under EEC rules it cannot qualify for a quota because it is not a long-standing manufacturer of these products.

Mr Alec Mortimer, director-general of the British Independent Steel Producers' Association, said that in the past the commission had judged the decline in steel demand more or less correctly, but that it was "not exactly a precise science."

Coal for France stokes up controversy

Sue Cameron looks at a prices problem for CEBG and NCB

THE GOVERNMENT'S policy on import and export of coal shows every sign of leaving Energy Ministers in an embarrassing position with the Central Electricity Generating Board.

Last week a shamed Mr Nigel Lawson, the Energy Secretary, confessed to MPs that the National Coal Board was exporting supplies to France at a lower price than charged to the CEBG. Part of these were going to Electricité de France, the French state electricity corporation.

Two circumstances that will have made Mr Lawson's admission to the Commons Energy Select Committee more galling are that he had to apologise for telling MPs earlier that there was no disparity between French and UK coal prices, and that French electricity prices are the lowest in Western Europe.

This is the result of France having an excellent mixture of cheap nuclear and hydro-electric generation, not because of low-priced UK coal exports, but the viewpoint of UK consumers may well be that if anyone enjoys comparatively low-cost British coal it should not be the French.

There are likely to be more red-faces at the Department of Energy, this week when the CEBG releases its annual report. The figures are expected to show that government restrictions on coal imports cost the taxpayer £20m in the last financial year.

Ministers having given the CEBG a stick to beat them, it remains to be seen if its new chairman Sir Walter Marshall, former head of the United Kingdom Atomic Energy Authority, will decide to use it.

He took over only this month after the somewhat acrimonious departure of Mr Glyn England.

Unlike Mr England's, his relations with Mr Lawson are thought to be amiable. Both are keen to see a speeded nuclear-power investment programme.

So far government wishes, shaped by fears of a miners' strike, appear to override any argument from the CEBG, at least on coal imports.

Last year after the threatened miners' strike over planned pit

closure the Government told the CEBG to limit coal imports to 0.75m tonnes a year. On further discussions between Ministers and CEBG, the restriction has been reimposed for 12 months.

The clamp on coal imports comes despite the CEBG long-term contract with Australia to buy 2m tonnes of coal a year.

Imports from Australia or other cheap coal-producing countries can improve the economics of only a limited number of power stations, mostly in the South.

High cost of transport makes it cheaper for the CEBG to buy NCB coal from nearby pits for power stations in the North and the Midlands.

Only when imported coal can be delivered directly by water to Southern stations does it become more cost-effective than NCB supplies. Probably the CEBG would not wish to import more than 2m tonnes of coal under any circumstances.

Rising costs of stockpiling coal already contracted for from

Australia is clearly causing mounting irritation to the CEBG.

A comparatively high level of coal imports gives the CEBG greater bargaining power when negotiating prices with the NCB.

The two boards have no international five-year agreement now in its third year. That the CEBG will buy 75m tonnes of coal from the NCB, while the NCB keeps price rises below inflation level.

Despite the "understanding" between them the CEBG clearly needs all the leverage it can get in negotiating coal prices with the NCB. Last year some 90 per cent of CEBG electricity generation was based on coal.

If the CEBG cannot use the threat of imports to bring down its bill for coal, will it be able to argue on the grounds of NCB export prices to Electricité de France?

A report from the Commons Energy Select Committee published this year may cast some light on prices. It showed that in September 1981 average price of UK exported coal was between £38 and £39 a tonne. The average charge to the CEBG was £37.50 a tonne.

NEW ISSUE July 23, 1982

FNMA FEDERAL NATIONAL MORTGAGE ASSOCIATION

\$500,000,000
14.30% Debentures

Dated July 27, 1982 Due July 10, 1986
Series SM-1986-J Cusip No. 313586 MH 9
Non-Callable
Price 100%

The debentures are the obligations of the Federal National Mortgage Association, a corporation organized and existing under the laws of the United States, and are issued under the authority contained in Section 304(b) of the Federal National Mortgage Association Charter Act (12 U.S.C. 1716 et seq.).

This offering is made by the Federal National Mortgage Association through its Senior Vice President-Finance and Treasurer with the assistance of a nationwide Selling Group of recognized dealers in securities.

Debentures will be available in Book-Entry form only. There will be no definitive securities offered.

John J. Meehan Senior Vice President-Finance and Treasurer
Allen C. Sell Director of the Fiscal Office

100 Wall Street, New York, N.Y. 10005

This announcement appears as a matter of record only.

FT grocery price index

THE Financial Times grocery prices index fell sharply in July as a result of seasonally much cheaper fresh fruit and vegetables. The July index stood at 146.92, almost a fifth lower than the June index of 149.87.

The index is based on information collected each month by 25 shoppers who monitor a list of more than 100 items each month from stores throughout the country.

The index is meant only as a guide to trends in food prices and should not be taken as an absolute indicator of price levels.

The sharp fall in the July index—the largest fall for more than a year—was primarily due to the slump in cost of the fresh fruit and vegetable sector of the basket. This fell by almost 17 per cent from £93.01 in June to £37.22 in July.

This sharp reduction in cost was mainly due to the relatively good weather this summer bringing on to the market plentiful supplies of fresh produce.

The FT grocery prices index is copyright and may not be reproduced or used in any way without consent.

FINANCIAL TIMES SHOPPING BASKET—JULY, 1982

	July	June
Dairy produce	718.06	726.99
Sugar, coffee, tea and soft drinks	211.37	211.85
Bread, flour and cereals	322.12	322.61
Preserved and dry groceries	116.87	118.33
Sauces and pickles	54.30	55.26
Canned foods	287.89	284.31
Frozen foods	248.86	248.20
Meat, bacon, etc. (fresh)	637.42	638.34
Fruit and vegetables	327.22	393.01
Non-foods	264.51	261.02
Total	3,186.44	3,123.82

1981: January 130.95; February 131.75; March 132.75; April 134.93; May 134.30; June 137.37; July 134.62; August 138.50; September 136.60; October 137.49; November 140.51; December 141.24.
1982: January 144.81; February 145.83; March 146.71; April 147.75; May 151.04; June 149.87; July 146.92.

UK NEWS - LABOUR

Cunard urged to place local order

BY JAMES McDONALD

TYNE AND WEAR County Council has launched a last minute attempt to persuade sufficient House shareholders to call a special general meeting of the company to prevent its subsidiary, Cunard, from ordering in the Far East a replacement for the Atlantic Conveyor, which was sunk in the Falklands conflict.

Mr Michael Campbell, the council leader, said yesterday he was seeking support of shareholders holding the 10 per cent of the £50m equity capital of Trafalgar House needed to call a special meeting.

Shareholders would then be asked to instruct the board to "buy British" and place the order for Atlantic Conveyor's replacement on the Tyne.

The council believes Cunard is about to place the order with a Far East shipyard and that speed is essential if the move is to be blocked. The council will circularise all shareholders but intends to contact large shareholders by telephone or telex to obtain quickly the necessary 10 per cent of votes.

This move follows Friday's meeting between a TUC delegation and Lord Matthews, Cunard chief executive. Lord Matthews said that the £15m gap between the British and South Korean prices for the replacement would have to be met by Government subsidy if the work

BR ready to start flexible rostering

By Our Labour Staff

BRITISH RAIL has made clear to the Associated Society of Locomotive Engineers and Firemen that it will press ahead with the implementation of new rosters from next Monday, even if the union's delegates conference throws out flexible rostering at its meeting tomorrow.

A letter to all three rail unions last week pointed out that the schedule endorsed by the TUC and reluctantly accepted by the executive of train drivers' union allowed BR to post the rosters from August 2 regardless of whether details of their introduction have been agreed.

Last night BR was careful to emphasise that the letter was not intended as a provocation, but merely constituted a written reminder.

Tomorrow's conference of 47 ASLEF delegates is expected to demonstrate further vigorous opposition to the TUC peace plan. It is expected that a majority will endorse the settlement.

So far, the new rosters have been worked at only 71 of BR's 265 depots. It will be some weeks before they are introduced throughout the country.

Police claim of 10% likely to be accepted

By IVOR DAWNAY, LABOUR STAFF

THE Government is expected to accept recommendations of 10.3 per cent rises for police officers through this is certain to strengthen the resolve of health service unions in their 10-week-old pay campaign.

The award will be formally submitted for Cabinet endorsement on Wednesday following a meeting of the Police Negotiating Board. However, the Government may defer its decision until next week after the Commons has risen.

This will allow ministers to consider a plan to raise the level of contributions made by police to their pensions from 7 to 11 per cent of earnings.

Any such increase would ally some of the criticism expected from health service and other public sector groups over the level of the police rise.

Nevertheless, a 10.3 per cent award is certain to provoke an angry response from the health unions.

Mr Albert Spanswick, general secretary of the Confederation of Health Service Employees, said yesterday that the unions would be looking closely at the police settlement in the context of their campaign for an improvement in the current 8 to 7.5 per cent "final offer" to NHE staff. A five-day intensification of industrial action is planned from August 9.

Health service workers draw direct parallels with the police over their refusal to take all-out strike action and their role as community servants, Mr Spanswick said.

"It will make our members more adamant to see it through, and I would appeal to nurses to stick it out," he added.

Police pay is assessed under guidelines laid down by the Edmund Davies Committee which links increases to national-average earnings. The average earnings index for May, the month taken by the Negotiating Board, showed a rise of 10.3 per cent.

Mr Norman Fowler, the Social Services Secretary, has repeatedly rejected the health service unions' claim for a 12 per cent pay rise.

Unions see threat to 250,000 bank jobs

By Our Banking Correspondent

UP TO 250,000 jobs could be lost in Europe's banks over the next decade, equivalent to one in 10 of the workforce, because of new technology, according to a trade union estimate.

Concern about the impact of new technology on employment levels is leading to a more militant attitude among European bank unions, which represent 1.6m employees.

They are considering the possibility of interrupting transborder data flows through systems such as SWIFT and disrupting the credit card companies in furtherance of industrial disputes.

Introduction of new technology, such as automated teller machines which can do the work of counter clerks in bank branches, is saving the banks money but makes them more vulnerable to industrial unrest.

Mr Philip Jennings, secretary of the banking and insurance section of the Geneva-based International Federation of Commercial, Clerical, Professional and Technical Employees, says in an interview in the latest edition of Retail Banker International that a report on possible lines of industrial action is likely to be prepared within the next year.

Marplan poll details

THESE are the main detailed sets of responses to the Marplan poll on the Employment Bill.

% SAYING THE PROVISION IS VERY OR FAIRLY POSITIVE

	Closed shop provision	Ban on union labour only	Open union funds to liability	Narrowing definition of lawful disputes	Wider ability to dismiss strikers
Total	55	60	65	62	46
Personnel	53	60	59	60	40
Other director	59	59	70	65	59

WHICH INDUSTRIAL RELATIONS REFORM WOULD YOU MOST LIKE?

	Total 500	Personnel 239	Other director 261
Base: Total sample	500	239	261
Compulsory pre-strike secret ballot	15%	14%	16%
Closed shop reform	14%	13%	15%
Reduction of union power/immunity	4%	5%	3%
Union officials to be answerable for union activity	4%	4%	4%
Compulsory ballots of union officials	4%	4%	5%

INFORMANTS' OPINION OF THE BILL

	Total 500	Personnel 239	Other director 261
Base: Total sample	500	239	261
Goes too far	20%	25%	15%
Not far enough	13%	10%	15%
Is about right	60%	56%	63%
Don't know/can't say	7%	9%	7%

EMPLOYMENT BILL DISCUSSIONS

	Total 500	Personnel 239	Other director 261
Base: Total sample	500	239	261
At a board meeting	22%	27%	17%
With line managers	23%	24%	22%
With the workforce	10%	17%	15%

Old people 'less likely to grumble about life'

BY LISA WOOD

BRITAIN'S ELDERLY have similar problems to the rest of the population but are less likely to grumble about life, says a report published today.

The report, prepared by the National Consumer Council from a sample of about 2,000 people, said that as the weekly expenditure of the UK's 5m people aged over 65 was little over half that of the average householder there was an inevitable tendency to neglect their needs and concerns.

Similarly it was rare for anyone over pensionable age to be appointed to any of the many consumer boards and councils. But several areas covered by the report, including prices of food and electricity, were of major concern to the elderly.

For example, one in five elderly shoppers in the survey said they had cut down on some food purchases during 1979-1980 because of high prices, nearly one in ten had cut down on drink for the same reason and one in six said they were buying fewer clothes.

On medical care less than one per cent of all those aged 65 or more said they had ever wanted to complain about doctors compared with five per cent of those aged under 65 years old.

Old people were far less likely to complain about their neighbours, dirty streets, poorly lit streets, inadequate rubbish collection and local vandalism.

Ms Joan Macintosh, vice chairman of the National Consumer Council said old people had an "admirably stoic" attitude. This "can and does lead to serious social injustice unless it is watched over solicitously by a society which protects, respects and takes a pride in its older citizens."

CIBC.

THE FINANCIAL FORCE TO GET YOUR PROJECT OFF THE GROUND.

Mining or energy? Construction, chemicals or communications? Pipelines or dams? Or a new, imaginative enterprise? Whatever, wherever your project, we're here to help you. Here in Britain, helping companies big and small to get their projects started. And we're successful here.

Canadian Imperial Bank of Commerce is successful at raising loans quickly, responding imaginatively to new ideas, and working closely with clients for their success. We can provide loans of £1 million upwards to businesses operating in home markets, overseas markets, multi-national markets, anywhere in the world.

As the seventh largest bank in North America, with assets exceeding C\$ 65 billion, established in 25 countries on 5 continents, our financial force extends far beyond Canada. We can help to get your project moving, anywhere in the world.

Ask us.

Reorganisation at Bank of Scotland

Mr R. T. J. Lambert, senior vice-president and general manager, New York, has been appointed senior manager, international division, BANK OF SCOTLAND (resident in London) from August 1. Mr A. R. Steedman, vice-president and representative, Houston, has been appointed a manager, international division, head office, from September 1. Mr P. M. Fergus, an assistant manager, international division, head office, has been appointed a manager, international division, head office, in succession to Mr W. F. Hendry, from August 1. Mr W. P. Hendry, a manager, international division, head office, has been appointed representative office, Houston, in succession to Mr Steedman. Mr W. T. Noonan, vice-president and manager, New York, has been appointed senior vice-president, New York branch. Mr Peter Bennie, vice-president and representative, Los Angeles, has been appointed vice-president and branch manager, New York branch, from August 1. Mr R. F. S. Hamish, vice-president and operations manager, New York, has been appointed vice-president, representative office, Los Angeles, in succession to Mr Bennie.

BANK OF MONTREAL has appointed Mr Alan G. Lodge as vice-president, treasury division, in London. Mr Jorge Luis Gamarel becomes senior vice-president, international treasury, in Toronto.

Mr G. H. Chipperfield has been appointed as a deputy chief executive in the PROPERTY SERVICES AGENCY in succession to Mr J. Delafons. Mr Chipperfield will be promoted to deputy secretary on August 16.

Mr B. A. Mitchell has been appointed a director of Rugby Design and Engineering Services, a member of the MYSON GROUP.

Dr Edward Parkes, the chairman of the University Grants Committee, is to be the new Vice-Chancellor of LEEDS UNIVERSITY. He will take up office in the autumn of 1983.

Mr Dennis Fenford has been appointed a director of DUNCAN LAWRIE.

Mr Robert Dowling has been appointed as commercial director of RACAL-SES.

Mr J. E. A. Moetta, until recently chief executive of United City Merchants, will join the

board of BRASWAY as a non-executive director on August 1. Mr D. J. Redbury, managing director of Brasway bright bar division, has been appointed to the main board of Brasway, also from August 1.

Air Marshal Sir David Craig will become Air Officer Commanding-in-Chief, Strike Command and Commander-in-Chief, UK Air Forces from September 20, with the acting rank of Air Chief Marshal, in succession to Air Chief Marshal Sir Keith Williamson.

Air Vice-Marshal P. R. Harding becomes Vice-Chief of the Air Staff from August 29, with the acting rank of Air Marshal, in succession to Air Marshal Sir David Craig. This appointment carries with it membership of the Air Force Board of the Defence Council.

The following appointments have been made by EQUITY & LAW LIFE ASSURANCE SOCIETY: Mr Mike Parker (formerly a senior assistant secretary) is to be planning secretary; Mr Mike Selamona (formerly staff training secretary) to be a senior assistant secretary; Mr Brian Johns, and Mr Alnn Jones to be assistant actuaries; and Mr Andrew Hewett and Mr Keith Littlejohn to be assistant secretaries. In addition Mr Hewett is appointed secretary to Equity & Law (Managed Funds) in place of Mr Bob Ellison who remains an assistant secretary of the parent society. Within the next few weeks Mr Peter Shelley (at present an assistant secretary) will take up an appointment in Brussels with L'Union Européenne, the Society's recently acquired Belgian group of companies.

Mr G. W. P. (Bill) Wright, formerly with the Netherlands Reinsurance Group, has joined the BRITISH NATIONAL INSURANCE GROUP as an assistant director. He becomes the underwriter responsible for the proportional treaty account underwritten in the name of North Atlantic Insurance Company.

WARD, ASHCROFT AND PARKMAN has appointed Mr John Handley as a director.

Mr Stephen Souhami, a director of Kraushar and Essie, market development consultant, has been promoted to the KAE GROUP board.

More appointments, Page 6

Canadian Imperial Bank Group

CANADIAN IMPERIAL BANK OF COMMERCE - CIBC LIMITED
CANADIAN IMPERIAL BANK OF COMMERCE (INTERNATIONAL) SA

Head Office: Commerce Court, Toronto, Canada M5L 1A2 and over 1700 branches in Canada.
Head Office: Commerce Court, Toronto, Canada M5L 1A2 and over 1700 branches in Canada.
Regional Offices: 55 Bishopsgate, London EC2N 3NN. Tel: 01-603 9858. Also in Amsterdam, Birmingham, Frankfurt, Milan, Paris, Zurich and Bahrain, Hong Kong, Singapore, Tokyo, Sydney, Chicago, Dallas, Los Angeles, New York, Pittsburgh, San Francisco, Buenos Aires, Mexico City and Sao Paulo.

INSURANCE

Underwriters prepare for huge asbestosis claims

BY JOHN MOORE, CITY CORRESPONDENT

INSURERS face the largest series of claims in their history as victims of the disease asbestosis file suits.

The end of the century, according to some estimates, the claims could amount to \$150bn (£85bn). Insurers, including underwriters at Lloyd's of London, are already involved in, or at the periphery of, more than 15,000 legal actions.

The largest series of claims Lloyd's has faced to date was that on ill-advised computer-leasing insurance. Underwriters' failure to appreciate the rapid changes in technology meant that a total bill of about \$500m reached Lloyd's and the London insurance market.

The exposure of Lloyd's on the asbestosis problem is no means as great although underwriters there might be liable for anything up to a quarter of whatever is claimed. The likely claims against Lloyd's will exceed by a great margin the amount paid out on computer-leasing liability — but the impact of the asbestosis claims will be mitigated by their being spread over many years.

Lloyd's identified its difficulties over asbestosis three years ago. Along with other underwriters, those of Lloyd's face a double problem. It insured industrial companies through its own arrangements on legal liability of products and through other contracts, and it reinsured other insurers who had offered liability cover.

The main problem for underwriters is extensive litigation as asbestosis victims claim compensation in the courts. Lloyd's says that the nightmare began in 1971 when a claim was brought in the U.S. against a producer of asbestos.

Damages were awarded because the court found that the person who brought the action had suffered disability through the inhalation of asbestos fibre. Damages were awarded on the basis that there had been a failure to warn of the inherent dangers of the fibre.

There are a number of legal difficulties about the establishment of liability for insurers. The disease is latent — it might not manifest itself for years after contraction by the employee.

The basic issue for underwriters is the decision as to who is responsible for the contraction of the disease and when, as well as the overall medical condition of the employee. Workers change jobs and companies. If asbestosis does not manifest itself for many years, it poses innumerable difficulties to the establishment of ultimate liability between employer and asbestos manufacturer.

Moreover, there is considerable legal argument over the length of time in which employees might have been exposed to an environment which might bring on asbestosis. Does liability attach itself whenever someone breathes in asbestos fibre, perhaps over a period in a working life of up to 40 years? Or can liability only be established where a doctor has diag-

nosed the disease? Underwriters in Britain have asked U.S. courts, through 20 declaratory actions in that country, to establish a clear ruling on the extent of liability. The underwriters have noted that U.S. insurers' claims range from \$50,000 to \$700,000.

The courts in various states of the U.S. have disagreed. One ruled that liability should be strictly related to the amount of time in which an employee had been exposed to the product. Another court ruled that it should be related to when manifestation of the complaint took place. A third court ruled that the insured could collect insurance claims on both cases.

Protracted litigation

"It gives us enormous difficulties in identification of who is responsible for indemnifying the assured."

The protracted litigation in the U.S. however, is working to underwriters' advantage. While litigation is in progress payments are not made, so underwriters may bolster funds by earnings investment income on those reserves which remain unused until the courts rule.

The drawback for insurers is that they are finding it difficult to arrange a fashionable form of re-insurance — retroactive re-insurance cover — on their outstanding liability to do with asbestosis claims.

The drawback for consumers is that insurance liability rates across the board will be more expensive for years to come, and the policies which the consumer will be offered are likely to be more stringently worded and to exclude more types of business from coverage.

WEEK'S FINANCIAL DIARY

The following is a record of the principal business and financial engagements during the week. The board meetings are mainly for the purpose of considering and official indications are not always available whether dividends concerned are increasing or falling. The sub-divisions shown below are based mainly on last year's statements.

Table with columns for COMPANY MEETINGS, DIVIDEND & INTEREST PAYMENTS, and BOARD MEETINGS. Lists various companies and their financial activities.

Table with columns for British Shares, Overseas Shares, and other financial data. Lists various international markets and their performance.

APPOINTMENTS

All Power Inc. a U.S. manufacturer of diesel and gas engine powered generating sets, has formed a wholly-owned subsidiary, ALL-POWER, in England. Mr Noel Jones, previously general manager of Hawker Siddeley Power Engineering (Transmission) has been appointed managing director.

Week's business in Commons and Lords

TODAY: Commons: Motions on Housing Benefits Regulations (permitted totals for local schemes), Regulations and the Supplementary Benefit (Housing Benefits). Lords: Finance Bill, second reading and remaining stages.

BUSINESSMAN'S DIARY

Table listing various trade fairs and exhibitions with dates and locations. Includes UK Trade Fairs and Overseas Trade Fairs.

CONTRACTS AND TENDERS

THE SOCIALIST REPUBLIC OF THE UNION OF BURMA. ELECTRIC POWER CORPORATION. INVITATION TO TENDER. Tender No. I(T)/F.P.P.-EPC/WB-1245-BA/82. Details of the tender process and technical specifications.

CITY OF BIRMINGHAM COLLECTION OF NOISE & TRADE REFUSE

Applications are invited from suitably experienced and established contractors for inclusion on a list of tenderers for the above work. A selected number will be invited to tender and applicants are requested to write for application forms to: City Environmental Officer, Environmental Health Department, 120, Edmund Street, Birmingham, B3 2EZ.

ART GALLERIES

WHITECHAPEL ART GALLERY, 51, 57, 59, 61, 63, 65, 67, 69, 71, 73, 75, 77, 79, 81, 83, 85, 87, 89, 91, 93, 95, 97, 99, 101, 103, 105, 107, 109, 111, 113, 115, 117, 119, 121, 123, 125, 127, 129, 131, 133, 135, 137, 139, 141, 143, 145, 147, 149, 151, 153, 155, 157, 159, 161, 163, 165, 167, 169, 171, 173, 175, 177, 179, 181, 183, 185, 187, 189, 191, 193, 195, 197, 199, 201, 203, 205, 207, 209, 211, 213, 215, 217, 219, 221, 223, 225, 227, 229, 231, 233, 235, 237, 239, 241, 243, 245, 247, 249, 251, 253, 255, 257, 259, 261, 263, 265, 267, 269, 271, 273, 275, 277, 279, 281, 283, 285, 287, 289, 291, 293, 295, 297, 299, 301, 303, 305, 307, 309, 311, 313, 315, 317, 319, 321, 323, 325, 327, 329, 331, 333, 335, 337, 339, 341, 343, 345, 347, 349, 351, 353, 355, 357, 359, 361, 363, 365, 367, 369, 371, 373, 375, 377, 379, 381, 383, 385, 387, 389, 391, 393, 395, 397, 399, 401, 403, 405, 407, 409, 411, 413, 415, 417, 419, 421, 423, 425, 427, 429, 431, 433, 435, 437, 439, 441, 443, 445, 447, 449, 451, 453, 455, 457, 459, 461, 463, 465, 467, 469, 471, 473, 475, 477, 479, 481, 483, 485, 487, 489, 491, 493, 495, 497, 499, 501, 503, 505, 507, 509, 511, 513, 515, 517, 519, 521, 523, 525, 527, 529, 531, 533, 535, 537, 539, 541, 543, 545, 547, 549, 551, 553, 555, 557, 559, 561, 563, 565, 567, 569, 571, 573, 575, 577, 579, 581, 583, 585, 587, 589, 591, 593, 595, 597, 599, 601, 603, 605, 607, 609, 611, 613, 615, 617, 619, 621, 623, 625, 627, 629, 631, 633, 635, 637, 639, 641, 643, 645, 647, 649, 651, 653, 655, 657, 659, 661, 663, 665, 667, 669, 671, 673, 675, 677, 679, 681, 683, 685, 687, 689, 691, 693, 695, 697, 699, 701, 703, 705, 707, 709, 711, 713, 715, 717, 719, 721, 723, 725, 727, 729, 731, 733, 735, 737, 739, 741, 743, 745, 747, 749, 751, 753, 755, 757, 759, 761, 763, 765, 767, 769, 771, 773, 775, 777, 779, 781, 783, 785, 787, 789, 791, 793, 795, 797, 799, 801, 803, 805, 807, 809, 811, 813, 815, 817, 819, 821, 823, 825, 827, 829, 831, 833, 835, 837, 839, 841, 843, 845, 847, 849, 851, 853, 855, 857, 859, 861, 863, 865, 867, 869, 871, 873, 875, 877, 879, 881, 883, 885, 887, 889, 891, 893, 895, 897, 899, 901, 903, 905, 907, 909, 911, 913, 915, 917, 919, 921, 923, 925, 927, 929, 931, 933, 935, 937, 939, 941, 943, 945, 947, 949, 951, 953, 955, 957, 959, 961, 963, 965, 967, 969, 971, 973, 975, 977, 979, 981, 983, 985, 987, 989, 991, 993, 995, 997, 999, 1001, 1003, 1005, 1007, 1009, 1011, 1013, 1015, 1017, 1019, 1021, 1023, 1025, 1027, 1029, 1031, 1033, 1035, 1037, 1039, 1041, 1043, 1045, 1047, 1049, 1051, 1053, 1055, 1057, 1059, 1061, 1063, 1065, 1067, 1069, 1071, 1073, 1075, 1077, 1079, 1081, 1083, 1085, 1087, 1089, 1091, 1093, 1095, 1097, 1099, 1101, 1103, 1105, 1107, 1109, 1111, 1113, 1115, 1117, 1119, 1121, 1123, 1125, 1127, 1129, 1131, 1133, 1135, 1137, 1139, 1141, 1143, 1145, 1147, 1149, 1151, 1153, 1155, 1157, 1159, 1161, 1163, 1165, 1167, 1169, 1171, 1173, 1175, 1177, 1179, 1181, 1183, 1185, 1187, 1189, 1191, 1193, 1195, 1197, 1199, 1201, 1203, 1205, 1207, 1209, 1211, 1213, 1215, 1217, 1219, 1221, 1223, 1225, 1227, 1229, 1231, 1233, 1235, 1237, 1239, 1241, 1243, 1245, 1247, 1249, 1251, 1253, 1255, 1257, 1259, 1261, 1263, 1265, 1267, 1269, 1271, 1273, 1275, 1277, 1279, 1281, 1283, 1285, 1287, 1289, 1291, 1293, 1295, 1297, 1299, 1301, 1303, 1305, 1307, 1309, 1311, 1313, 1315, 1317, 1319, 1321, 1323, 1325, 1327, 1329, 1331, 1333, 1335, 1337, 1339, 1341, 1343, 1345, 1347, 1349, 1351, 1353, 1355, 1357, 1359, 1361, 1363, 1365, 1367, 1369, 1371, 1373, 1375, 1377, 1379, 1381, 1383, 1385, 1387, 1389, 1391, 1393, 1395, 1397, 1399, 1401, 1403, 1405, 1407, 1409, 1411, 1413, 1415, 1417, 1419, 1421, 1423, 1425, 1427, 1429, 1431, 1433, 1435, 1437, 1439, 1441, 1443, 1445, 1447, 1449, 1451, 1453, 1455, 1457, 1459, 1461, 1463, 1465, 1467, 1469, 1471, 1473, 1475, 1477, 1479, 1481, 1483, 1485, 1487, 1489, 1491, 1493, 1495, 1497, 1499, 1501, 1503, 1505, 1507, 1509, 1511, 1513, 1515, 1517, 1519, 1521, 1523, 1525, 1527, 1529, 1531, 1533, 1535, 1537, 1539, 1541, 1543, 1545, 1547, 1549, 1551, 1553, 1555, 1557, 1559, 1561, 1563, 1565, 1567, 1569, 1571, 1573, 1575, 1577, 1579, 1581, 1583, 1585, 1587, 1589, 1591, 1593, 1595, 1597, 1599, 1601, 1603, 1605, 1607, 1609, 1611, 1613, 1615, 1617, 1619, 1621, 1623, 1625, 1627, 1629, 1631, 1633, 1635, 1637, 1639, 1641, 1643, 1645, 1647, 1649, 1651, 1653, 1655, 1657, 1659, 1661, 1663, 1665, 1667, 1669, 1671, 1673, 1675, 1677, 1679, 1681, 1683, 1685, 1687, 1689, 1691, 1693, 1695, 1697, 1699, 1701, 1703, 1705, 1707, 1709, 1711, 1713, 1715, 1717, 1719, 1721, 1723, 1725, 1727, 1729, 1731, 1733, 1735, 1737, 1739, 1741, 1743, 1745, 1747, 1749, 1751, 1753, 1755, 1757, 1759, 1761, 1763, 1765, 1767, 1769, 1771, 1773, 1775, 1777, 1779, 1781, 1783, 1785, 1787, 1789, 1791, 1793, 1795, 1797, 1799, 1801, 1803, 1805, 1807, 1809, 1811, 1813, 1815, 1817, 1819, 1821, 1823, 1825, 1827, 1829, 1831, 1833, 1835, 1837, 1839, 1841, 1843, 1845, 1847, 1849, 1851, 1853, 1855, 1857, 1859, 1861, 1863, 1865, 1867, 1869, 1871, 1873, 1875, 1877, 1879, 1881, 1883, 1885, 1887, 1889, 1891, 1893, 1895, 1897, 1899, 1901, 1903, 1905, 1907, 1909, 1911, 1913, 1915, 1917, 1919, 1921, 1923, 1925, 1927, 1929, 1931, 1933, 1935, 1937, 1939, 1941, 1943, 1945, 1947, 1949, 1951, 1953, 1955, 1957, 1959, 1961, 1963, 1965, 1967, 1969, 1971, 1973, 1975, 1977, 1979, 1981, 1983, 1985, 1987, 1989, 1991, 1993, 1995, 1997, 1999, 2001, 2003, 2005, 2007, 2009, 2011, 2013, 2015, 2017, 2019, 2021, 2023, 2025, 2027, 2029, 2031, 2033, 2035, 2037, 2039, 2041, 2043, 2045, 2047, 2049, 2051, 2053, 2055, 2057, 2059, 2061, 2063, 2065, 2067, 2069, 2071, 2073, 2075, 2077, 2079, 2081, 2083, 2085, 2087, 2089, 2091, 2093, 2095, 2097, 2099, 2101, 2103, 2105, 2107, 2109, 2111, 2113, 2115, 2117, 2119, 2121, 2123, 2125, 2127, 2129, 2131, 2133, 2135, 2137, 2139, 2141, 2143, 2145, 2147, 2149, 2151, 2153, 2155, 2157, 2159, 2161, 2163, 2165, 2167, 2169, 2171, 2173, 2175, 2177, 2179, 2181, 2183, 2185, 2187, 2189, 2191, 2193, 2195, 2197, 2199, 2201, 2203, 2205, 2207, 2209, 2211, 2213, 2215, 2217, 2219, 2221, 2223, 2225, 2227, 2229, 2231, 2233, 2235, 2237, 2239, 2241, 2243, 2245, 2247, 2249, 2251, 2253, 2255, 2257, 2259, 2261, 2263, 2265, 2267, 2269, 2271, 2273, 2275, 2277, 2279, 2281, 2283, 2285, 2287, 2289, 2291, 2293, 2295, 2297, 2299, 2301, 2303, 2305, 2307, 2309, 2311, 2313, 2315, 2317, 2319, 2321, 2323, 2325, 2327, 2329, 2331, 2333, 2335, 2337, 2339, 2341, 2343, 2345, 2347, 2349, 2351, 2353, 2355, 2357, 2359, 2361, 2363, 2365, 2367, 2369, 2371, 2373, 2375, 2377, 2379, 2381, 2383, 2385, 2387, 2389, 2391, 2393, 2395, 2397, 2399, 2401, 2403, 2405, 2407, 2409, 2411, 2413, 2415, 2417, 2419, 2421, 2423, 2425, 2427, 2429, 2431, 2433, 2435, 2437, 2439, 2441, 2443, 2445, 2447, 2449, 2451, 2453, 2455, 2457, 2459, 2461, 2463, 2465, 2467, 2469, 2471, 2473, 2475, 2477, 2479, 2481, 2483, 2485, 2487, 2489, 2491, 2493, 2495, 2497, 2499, 2501, 2503, 2505, 2507, 2509, 2511, 2513, 2515, 2517, 2519, 2521, 2523, 2525, 2527, 2529, 2531, 2533, 2535, 2537, 2539, 2541, 2543, 2545, 2547, 2549, 2551, 2553, 2555, 2557, 2559, 2561, 2563, 2565, 2567, 2569, 2571, 2573, 2575, 2577, 2579, 2581, 2583, 2585, 2587, 2589, 2591, 2593, 2595, 2597, 2599, 2601, 2603, 2605, 2607, 2609, 2611, 2613, 2615, 2617, 2619, 2621, 2623, 2625, 2627, 2629, 2631, 2633, 2635, 2637, 2639, 2641, 2643, 2645, 2647, 2649, 2651, 2653, 2655, 2657, 2659, 2661, 2663, 2665, 2667, 2669, 2671, 2673, 2675, 2677, 2679, 2681, 2683, 2685, 2687, 2689, 2691, 2693, 2695, 2697, 2699, 2701, 2703, 2705, 2707, 2709, 2711, 2713, 2715, 2717, 2719, 2721, 2723, 2725, 2727, 2729, 2731, 2733, 2735, 2737, 2739, 2741, 2743, 2745, 2747, 2749, 2751, 2753, 2755, 2757, 2759, 2761, 2763, 2765, 2767, 2769, 2771, 2773, 2775, 2777, 2779, 2781, 2783, 2785, 2787, 2789, 2791, 2793, 2795, 2797, 2799, 2801, 2803, 2805, 2807, 2809, 2811, 2813, 2815, 2817, 2819, 2821, 2823, 2825, 2827, 2829, 2831, 2833, 2835, 2837, 2839, 2841, 2843, 2845, 2847, 2849, 2851, 2853, 2855, 2857, 2859, 2861, 2863, 2865, 2867, 2869, 2871, 2873, 2875, 2877, 2879, 2881, 2883, 2885, 2887, 2889, 2891, 2893, 2895, 2897, 2899, 2901, 2903, 2905, 2907, 2909, 2911, 2913, 2915, 2917, 2919, 2921, 2923, 2925, 2927, 2929, 2931, 2933, 2935, 2937, 2939, 2941, 2943, 2945, 2947, 2949, 2951, 2953, 2955, 2957, 2959, 2961, 2963, 2965, 2967, 2969, 2971, 2973, 2975, 2977, 2979, 2981, 2983, 2985, 2987, 2989, 2991, 2993, 2995, 2997, 2999, 3001, 3003, 3005, 3007, 3009, 3011, 3013, 3015, 3017, 3019, 3021, 3023, 3025, 3027, 3029, 3031, 3033, 3035, 3037, 3039, 3041, 3043, 3045, 3047, 3049, 3051, 3053, 3055, 3057, 3059, 3061, 3063, 3065, 3067, 3069, 3071, 3073, 3075, 3077, 3079, 3081, 3083, 3085, 3087, 3089, 3091, 3093, 3095, 3097, 3099, 3101, 3103, 3105, 3107, 3109, 3111, 3113, 3115, 3117, 3119, 3121, 3123, 3125, 3127, 3129, 3131, 3133, 3135, 3137, 3139, 3141, 3143, 3145, 3147, 3149, 3151, 3153, 3155, 3157, 3159, 3161, 3163, 3165, 3167, 3169, 3171, 3173, 3175, 3177, 3179, 3181, 3183, 3185, 3187, 3189, 3191, 3193, 3195, 3197, 3199, 3201, 3203, 3205, 3207, 3209, 3211, 3213, 3215, 3217, 3219, 3221, 3223, 3225, 3227, 3229, 3231, 3233, 3235, 3237, 3239, 3241, 3243, 3245, 3247, 3249, 3251, 3253, 3255, 3257, 3259, 3261, 3263, 3265, 3267, 3269, 3271, 3273, 3275, 3277, 3279, 3281, 3283, 3285, 3287, 3289, 3291, 3293, 3295, 3297, 3299, 3301, 3303, 3305, 3307, 3309, 3311, 3313, 3315, 3317, 3319, 3321, 3323, 3325, 3327, 3329, 3331, 3333, 3335, 3337, 3339, 3341, 3343, 3345, 3347, 3349, 3351, 3353, 3355, 3357, 3359, 3361, 3363, 3365, 3367, 3369, 3371, 3373, 3375, 3377, 3379, 3381, 3383, 3385, 3387, 3389, 3391, 3393, 3395, 3397, 3399, 3401, 3403, 3405, 3407, 3409, 3411, 3413, 3415, 3417, 3419, 3421, 3423, 3425, 3427, 3429, 3431, 3433, 3435, 3437, 3439, 3441, 3443, 3445, 3447, 3449, 3451, 3453, 3455, 3457, 3459, 3461, 3463, 3465, 3467, 3469, 3471, 3473, 3475, 3477, 3479, 3481, 3483, 3485, 3487, 3489, 3491, 3493, 3495, 3497, 3499, 3501, 3503, 3505, 3507,

Extradition and the fugitive

THE EARLY European jurists had a clear idea how States should behave towards the fugitive criminals in their midst. Either they should be surrendered to the foreign state where their crimes were committed, or they should be prosecuted in the countries where they took refuge.

national immunity. But easier travel altered in a dramatic way the degree to which criminals could move quickly from the scene of their crimes. Crime has become increasingly international in more sense than one, if only because communications have greatly facilitated crime being committed across national borders.

extraditable offences is known as the "list" or "enumerative" method. This method has the advantage of allowing legislators to specify what they are prepared to concede by way of handing over fugitive offenders but it suffers from inflexibility. The alternative method, used by many countries (the "no list" or "elimination" method) is to classify extraditable offences by reference to the severity of punishment.

renders of offenders. The first is the requirement that the acts or omissions for which the offender is sought to face a criminal trial, if they were to have been done in the requested State, would disclose an extraditable offence in that State as well as in the requesting State. The second protection is against the return of an offence of a political character. The courts have wrestled with the attempts to provide a satisfactory definition, and have demonstrably failed. This is seen as an advantage, in giving the courts freedom to arrive at a commonsense decision in the light of all the circumstances of the individual case, but it militates against the judicial use of the power. The courts have rarely upheld a claim on the grounds that the offence was political (and then only when, even more rarely, a Communist country has sought the return of offenders—in that case Polish seaman who mutilated on board a Polish ship before they arrived in Britain).

The initial resistance to the idea that offenders should be surrendered to the courts of foreign countries was only in part due to the feeling that criminal justice elsewhere than in the British Isles was of an inferior brand; to which the British should not lightly be subjected. More relevant in practice was the fact that the relative immobility of offenders across national frontiers and meant that few foreigners escaped to these shores, and the British who committed crimes abroad had an in-built

around 150 horses in an amazingly short spell of time and, judged by their activities on the breeding front and at the sale rings of late, their fascination for English racing and breeding is growing by the month. Only last week at Keeneland, Hamdan al Maktoum's younger brother, Abdullah and Sheikh Mohammed, added a further \$12m (about £7m) to a shopping bill begun a few days earlier at the Fasig Tipton Sales.

other results reflected the growing Middle Eastern involvement. Prince Yazid Saud's Shaady, a Habibat colt, landed the opener, the Sancy Diamond Stakes. Later in the afternoon the yellow and blue diamond colours of Prince Saud were back in the winners' enclosure.

NEWCASTLE 3.30-Dalbury** 4.00-King's Forest* 5.00-Royal Home***

RACING

THE QUEEN gained to the tune of around £1.5m through the Arab invasion of the country's thoroughbred breeding industry a week or two ago when Hamdan al Maktoum got his heart on the Fasig Tipton Sales.

It is probable that all their purchases will be flown to Britain to be put in training with such successful handlers as John Dunlop and Jeremy Tree.

Tree undoubtedly helped to boost Arab involvement in British racing when landing the 2,000 Guineas for Khalid Abdulla with Known Fact.

Although an Arab presence was not to be found in the winners' enclosure after Saturday's King George VI and Queen Elizabeth Diamond Stakes,

TELEVISION

Tonight's Choice

A. J. Wentworth, R.A. will prove a welcome gentle escape from things warlike tonight. If you have not yet caught this delightful little Thames series then do give it a try (all ITV). Elsewhere combat takes over. Dr Who is locked in conflict with the Daleks in Doctor Who and the Monsters (BBC 1); Q.E.D.—A Guide to Armageddon looks at our prospects in the wake of nuclear conflict (BBC 1); and another viewing of The Hill (Thames TV only) shows the horrors of military prison life and a superb performance from Sean Connery.

The BBC look at nuclear warfare's impact on civilians is potentially fascinating. Things nuclear are so emotive these days that the truth is difficult to fathom—if you love the bomb then it's them that's going to get hurt, not us; if you hate it then defence is hopeless so just lie down and let them walk over you.

There is not much escape from this televisual armageddon tonight. Unless you are in serious mood neither radio or television offers much after sunset. Dedicate your late evening to thoughtfulness, or rent a videotape.

ARTHUR SANDLES

BBC 2

6.40-7.55 am Open University. 10.20-10.55 Play school. 5.10 Adult Literacy. 15.40 Laurel and Hardy double bill. 6.30 Lord Mounthatten. 6.55 Six Fifty-fivers special. 7.25 News summary. 7.30 Welcome to Wodehouse.

BBC 1

6.40-7.55 am Open University. 10.20-10.55 Play school. 5.10 Adult Literacy. 15.40 Laurel and Hardy double bill. 6.30 Lord Mounthatten. 6.55 Six Fifty-fivers special. 7.25 News summary. 7.30 Welcome to Wodehouse.

TVS

6.00 am News. 6.30 am News. 7.00 am News. 7.30 am News. 8.00 am News. 8.30 am News. 9.00 am News. 9.30 am News. 10.00 am News. 10.30 am News. 11.00 am News. 11.30 am News. 12.00 pm News. 12.30 pm News. 1.00 pm News. 1.30 pm News. 2.00 pm News. 2.30 pm News. 3.00 pm News. 3.30 pm News. 4.00 pm News. 4.30 pm News. 5.00 pm News. 5.30 pm News. 6.00 pm News. 6.30 pm News. 7.00 pm News. 7.30 pm News. 8.00 pm News. 8.30 pm News. 9.00 pm News. 9.30 pm News. 10.00 pm News. 10.30 pm News. 11.00 pm News. 11.30 pm News. 12.00 am News. 12.30 am News. 1.00 am News. 1.30 am News. 2.00 am News. 2.30 am News. 3.00 am News. 3.30 am News. 4.00 am News. 4.30 am News. 5.00 am News. 5.30 am News. 6.00 am News. 6.30 am News. 7.00 am News. 7.30 am News. 8.00 am News. 8.30 am News. 9.00 am News. 9.30 am News. 10.00 am News. 10.30 am News. 11.00 am News. 11.30 am News. 12.00 am News. 12.30 am News. 1.00 am News. 1.30 am News. 2.00 am News. 2.30 am News. 3.00 am News. 3.30 am News. 4.00 am News. 4.30 am News. 5.00 am News. 5.30 am News. 6.00 am News. 6.30 am News. 7.00 am News. 7.30 am News. 8.00 am News. 8.30 am News. 9.00 am News. 9.30 am News. 10.00 am News. 10.30 am News. 11.00 am News. 11.30 am News. 12.00 am News. 12.30 am News. 1.00 am News. 1.30 am News. 2.00 am News. 2.30 am News. 3.00 am News. 3.30 am News. 4.00 am News. 4.30 am News. 5.00 am News. 5.30 am News. 6.00 am News. 6.30 am News. 7.00 am News. 7.30 am News. 8.00 am News. 8.30 am News. 9.00 am News. 9.30 am News. 10.00 am News. 10.30 am News. 11.00 am News. 11.30 am News. 12.00 am News. 12.30 am News. 1.00 am News. 1.30 am News. 2.00 am News. 2.30 am News. 3.00 am News. 3.30 am News. 4.00 am News. 4.30 am News. 5.00 am News. 5.30 am News. 6.00 am News. 6.30 am News. 7.00 am News. 7.30 am News. 8.00 am News. 8.30 am News. 9.00 am News. 9.30 am News. 10.00 am News. 10.30 am News. 11.00 am News. 11.30 am News. 12.00 am News. 12.30 am News. 1.00 am News. 1.30 am News. 2.00 am News. 2.30 am News. 3.00 am News. 3.30 am News. 4.00 am News. 4.30 am News. 5.00 am News. 5.30 am News. 6.00 am News. 6.30 am News. 7.00 am News. 7.30 am News. 8.00 am News. 8.30 am News. 9.00 am News. 9.30 am News. 10.00 am News. 10.30 am News. 11.00 am News. 11.30 am News. 12.00 am News. 12.30 am News. 1.00 am News. 1.30 am News. 2.00 am News. 2.30 am News. 3.00 am News. 3.30 am News. 4.00 am News. 4.30 am News. 5.00 am News. 5.30 am News. 6.00 am News. 6.30 am News. 7.00 am News. 7.30 am News. 8.00 am News. 8.30 am News. 9.00 am News. 9.30 am News. 10.00 am News. 10.30 am News. 11.00 am News. 11.30 am News. 12.00 am News. 12.30 am News. 1.00 am News. 1.30 am News. 2.00 am News. 2.30 am News. 3.00 am News. 3.30 am News. 4.00 am News. 4.30 am News. 5.00 am News. 5.30 am News. 6.00 am News. 6.30 am News. 7.00 am News. 7.30 am News. 8.00 am News. 8.30 am News. 9.00 am News. 9.30 am News. 10.00 am News. 10.30 am News. 11.00 am News. 11.30 am News. 12.00 am News. 12.30 am News. 1.00 am News. 1.30 am News. 2.00 am News. 2.30 am News. 3.00 am News. 3.30 am News. 4.00 am News. 4.30 am News. 5.00 am News. 5.30 am News. 6.00 am News. 6.30 am News. 7.00 am News. 7.30 am News. 8.00 am News. 8.30 am News. 9.00 am News. 9.30 am News. 10.00 am News. 10.30 am News. 11.00 am News. 11.30 am News. 12.00 am News. 12.30 am News. 1.00 am News. 1.30 am News. 2.00 am News. 2.30 am News. 3.00 am News. 3.30 am News. 4.00 am News. 4.30 am News. 5.00 am News. 5.30 am News. 6.00 am News. 6.30 am News. 7.00 am News. 7.30 am News. 8.00 am News. 8.30 am News. 9.00 am News. 9.30 am News. 10.00 am News. 10.30 am News. 11.00 am News. 11.30 am News. 12.00 am News. 12.30 am News. 1.00 am News. 1.30 am News. 2.00 am News. 2.30 am News. 3.00 am News. 3.30 am News. 4.00 am News. 4.30 am News. 5.00 am News. 5.30 am News. 6.00 am News. 6.30 am News. 7.00 am News. 7.30 am News. 8.00 am News. 8.30 am News. 9.00 am News. 9.30 am News. 10.00 am News. 10.30 am News. 11.00 am News. 11.30 am News. 12.00 am News. 12.30 am News. 1.00 am News. 1.30 am News. 2.00 am News. 2.30 am News. 3.00 am News. 3.30 am News. 4.00 am News. 4.30 am News. 5.00 am News. 5.30 am News. 6.00 am News. 6.30 am News. 7.00 am News. 7.30 am News. 8.00 am News. 8.30 am News. 9.00 am News. 9.30 am News. 10.00 am News. 10.30 am News. 11.00 am News. 11.30 am News. 12.00 am News. 12.30 am News. 1.00 am News. 1.30 am News. 2.00 am News. 2.30 am News. 3.00 am News. 3.30 am News. 4.00 am News. 4.30 am News. 5.00 am News. 5.30 am News. 6.00 am News. 6.30 am News. 7.00 am News. 7.30 am News. 8.00 am News. 8.30 am News. 9.00 am News. 9.30 am News. 10.00 am News. 10.30 am News. 11.00 am News. 11.30 am News. 12.00 am News. 12.30 am News. 1.00 am News. 1.30 am News. 2.00 am News. 2.30 am News. 3.00 am News. 3.30 am News. 4.00 am News. 4.30 am News. 5.00 am News. 5.30 am News. 6.00 am News. 6.30 am News. 7.00 am News. 7.30 am News. 8.00 am News. 8.30 am News. 9.00 am News. 9.30 am News. 10.00 am News. 10.30 am News. 11.00 am News. 11.30 am News. 12.00 am News. 12.30 am News. 1.00 am News. 1.30 am News. 2.00 am News. 2.30 am News. 3.00 am News. 3.30 am News. 4.00 am News. 4.30 am News. 5.00 am News. 5.30 am News. 6.00 am News. 6.30 am News. 7.00 am News. 7.30 am News. 8.00 am News. 8.30 am News. 9.00 am News. 9.30 am News. 10.00 am News. 10.30 am News. 11.00 am News. 11.30 am News. 12.00 am News. 12.30 am News. 1.00 am News. 1.30 am News. 2.00 am News. 2.30 am News. 3.00 am News. 3.30 am News. 4.00 am News. 4.30 am News. 5.00 am News. 5.30 am News. 6.00 am News. 6.30 am News. 7.00 am News. 7.30 am News. 8.00 am News. 8.30 am News. 9.00 am News. 9.30 am News. 10.00 am News. 10.30 am News. 11.00 am News. 11.30 am News. 12.00 am News. 12.30 am News. 1.00 am News. 1.30 am News. 2.00 am News. 2.30 am News. 3.00 am News. 3.30 am News. 4.00 am News. 4.30 am News. 5.00 am News. 5.30 am News. 6.00 am News. 6.30 am News. 7.00 am News. 7.30 am News. 8.00 am News. 8.30 am News. 9.00 am News. 9.30 am News. 10.00 am News. 10.30 am News. 11.00 am News. 11.30 am News. 12.00 am News. 12.30 am News. 1.00 am News. 1.30 am News. 2.00 am News. 2.30 am News. 3.00 am News. 3.30 am News. 4.00 am News. 4.30 am News. 5.00 am News. 5.30 am News. 6.00 am News. 6.30 am News. 7.00 am News. 7.30 am News. 8.00 am News. 8.30 am News. 9.00 am News. 9.30 am News. 10.00 am News. 10.30 am News. 11.00 am News. 11.30 am News. 12.00 am News. 12.30 am News. 1.00 am News. 1.30 am News. 2.00 am News. 2.30 am News. 3.00 am News. 3.30 am News. 4.00 am News. 4.30 am News. 5.00 am News. 5.30 am News. 6.00 am News. 6.30 am News. 7.00 am News. 7.30 am News. 8.00 am News. 8.30 am News. 9.00 am News. 9.30 am News. 10.00 am News. 10.30 am News. 11.00 am News. 11.30 am News. 12.00 am News. 12.30 am News. 1.00 am News. 1.30 am News. 2.00 am News. 2.30 am News. 3.00 am News. 3.30 am News. 4.00 am News. 4.30 am News. 5.00 am News. 5.30 am News. 6.00 am News. 6.30 am News. 7.00 am News. 7.30 am News. 8.00 am News. 8.30 am News. 9.00 am News. 9.30 am News. 10.00 am News. 10.30 am News. 11.00 am News. 11.30 am News. 12.00 am News. 12.30 am News. 1.00 am News. 1.30 am News. 2.00 am News. 2.30 am News. 3.00 am News. 3.30 am News. 4.00 am News. 4.30 am News. 5.00 am News. 5.30 am News. 6.00 am News. 6.30 am News. 7.00 am News. 7.30 am News. 8.00 am News. 8.30 am News. 9.00 am News. 9.30 am News. 10.00 am News. 10.30 am News. 11.00 am News. 11.30 am News. 12.00 am News. 12.30 am News. 1.00 am News. 1.30 am News. 2.00 am News. 2.30 am News. 3.00 am News. 3.30 am News. 4.00 am News. 4.30 am News. 5.00 am News. 5.30 am News. 6.00 am News. 6.30 am News. 7.00 am News. 7.30 am News. 8.00 am News. 8.30 am News. 9.00 am News. 9.30 am News. 10.00 am News. 10.30 am News. 11.00 am News. 11.30 am News. 12.00 am News. 12.30 am News. 1.00 am News. 1.30 am News. 2.00 am News. 2.30 am News. 3.00 am News. 3.30 am News. 4.00 am News. 4.30 am News. 5.00 am News. 5.30 am News. 6.00 am News. 6.30 am News. 7.00 am News. 7.30 am News. 8.00 am News. 8.30 am News. 9.00 am News. 9.30 am News. 10.00 am News. 10.30 am News. 11.00 am News. 11.30 am News. 12.00 am News. 12.30 am News. 1.00 am News. 1.30 am News. 2.00 am News. 2.30 am News. 3.00 am News. 3.30 am News. 4.00 am News. 4.30 am News. 5.00 am News. 5.30 am News. 6.00 am News. 6.30 am News. 7.00 am News. 7.30 am News. 8.00 am News. 8.30 am News. 9.00 am News. 9.30 am News. 10.00 am News. 10.30 am News. 11.00 am News. 11.30 am News. 12.00 am News. 12.30 am News. 1.00 am News. 1.30 am News. 2.00 am News. 2.30 am News. 3.00 am News. 3.30 am News. 4.00 am News. 4.30 am News. 5.00 am News. 5.30 am News. 6.00 am News. 6.30 am News. 7.00 am News. 7.30 am News. 8.00 am News. 8.30 am News. 9.00 am News. 9.30 am News. 10.00 am News. 10.30 am News. 11.00 am News. 11.30 am News. 12.00 am News. 12.30 am News. 1.00 am News. 1.30 am News. 2.00 am News. 2.30 am News. 3.00 am News. 3.30 am News. 4.00 am News. 4.30 am News. 5.00 am News. 5.30 am News. 6.00 am News. 6.30 am News. 7.00 am News. 7.30 am News. 8.00 am News. 8.30 am News. 9.00 am News. 9.30 am News. 10.00 am News. 10.30 am News. 11.00 am News. 11.30 am News. 12.00 am News. 12.30 am News. 1.00 am News. 1.30 am News. 2.00 am News. 2.30 am News. 3.00 am News. 3.30 am News. 4.00 am News. 4.30 am News. 5.00 am News. 5.30 am News. 6.00 am News. 6.30 am News. 7.00 am News. 7.30 am News. 8.00 am News. 8.30 am News. 9.00 am News. 9.30 am News. 10.00 am News. 10.30 am News. 11.00 am News. 11.30 am News. 12.00 am News. 12.30 am News. 1.00 am News. 1.30 am News. 2.00 am News. 2.30 am News. 3.00 am News. 3.30 am News. 4.00 am News. 4.30 am News. 5.00 am News. 5.30 am News. 6.00 am News. 6.30 am News. 7.00 am News. 7.30 am News. 8.00 am News. 8.30 am News. 9.00 am News. 9.30 am News. 10.00 am News. 10.30 am News. 11.00 am News. 11.30 am News. 12.00 am News. 12.30 am News. 1.00 am News. 1.30 am News. 2.00 am News. 2.30 am News. 3.00 am News. 3.30 am News. 4.00 am News. 4.30 am News. 5.00 am News. 5.30 am News. 6.00 am News. 6.30 am News. 7.00 am News. 7.30 am News. 8.00 am News. 8.30 am News. 9.00 am News. 9.30 am News. 10.00 am News. 10.30 am News. 11.00 am News. 11.30 am News. 12.00 am News. 12.30 am News. 1.00 am News. 1.30 am News. 2.00 am News. 2.30 am News. 3.00 am News. 3.30 am News. 4.00 am News. 4.30 am News. 5.00 am News. 5.30 am News. 6.00 am News. 6.30 am News. 7.00 am News. 7.30 am News. 8.00 am News. 8.30 am News. 9.00 am News. 9.30 am News. 10.00 am News. 10.30 am News. 11.00 am News. 11.30 am News. 12.00 am News. 12.30 am News. 1.00 am News. 1.30 am News. 2.00 am News. 2.30 am News. 3.00 am News. 3.30 am News. 4.00 am News. 4.30 am News. 5.00 am News. 5.30 am News. 6.00 am News. 6.30 am News. 7.00 am News. 7.30 am News. 8.00 am News. 8.30 am News. 9.00 am News. 9.30 am News. 10.00 am News. 10.30 am News. 11.00 am News. 11.30 am News. 12.00 am News. 12.30 am News. 1.00 am News. 1.30 am News. 2.00 am News. 2.30 am News. 3.00 am News. 3.30 am News. 4.00 am News. 4.30 am News. 5.00 am News. 5.30 am News. 6.00 am News. 6.30 am News. 7.00 am News. 7.30 am News. 8.00 am News. 8.30 am News. 9.00 am News. 9.30 am News. 10.00 am News. 10.30 am News. 11.00 am News. 11.30 am News. 12.00 am News. 12.30 am News. 1.00 am News. 1.30 am News. 2.00 am News. 2.30 am News. 3.00 am News. 3.30 am News. 4.00 am News. 4.30 am News. 5.00 am News. 5.30 am News. 6.00 am News. 6.30 am News. 7.00 am News. 7.30 am News. 8.00 am News. 8.30 am News. 9.00 am News. 9.30 am News. 10.00 am News. 10.30 am News. 11.00 am News. 11.30 am News. 12.00 am News. 12.30 am News. 1.00 am News. 1.30 am News. 2.00 am News. 2.30 am News. 3.00 am News. 3.30 am News. 4.00 am News. 4.30 am News. 5.00 am News. 5.30 am News. 6.00 am News. 6.30 am News. 7.00 am News. 7.30 am News. 8.00 am News. 8.30 am News. 9.00 am News. 9.30 am News. 10.00 am News. 10.30 am News. 11.00 am News. 11.30 am News. 12.00 am News. 12.30 am News. 1.00 am News. 1.30 am News. 2.00 am News. 2.30 am News. 3.00 am News. 3.30 am News. 4.00 am News. 4.30 am News. 5.00 am News. 5.30 am News. 6.00 am News. 6.30 am News. 7.00 am News. 7.30 am News. 8.00 am News. 8.30 am News. 9.00 am News. 9.30 am News. 10.00 am News. 10.30 am News. 11.00 am News. 11.30 am News. 12.00 am News. 12.30 am News. 1.00 am News. 1.30 am News. 2.00 am News. 2.30 am News. 3.00 am News. 3.30 am News. 4.00 am News. 4.30 am News. 5.00 am News. 5.30 am News. 6.00 am News. 6.30 am News. 7.00 am News. 7.30 am News. 8.00 am News. 8.30 am News. 9.00 am News. 9.30 am News. 10.00 am News. 10.30 am News. 11.00 am News. 11.30 am News. 12.00 am News. 12.30 am News. 1.00 am News. 1.30 am News. 2.00 am News. 2.30 am News. 3.00 am News. 3.30 am News. 4.00 am News. 4.30 am News. 5.00 am News. 5.30 am News. 6.00 am News. 6.30 am News. 7.00 am News. 7.30 am News. 8.00 am News. 8.30 am News. 9.00 am News. 9.30 am News. 10.00 am News. 10.30 am News. 11.00 am News. 11.30 am News. 12.00 am News. 12.30 am News. 1.00 am News. 1.30 am News. 2.00 am News. 2.30 am News. 3.00 am News. 3.30 am News. 4.00 am News. 4.30 am News. 5.00 am News. 5.30 am News. 6.00 am News. 6.30 am News. 7.00 am News. 7.30 am News. 8.00 am News. 8.30 am News. 9.00 am News. 9.30 am News. 10.00 am News. 10.30 am News. 11.00 am News. 11.30 am News. 12.00 am News. 12.30 am News. 1.00 am News. 1.30 am News. 2.00 am News. 2.30 am News. 3.00 am News. 3.30 am News. 4.00 am News. 4.30 am News. 5.00 am News. 5.30 am News. 6.00 am News. 6.30 am News. 7.00 am News. 7.30 am News. 8.00 am News. 8.30 am News. 9.00 am News. 9.30 am News. 10.00 am News. 10.30 am News. 11.00 am News. 11.30 am News. 12.00 am News. 12.30 am News. 1.00 am News. 1.30 am News. 2.00 am News. 2.30 am News. 3.00 am News. 3.30 am News. 4.00 am News. 4.30 am News. 5.00 am News. 5.30 am News. 6.00 am News. 6.30 am News. 7.00 am News. 7.30 am News. 8.00 am News. 8.30 am News. 9.00 am News. 9.30 am News. 10.00 am News. 10.30 am News. 11.00 am News. 11.30 am News. 12.00 am News. 12.30 am News. 1.00 am News. 1.30 am News. 2.00 am News. 2.30 am News. 3.00 am News. 3.30 am News. 4.00 am News. 4.30 am News. 5.00 am News. 5.30 am News. 6.00 am News. 6.30 am News. 7.00 am News. 7.30 am News. 8.00 am News. 8.30 am News. 9.00 am News. 9.30 am News. 10.00 am News. 10.30 am News. 11.00 am News. 11.30 am News. 12.00 am News. 12.30 am News. 1.00 am News. 1.30 am News. 2.00 am News. 2.30 am News. 3.00 am News. 3.30 am News. 4.00 am News. 4.30 am News. 5.00 am News. 5.30 am News. 6.00 am News. 6.30 am News. 7.00 am News. 7.30 am News. 8.00 am News. 8.30 am News. 9.00 am News. 9.30 am News. 10.00 am News. 10.30 am News. 11.00 am News. 11.30 am News. 12.00 am News. 12.30 am News. 1.00 am News. 1.30 am News. 2.00 am News. 2.30 am News. 3.00 am News. 3.30 am News. 4.00 am News. 4.30 am News. 5.00 am News. 5.30 am News. 6.00 am News. 6.30 am News. 7.00 am News. 7.30 am News. 8.00 am News. 8.30 am News. 9.00 am News. 9.30 am News. 10.00 am News. 10.30 am News. 11.00 am News. 11.30 am News. 12.00 am News. 12.30 am News. 1.00 am News. 1.30 am News. 2.00 am News. 2.30 am News. 3.00 am News. 3.30 am News. 4.00 am News. 4.30 am News. 5.00 am News. 5.30 am News. 6.00 am News. 6.30 am News. 7.00 am News. 7.30 am News. 8.00 am News. 8.30 am News. 9.00 am News. 9.30 am News. 10.00 am News. 10.30 am News. 11.00 am News. 11.30 am News. 12.00 am News. 12.30 am News. 1.00 am News. 1.30 am News. 2.00 am News. 2.30 am News. 3.00 am News. 3.30 am News. 4.00 am News. 4.30 am News. 5.00 am News. 5.30 am News. 6.00 am News. 6.30 am News. 7.00 am News. 7.30 am News. 8.00 am News. 8.30 am News. 9.00 am News. 9.30 am News. 10.00 am News. 10.30 am News. 11.00 am News. 11.30 am News. 12.00 am News. 12.30 am News. 1.00 am News. 1.30 am News. 2.00 am News. 2.30 am News. 3.00 am News. 3.30 am News. 4.00 am News. 4.30 am News. 5.00 am News. 5.30 am News. 6.00 am News. 6.30 am News. 7.00 am News. 7.30 am News. 8.00 am News. 8.30 am News. 9.00 am News. 9.30 am News. 10.00 am News. 10.30 am News. 11.00 am News. 11.30 am News. 12.00 am News. 12.30 am News. 1.00 am News. 1.30 am News. 2.00 am News. 2.30 am News. 3.00 am News. 3.30 am News. 4.00 am News. 4.30 am News. 5.00 am News. 5.30 am News. 6.00 am News. 6.30 am News. 7.00 am News. 7.30 am News. 8.00 am News. 8.30 am News. 9.00 am News. 9.30 am News. 10.00 am News. 10.30 am News. 11.00 am News. 11.30 am News. 12.00 am News. 12.30 am News. 1.00 am News. 1.30 am News. 2.00 am News. 2.30 am News. 3.00 am News. 3.30 am News. 4.00 am News. 4.30 am News. 5.00 am News. 5.30 am News. 6.00 am News. 6.30 am News. 7.00 am News. 7.30 am News. 8.00 am News. 8.30 am News. 9.00 am News. 9.30 am News. 10.00 am News. 10.30 am News. 11.00 am News. 11.30 am News. 12.00 am News. 12.30 am News. 1.00 am News. 1.30 am News. 2.00 am News. 2.30 am News. 3.00 am News. 3.30 am News. 4.00 am News. 4.30 am News. 5.00 am News. 5.30 am News. 6.00 am News. 6.30 am News. 7.00 am News. 7.30 am News. 8.00 am News. 8.30 am News. 9.00 am News. 9.30 am News. 10.00 am News. 10.30 am News. 11.00 am News. 11.30 am News. 12.00 am News. 12.30 am News. 1.00 am News. 1.30 am News. 2.00 am News. 2.30 am News. 3.00 am News. 3.30 am News. 4.00 am News. 4.30 am News. 5.00 am News. 5.30 am News. 6.00 am News. 6.30 am News. 7.00 am News. 7.30 am News. 8.00 am News. 8.30 am News. 9.00 am News. 9.30 am News. 10.00 am News. 10.30 am News. 11.00 am News. 11.30 am News. 12.00 am News. 12.30 am News. 1.00 am News. 1.30 am News. 2.00 am News. 2.30 am News. 3.00 am News. 3.30 am News. 4.00 am News. 4.30 am News. 5.00 am News. 5.30 am News. 6.00 am News. 6.30 am News. 7.00 am News. 7.30 am News. 8.00 am News. 8.30 am News. 9.00 am News. 9.30 am News. 10.00 am News. 10.30 am News. 11.00 am News. 11.3

MANAGEMENT

EDITED BY CHRISTOPHER LORENZ

ACCOUNTANCY

Legal ramifications

BY MICHAEL LAFFERTY

WHO SHOULD be entitled to rely upon a set of company accounts, to the point of having the right to take legal action in the event that the information turns out to be misleading?

Shareholders have such rights—at least in theory—and it is sometimes said that certain creditors may be able to take action. But what about future investors, investment analysts or employees?

The matter is of some significance since the British accounting profession has been going around for years talking about accounts being general purpose documents, intended to serve the information needs of a wide range of users.

This is why practising accountants throughout Britain are dismayed at the implications of the *Jeh Fasteners* case, which reached the Appeal Court earlier last month. The Appeal Court upheld an earlier High Court judgment, which had established that auditors have a wider degree of responsibility under the law than had previously been accepted. Specifically, Justice Woolf said that auditors owed a duty of care in giving an opinion on a set of accounts to those people whom they knew or ought reasonably to have known might rely on them. Such eventual users of the accounts might well have been strangers to the auditor at the time the audit was carried out—as was the case with *Jeh Fasteners*.

The full implications of the *Jeh Fasteners* case are not yet clear. But what does seem obvious is that auditors are being, and can expect to be, sued more often.

By and large, British auditors seem to have had a pretty easy time with lawsuits up to now. It is rare in the extreme for a shareholder, to whom the auditor reports, to take action for negligence. Contention generally seems to arise in matters such as takeovers, where the bidder finds that the affairs of the acquired business are not what the accounts purport, and then seeks retribution from the auditor or the investigating accountant.

This issue is closely linked with the objectives of accounts, and the purposes for which true and fair financial statements are prepared. If accounts are truly prepared only for share-

holder purposes, the auditor's position is far less onerous. But are company accounts prepared solely for shareholder use?

Certainly it is no longer fashionable at the elite end of the accountancy profession to take such a view. Indeed, as long ago as 1975 the British accountancy profession's Accounting Standards Committee said in its famous discussion paper, "The Corporate Report," that annual reports should be general purpose documents, serving the information needs of a wide variety of accounts users, including shareholders, creditors, employees, analysts, business contacts, government, and the public at large.

Not very much came of "The Corporate Report," though the Department of Trade did take up much of its theme in some of its discussion papers some years ago. These papers may now be long forgotten, but other company legislation initiated at the EEC has progressed. Indeed the EEC Fourth Company Law Directive is now part of British company law.

What then does EEC company law have to say about the purposes of company accounts?

It turns out that one of the main objectives of the EEC company law harmonisation programme is "the co-ordination of safeguards contained in national company laws of the member states for the protection of those having interests in the affairs of companies, in particular their shareholders, creditors and employees."

International

A LAWSUIT against a major accounting firm now under way in the U.S. raises fascinating questions about the so-called international accounting firms. Essentially, this firm is denying liability for the actions of its overseas fellow-partnerships when they audited parts of a multinational company, AM International. The firm in question is Price Waterhouse, possibly the most blue chip of all the great firms in national and international accounting work.

Just what is an international accounting firm? Is it one organisation or simply some collection of like-minded national firms which help each

other out? The reality in most cases may well be that it is somewhere in between. Five years ago every large accounting firm wanted to be regarded as international, but today the name is national.

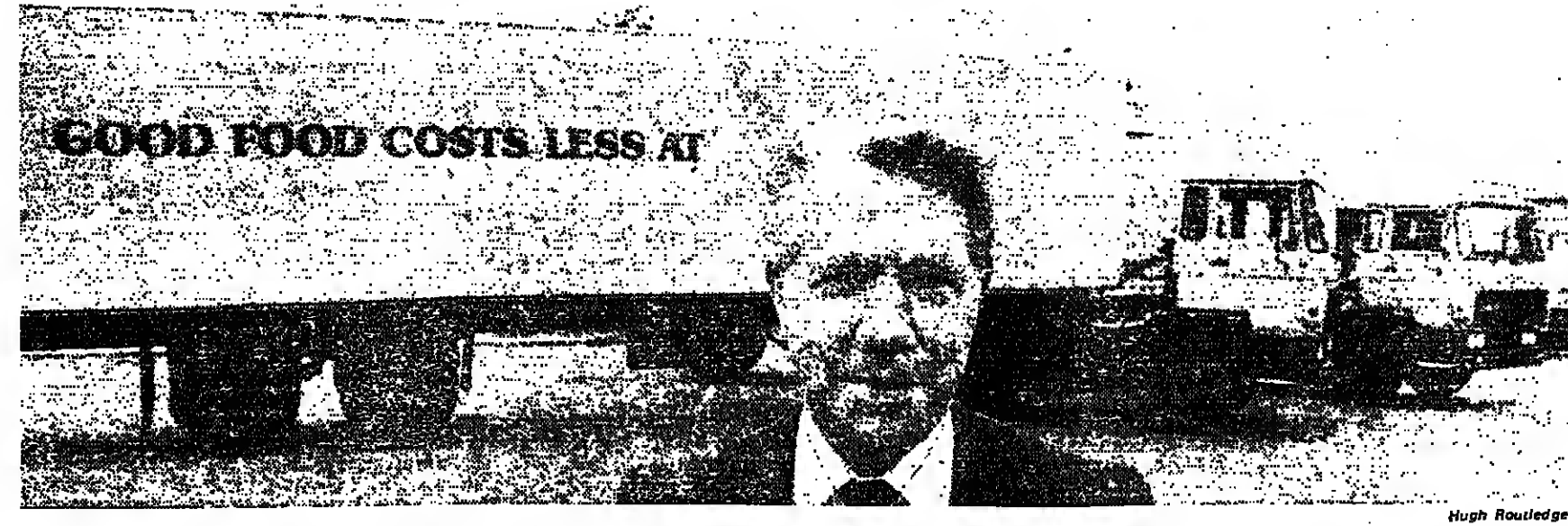
Despite this, there is an ever increasing tendency for the accounts of the world's largest companies to bear audit opinions signed in the name of the major nine international accounting groups—Arthur Andersen, Arthur Young, Coopers and Lybrand, Deloitte, Haskins and Sells, Ernst and Whinney, KMG, Touche, Ross, Peat Marwick Mitchell, and Price Waterhouse. Yet the quality and extent of the information on which some of these firms give true and fair, or equivalent audit opinions varies greatly. Sometimes their names crop up on unconsolidated accounts, sometimes on partially consolidated accounts, and sometimes where it is unsatisfactory disclosure of accounting policies.

Is it not reasonable to expect that an opinion from one of these firms on a set of accounts of a multinational company, wherever based, would never certify compliance with the law without also stating whether the information itself is capable of giving a true and fair view of the business?

Bank threat

A WARNING in this column on June 7 about the threat posed to practising accountants, particularly the thousands of smaller firms, by the big banks seems to have set bells ringing in many quarters. The English Institute of Chartered Accountants has had an exceptional number of enquiries asking what it intends to do, the Scottish Institute decided to editorialise in similar vein in its own official journal, *The Accountant*, and while there have also been letters in the professional press.

Any illusion small accounting firms may have about being part of one great national profession ought to be shaken a little by the news that one of the City's larger accounting firms prefers to give whatever small tax/financial advisory business that comes its way to the banks. "They help us out too," the senior partner said.



Len Payne: "The best of the British systems are very sophisticated and very exacting"

A pivot to profitability

In another article on the upgrading of certain jobs, Arnold Kransdorff talks to a director of distribution

BY ANY other name Len Payne is a freight hauler. He makes sure that J. Sainsbury's foodstuffs and grocery items are moved swiftly and efficiently between the company's 25 warehouses and 250 High Street outlets.

To do so he controls more than 1,000 truck movements a day. About half of these are provided by the company's own fleet, with the balance from six independent operators.

Were he doing the job 25 years ago he would have been considered a mere functionary in the food multiple's corporate hierarchy—with a status and salary to match.

At its most simple, his job would have been to trace shipments and check the freight rates of competing hauliers. As the company would be using some of its own transport, he would also probably be responsible for making sure that it used the right type and size of vehicle for particular consignments.

Since then his job has become a long way, particularly because of the disciplines imposed by the need for speedier customer service, a crucial factor in most businesses today, especially the food industry.

Far more than it was two decades ago, fresh food is today a vital element of any supermarket chain's merchandise. Then Sainsbury's delivery cycle would have been three or four days; now it is 24 hours.



As Sainsbury's director of distribution, Payne is one of a new generation of managers, having had his importance within the company recognised through a main board appointment. While still relatively unusual in industry, this elevation is a recognition by Sainsbury that distribution represents an increasingly important element of overall costs—and should be given equal weight with other main functions such as production and sales.

Like production, distribution has become capital intensive, labour-intensive and energy-intensive. For many companies it has become pivotal to profitability, yet relatively few give it anything but token attention.

An indication of its importance is the fact that distribution costs at Sainsbury amount to roughly 3.5 per cent of retail prices—and group sales totalled

almost £2bn in 1981-82.

A recent survey by A. T. Kearney, the U.S.-based management consultancy, found that fewer than 20 per cent of European companies had a co-ordinated approach to distribution. In other words, most still treat distribution as an ad hoc function, rather than linking it closely to warehousing and stock control.

Payne says he knows of only about a dozen UK companies which have given the distribution function main board status, although he believes this trend is rising.

An accountant by training, Payne's first direct exposure to the world of distribution came in 1964 when he was appointed finance director of British Road Services. He subsequently became director of technical services and development of the group's parent body, the National Freight Corporation, and then its executive vice-chairman, a post he held for four years. (The NEC has since become the National Freight Consortium following a management and employee buy-out earlier this year.)

Payne joined Sainsbury in 1974, the year after the company went public with an annual turnover of £300m. At that time it was already considered progressive in the field of distribution, along with companies like Boots and Kellogg's.

It realised that distribution

was more than just the transportation of goods: that costs could only be radically cut by integrating it with efficient warehousing and inventory control.

With his highly professional approach to distribution, Payne feels he and his department have contributed in no small way to the company's success since then.

In the old days a transport manager was usually more concerned with transport technology than with the whole process of getting merchandise to the customer, says Payne. "Today, physical distribution is a graduate profession and transport managers have to be highly numerate."

Payne says that the new job requires skills in a number of management techniques, among them accounting, strategic planning and computerisation.

Well informed

"Today, a transport manager in industry has to be pretty well informed about how to make operational decisions. Taking into account service standards, he has to know a lot about costing structure; for example, he must have the ability to weigh-up whether to use one's own distribution network or an outside contractor."

"He must also know about strategic planning and be able

to implement an operational plan to match general policy laid down by the main board."

"He also has to know how to use a computer, which is the essence of a modern day operation. At Sainsbury, a computer order cycle will start at 5 pm. By 11.30 pm the computer will have juggled with the figures, giving out such information as availability and routing instructions. Perishable goods will be in the shops by 7.30 am the next morning and non-perishables by 5.30 pm."

Payne believes that in distribution terms, the retail goods business in Britain "stands comparison with anywhere in the world. We are better than many European companies and, certainly, 100 per cent more efficient than in the U.S., which has to deal with much larger distances."

"The best of the British systems are very sophisticated and very exacting but this does not apply to manufacturing industry, especially engineering. In manufacturing, distribution systems are very bad, which probably helps account for the sector's poor performance."

Payne believes it regrettable that industrialists are taking so long to realise the benefits of an efficient distribution system. He would clearly like to see a lot more of his colleagues on boards of directors.

The previous article in this series appeared on July 14.

TECHNOLOGY

EDITED BY ALAN CANE

IBM's cash mountain vanished in five years: the money went to secure the future
IBM's factory gamble set to pay off

BY ALAN CANE

IBM'S MASSIVE investment in new plant and facilities over the past five years designed to cut drastically its manufacturing costs is now ready to pay off.

The company, the biggest manufacturer of data processing and office equipment in the world, has spent prodigiously since 1977 to pay for research and development into more effective ways of building computers and installing automated manufacturing equipment in its factories.

In 1977, its long term debt amounted to only U.S.\$256m; by 1981, the figures had risen over tenfold to U.S.\$2,689m. In 1977, working capital was reported as U.S.\$4,864m; last year it was U.S.\$2,985m.

The results of that sustained and prodigious investment can now be seen in IBM's major development laboratories and manufacturing plants—at Fontainebleau and East Fishkill in the U.S. and Corbeil-Essonnes and Stadelhofen in Europe; at Yorktown Heights, New York and Zurich, Switzerland, and at Yasa in Japan. Havant in the UK and Fribourg in the U.S. to take only a few examples.

Little of what IBM now has to offer is unique. Other computer manufacturers have built silicon chips of greater complexity and power than IBM's; other manufacturers have automated parts of their assembly.

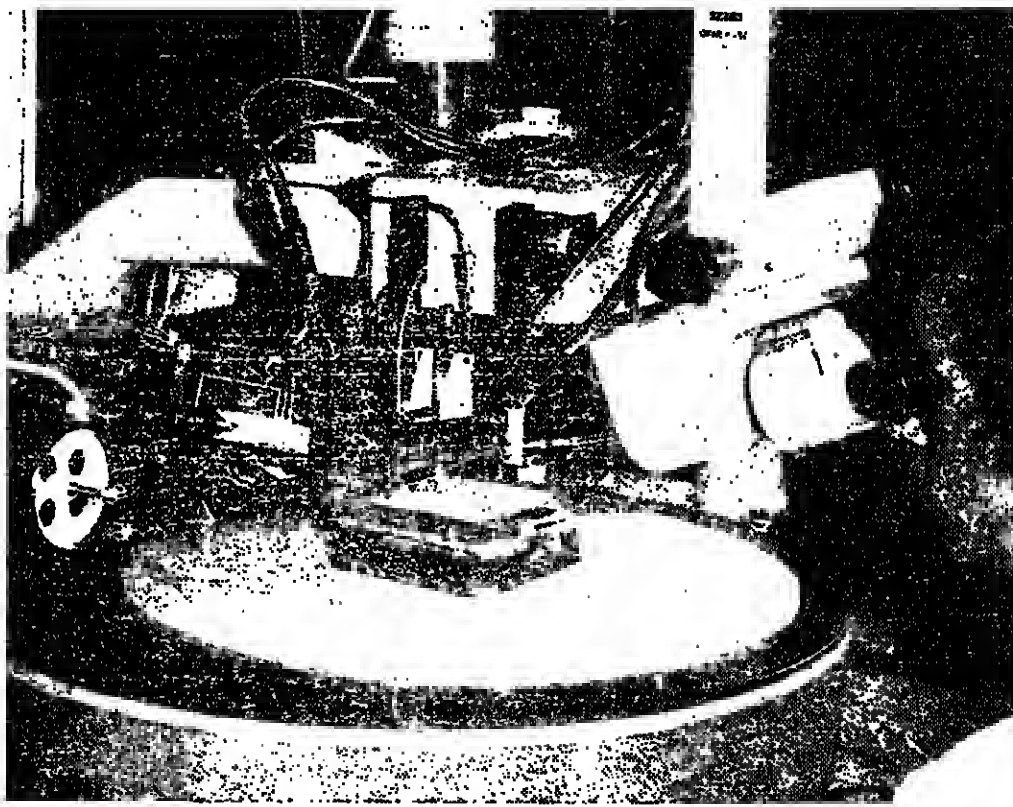
But the combination of IBM's dominant market position, its marketing muscle and its new production potential should make it potentially unassailable, leaving other manufacturers to seek market niches that the giant is content to leave alone.

IBM is notoriously shy of putting figures on its performance, so it is easy to underestimate its new production capacity.

Visits, however, to its chief European microprocessor plant at Corbeil-Essonnes near Paris and to its big machine manufacturing site in Montpellier, France, left little doubt of its intentions.

It is pinning its hopes for the future on a method of mounting and handling very densely packed silicon chips which it calls thermal conduction module (TCM) technology (see this page, April 2, this year).

Much of the total investment has gone into this technology. A senior IBM executive said last week: "If it fails, then IBM



An operator observing an automatic bonding machine at Essonnes; the white rectangular substrate can be seen on the stage, centre

will go out of business."

The problem with very densely packed chips is first, making them. In 1978, IBM could squeeze 700 logic circuits ("gates") on a 4.6 mm square sliver of silicon; state of the art in production is now 1,500 gates on a slightly smaller chip.

There is no reason to suppose IBM cannot reach its predicted 1M components on a chip by

1985-87. Other semiconductor manufacturers will be able to do the same.

New, the finished, tested chip must be mounted on a ceramic plate or substrate. A dense chip might need 15,000 separate connections. IBM embeds this connection circuitry in the substrate itself, building it up out of 27 wafer thin layers of ceramic before firing the sub-

strate rock-hard.

One-hundred and eighteen individual chips can be packed on a single ceramic substrate; IBM runs contra to the rest of the semiconductor industry by mounting its chips "upside-down" with the base outwards.

Chips so mounted are closely packed together which cuts down processing delays due to the time it takes electrons

physically to move in the connecting wires. But the package generates heat which must be removed.

The substrate plates are mounted in a metal box; aluminium pistons rest on each chip and conduct heat from the chip to the outside surface of the box cooled by chilled water.

This is a critical point. IBM believes water-cooling is the best bet for reliable operation in computers. Now it has proved its point on the largest of its machines, the 3081, it has extended the principle to the slightly smaller 3085.

There is no reason to suppose that it should not extend the principle further down the range.

It takes only 27 TCMs to package the entire central processing unit of a 3081. A much smaller computer system, say a System/38, could be compressed on to four or fewer TCMs; it would not be difficult to build a small refrigeration unit into one of these smaller machines.

The advantage? Reliability. The 3081s are already showing remarkable resilience. Only 20 per cent of all serious 3081 faults are attributable to the processor; IBM's own figures suggest that on 3081 systems (that is, including peripherals, software, and terminals) availability is greater than 99 per cent.

The IBM message is reliability. It has installed significant amounts of automatic test equipment to check the performance of its chips, of the TCM's and of course the machine themselves.

At Montpellier, where IBM is building about 500 3081s or 3085s a year, 57 machines are continually going through their six week final proving. Standard maintenance charges run at about £4,000-£5,000 a month for the 3081; there is no regular preventive maintenance. If a component fails, the TCM is simply unbolted and a new module put in its place.

The failed module is shipped back to the factory where its entire production history is stored on tape (100m bytes of information for each substrate, IBM claims).

IBM has always been an expert in the external packaging and marketing and so on—of computer systems. With the TCM it believes it has solved the internal packaging problem as well.

Robots in the UK

Pendar bids for pole position

BY ELAINE WILLIAMS

"WE WANT Pendar to become one of the five top robot manufacturers in the world by the end of the decade," says Dr Bernard Capaldi.

This is a ringing talk from a man whose company, Pendar Robotics, is only a few weeks old and who faces strong competition from the U.S., Japan and Sweden.

A number of organisations have provided backing to Pendar Robotics. These include Technical Development Capital, the venture capital arm of the Finance for Industry group, the Welsh Development Agency which has provided about £75,000 in funding and BSC Industries which has provided another £50,000.

In addition, the company has been offered a further £150,000 by the Industry Department of the Welsh Office which has not yet been taken up by the company.

Pendar Robotics is a subsidiary of Pendar, which was set up in the mid-1970s as an engineering consultancy by Dr Bernard Capaldi and Mr Mike Novels. In the new manufacturing company they will assume the role of managing director and marketing director respectively.

The factory is based near Ebbw Vale, an area of high unemployment which has suffered from several coal mine closures and a severe contraction in the local steel industry.

A few years ago the Government via the Welsh Development Agency, began building factory units near the town and offered financial incentives to persuade new ventures to come to the area. Growth has been very slow.

Calculators

Programmer's aid

THE LATEST calculator from Hewlett Packard, the HP-16C is believed to be the first programmable machine designed for computer programmers and digital design engineers.

The 16-C can handle a wide variety of computer science problems including format con-

Initially the company will employ only about 15 people but the company has ambitious plans to increase to 10 times that number. A measure of Pendar's confidence is that it has moved into one of the larger complexes on the Rassau Industrial Estate.

Pendar's first product is the Placemate. This is an electronically controlled, pneumatically powered robot which was designed in conjunction with Surrey University.

Its main applications are in either hazardous environments or simply repetitive tasks such as paint spraying, palletising or machine loading.

The Placemate costs about £13,000 which the company claims is about half the price of its nearest U.S. rival. Several machines have already been sold including customers in the U.S., West Germany and the Far East.

Already Pendar has revealed the next robot it intends to manufacture. The Locoman will be launched in two months' time. This machine is intended to help automation at the factory bench and will be capable of more complex tasks than the Placemate.

This robot has been developed with the help of Birmingham University and using an electric stepping motor to control the movement of the robot arm so that it can be used for more delicate assembly tasks.

The company intends to concentrate on the low cost automation products but will aim to provide the complete service to customers including feasibility studies, manufacture of special hardware to fit the application and to train staff.

Total capability in construction.

Norwest Holst

Research

ICL forms university council

INTERNATIONAL Computers is to spend "several hundred thousand pounds" on a programme of research with universities, research institutes, and individual research workers.

Collaboration will be on the basis of direct consultancy, financed seminars within ICL to educate ICL people, and actual support for university projects. The company is still in negotiation with four or five universities and no names are being revealed for the time being.

To deal with the project, ICL has set up a university research council of which the chairman is Mr P. D. Hall, consultant and former director of ICL. He is president of the British Computer Society.

A broad range of topics will be considered for funding including novel architecture and languages, specification and design methodology, expert systems, man machine interfaces and distributed processing/networks.

Gases

Toxiguard protector

A SMALL unit from the Oxford firm Crown Instruments can be clipped into overall or suit pocket top and will tell the user when the level of carbon monoxide has exceeded a dangerous level.

Designated "Toxiguard" the instrument is approved by BASEFA and at a price of £190 will compete well with imported industrial instruments which are often bigger, more complicated and as much as three times the price according to Crownco. The unit's ticking at one second intervals rises to a tone in the presence of gas.

More on 0865 778707.

THE ARTS

Wood's Symphony/Albert Hall

David Murray

Friday's Prom, with Gennadi Rozhdestvensky conducting the BBC Symphony, was a deliberate affair...

Hamilton's Symphony/Albert Hall

Andrew Clements

Saturday's Prom brought yet another new symphony, Iain Hamilton's third...

Arts news in brief

Under its scheme to assist creative talent in Dances the Arts Council has approved...

It was the riches of the orient that built the great range of brick warehouses...

There was a rather undignified struggle between Jupp and Soane over the question of who was to design the East India Company House...

These great warehouses embodied much of the history of the architectural and commercial world of 18th century London...

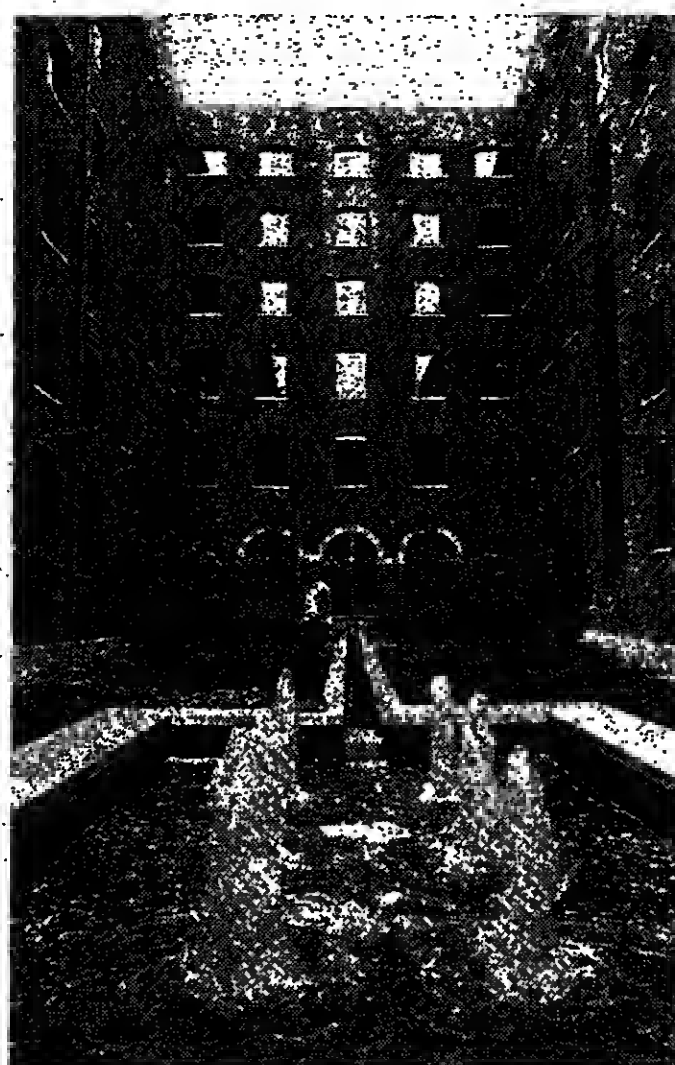
As is so often the case with dockland and warehouse buildings, their true architectural worth was not appreciated until it was clear that demolition was imminent...

What you see today at Cutlers Gardens is a redevelopment of an historic site by Greycoat Estates and the Standard Life Assurance Company...

Architecture

Colin Amery

City renaissance



Cutlers Gardens

ing vermiculated and rusticated Portland stone piers. Facing inwards from these gates is the essence of the scheme...

The Lesson and The Chairs/New Inn Theatre, Ealing

Rosalind Carne

A celebrated choreographer makes his debut as a stage director with two Innesco plays...

The lesson of The Lesson is that the hour and what we speak says more than what we say...

obvious means. Mr Baldwin creates far greater pathos as her self-deluding husband...

Riverside Studios will remain open this week despite the fact that there is no money to pay the staff...

Tosca/Coliseum

Rodney Milnes

ENO opens its season

The English National Opera opened its 1982-83 season last Saturday with a perfectly sound revival of Puccini's resplendent, large-scale dramatic masterpiece...

Murder, Dear Watson/Sonning

B. A. Young

The Mill at Sonning, like its counterpart The Watermill at Newbury, is a watermill converted to a theatre with an adjacent dining-room...

It is bound to seem funnier if you are well up in your Holmes studies, but even without advantage there are a lot of good stage tricks in a fast-moving story...

Riverside Studios to stay open

A few months ago, the prospects for Riverside looked bright. A redevelopment plan would have ensured a well-financed arts centre within a major commercial complex...

F.T. CROSSWORD

PUZZLE NO. 4932

- ACROSS
1 Grow like a batsman who has not been run out (8)
5 Unlawful act by a Russian peninsula (6)
10 Engineers hurried in to find the bird (5)
11 Steep climb for member of a quartet (3, 2, 4)
12 Drunk decorator maybe did this (9)
13 Father, he's unorthodox but not experienced (5)
14 The way to go on a bicycle or take a long step (6)
15 No aspiration for factory dance in Nottinghamshire (7)
18 Boy holds deserter who is wandering (7)
20 The land to part in north east England? (6)
21 One run over (5)
22 Unwelcome surprise that contains explosive (9)
25 But this sport has more than one observer (9)
26 Furious, that is about the sailor coming back (5)
27 Reflected light from Ulster (6)
28 Pets like assorted teacakes (8)
DOWN
1 Including record time to take in food (6)
2 Letter card (9)
3 It pops up in the kitchen by a change for the worse (8, 7)
4 He causes destruction with a whip? (7)
6 Makes haste in order to survive (4, 3, 4)
7 Low sounds note from deer (5)
8 From Paris his light fliers (8)
9 Mowed a variety of grass-land (6)
16 The boy to get on in Hertfordshire (9)
17 Palindromes are unaffected

A crossword puzzle grid with numbers 1 through 28 indicating the starting positions for the clues.

A list of theatre listings under the heading 'THEATRES', including venues like Albery, Ambassadors, Apollo, and various plays and shows.

A list of theatre listings under the heading 'NEW LONDON', 'ROYAL COURT THEATRE UPSTAIRS', 'ROYAL FESTIVAL HALL', 'SADLER'S WELLS THEATRE', 'ST. MARTIN'S THEATRE', 'VAUGHANVILLE', 'VICTORIA PALACE', 'WESTMINSTER', and 'WINDHAM'S THEATRE'.

FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4P 4BY
Telegrams: Finatime, London F54, Telex: 8954871
Telephone: 01-248 8000

Monday July 26 1982

A warning from Luxembourg

ONE ELEMENT of the melodramatic Banco Ambrosiano affair, the default of that bank's Luxembourg subsidiary, has touched an already sensitive international banking system on a neuralgic point. The default has prompted loud calls for changes in the way the international banking business is regulated and underpinned and this indignation is becoming disproportionate to the event which gave rise to it.

Banco Ambrosiano used its subsidiary, Banco Ambrosiano Holding, to raise some of the funds which it lent to mysterious companies owned by the Vatican bank. When the subsidiary failed to pay interest one of the banking consortia lending to it, led by the Midland Bank, declared default with the result that all bank loans to the subsidiary went into default as well. So far there has been no sign that either the Bank of Italy or the "lifeboat" of Italian banks which are supporting Banco Ambrosiano in Milan are ready to honour the obligations of the Luxembourg subsidiary.

The scale of default is too small either to pose much of a threat to the Eurozone or to justify claims that the banking supervisory system should have somehow thrown up a tender of last resort to whom lending banks could turn. Some \$400m of debt is divided between 250 banks, with the individual exposures small.

Soothed

The Basle declaration by central banks in 1974, with which they soothed the banking market in the wake of the Herstatt affair, provided an undertaking to counter a liquidity crisis in the system as a whole. It did not rule out individual bank failures. Indeed there is a case for saying that the occasional bank failure must be allowed to occur, provided it is contained, to sustain perceptions of risk reward in the banking business.

The 1975 Basle concordat on bank supervision does not provide for a bail-out either, as some have claimed. It lays down a division of responsibilities designed to prevent any element of an international

bank escaping supervision. It does not establish a system of guarantors. While the concordat does mention the "moral responsibility" of a bank for its subsidiaries, the value of this to creditors is no greater than the morality of the parent bank in question.

Principle

The basic conclusion to be drawn from the Ambrosiano Luxembourg affair is "lender beware." The Luxembourg subsidiary was not a bank. Nor was it wholly owned by Banco Ambrosiano. Italian bank supervisors have been notably slow to adopt the concordat's principle of supervision on a consolidated basis—whereby all a bank's worldwide elements are viewed as a whole. Italian banks do not prepare consolidated accounts, nor do their managements think in consolidated terms. All of these factors might have suggested that a loan to such a subsidiary needed to be backed by an explicit guarantee from the parent.

None of this leaves Italian bankers or the Italian central bank with much cause for complacency. The authorities plainly have their work cut out to make the business of the banks under their supervision more transparent. Banco Ambrosiano has exploited, and ultimately degraded, a principle upon which an enormous quantity of interbank funding is based. This is the idea of lending to a "name"—the notion that to lend funds to a convenient offshoot of a bank, bearing that bank's name, is tantamount to lending to the parent itself.

This is a convenience which Italian banks and the Bank of Italy should not abandon lightly. For the moment some reticence on their part is understandable. They want to be certain of the limits of the Luxembourg offshoot's liability. They want to preserve pressure on the Vatican bank to pay back the money which its subsidiaries have borrowed from Banco Ambrosiano. But failing such a satisfactory outcome, they would do themselves and the somewhat battered trust of the international banking market a service by honouring the debt of Banco Ambrosiano's subsidiaries.

Privatisation is not enough

AT THE RISK of some mild exaggeration it is convenient to divide Britain's nationalised industries into two main groups: those that make excessive profits and those that make excessive losses. The start of the nationalised industry reporting season serves to remind us that the position has not changed overmuch, in that respect, since the present government came to office in May 1979. To what extent is the Government itself to blame?

Objectives

The record in relation to the profitable state corporations is certainly less than admirable. There has traditionally been argument about the precise long-term objectives of individual industries. But for much of the past three years there has been no doubt at all about the implicit short-term aim of the Government's policy, which has been to extract every possible penny from them to help reduce the public sector borrowing requirement.

Whereas in the private sector tight financial discipline has had a markedly beneficial effect on productivity, the effect in the public sector has often been otherwise. Under the system of external financing limits it makes no difference whether a state monopoly cuts costs or raises prices. The result is that bodies like the Post Office, British Telecom or British Gas are tempted to pass on inflationary wage settlements in higher prices.

At the loss-making end of the spectrum limits have unquestionably been useful discipline. Against tight financial background the managements of British Steel and BL have won solid, if painful, achievements; and British Rail's snags were more than a little stiffened in the recent battle with Aslef. But in competitive, recession-prone markets where the consumer will not finance the cost of new investment, there remains a temptation to cut investment in preference to jobs.

The chief plank of the Government's policy towards the nationalised industries is privatisation. This is entirely appropriate for the National Freight Corporation or Amersham International, but it is far from a complete answer to questions of productivity. British Steel, British Shipbuilders and perhaps BL operate

in structurally depressed areas where markets are being lost irrevocably to Japan and the newly industrialising countries; the Government's stake in them may never be sold to the public. Decisions about how far these sectors should be wound down cannot be taken by managers alone. There is little sign that the Government has a realistic longer-term view.

Where the more profitable State-owned businesses are concerned there are undeniable advantages in returning ownership to the private sector. The removal of the PSBR constraint and the de-politicisation of decision-making are helpful, although privatisation is a curiously roundabout way of achieving these ends. But this is not the real key to greater efficiency. The capital markets do not wield the kind of stick that would turn comfortably managed utilities into hyper-efficient organisations. The stimulus will have to come from elsewhere.

Some answers are now beginning to emerge. An element of competition is being introduced into telecommunications by the Mercury private trunk network. Electricity is to be opened up to modest competition. Seven nationalised industries have recently been singled out for efficiency audits.

Half measures

This is all to the good. Yet there is a risk that public sector monopolies will fall between two stools. We may have the same monopolies, with the state as a sleeping 49 per cent partner, subject only to trialing competitive pressure at the periphery and too little regulation at the centre. With the non-privatised businesses the failure of the Central Policy Review Staff to produce proposals capable of commanding wide official support means that we are left with what looks suspiciously like half measures: changes in boardroom structure, more Whitehall second-guessing by business experts, attempts (again) to define longer-term aims.

The two most intractable problems are: first, how to regulate monopolies, and to instil in them the right incentives for cost reduction; and, second, how to deal with declining industries where a market solution is ruled out for social or political reasons.

THE confirmation of Mr George Shultz as the new U.S. State Secretary means that the so-called "California connection" has tightened its grip on Washington. The closely knit group of people who take most of the really important policy decisions is now almost exclusively composed of Californians or old friends and colleagues of President Ronald Reagan, or, in most cases, both.

Mr Shultz, like Mr Reagan himself (who was born in Illinois) is a Californian by adoption. Some Washingtonians believe that, like Catholic converts, this makes them even more "Californian" than the home-grown variety.

The flavour of the West is everywhere in today's White House. The former California Governor has installed a set of miniature metal cowboy-saddle sculptures in the Oval office and the pictures in the corridors are of deserts and mountains. He has introduced stables and a riding trail to the Presidential Camp David retreat in the Maryland mountains.

But where Mr Reagan really prefers to be is at his mountain-top California ranch above Santa Barbara, to which he returns as frequently as appearances will allow. President Jimmy Carter's Georgia mafia never acquired such extensive control over the levers of power as Mr Reagan's California connection—and the Georgia mafia infiltrated predominantly the White House, not the whole Cabinet as well.

The inescapable conclusion is that Mr Reagan finds it difficult to work with anyone who is not an old friend.

Mr Shultz gained his California connection during eight years working for the giant San Francisco-based Bechtel multinational engineering and construction corporation, the largest U.S. construction company, which has worked in more than 100 countries and has, in its own words, a reputation for "mega-projects."

The Bechtel background raised a few eyebrows in Washington, because the company also spawned Mr Caspar Weinberger, the Defence Secretary. The two most powerful figures in the Reagan Cabinet are former business partners—adding to the Cabinet's boardroom, rather than political, atmosphere. The company is also widely regarded as pro-Arab.

In any event, Mr Shultz will be a member of the inner circle in a way in which his predecessor, Mr Alexander Haig, never was.

(Another figure with Bechtel connections is Mr Philip Habib, the U.S. special peace negotiator in the Middle East. It emerged yesterday that he is a paid consultant for the company.)

It had been assumed that Mr Schultz and Mr Weinberger's experience of working together would help to smooth over the traditional rivalry between the State and Defence Departments. But that is not a foregone conclusion, given the difficulty of keeping friction between two such powerful institutions

Welsh chow

Made in Wales... made in Wales... Chinese quick-frozen meals? That's right. In the steel town of Port Talbot, they are now turning out Imperial chicken with fried rice, chow men with beef and other popular Chinese dishes.

The venture was started six months ago by retired Malaysian industrialist Thomas Wong with the help of Industrial and Commercial Finance Corporation which arranged a £160,000 loan from the European Coal and Steel Community.

Uncle Wong Food Products already employs 30 — mostly former steelworkers though the chefs are Chinese—and plans to increase its staff to 50 as the company gears up to produce 20,000 Chinese meals a shift.

Wong, who retired four years ago from the Malaysian plastics company he founded, says the venture is a response to the disappointments of eating Chinese food in Europe and the U.S. during regular trips over the past 30 years.

"Generally I found that the food offered at many Chinese restaurants, takeaways and supermarkets left much to be desired," he says. His aim is to create genuine Chinese dishes—no artificial colouring or flavour—for the housewife and the catering trade. The meals are being made, he says, according to the Chinese principles of yin and yang to ensure the right balance between cooking methods.

Several of Wong's talented five sons and three daughters—all educated in Britain—have been called in to help run the business. The eldest son, who works for the World Bank, is acting as a financial consultant; two others, a dental surgeon and a solicitor, are helping in the management; and his daughter Meeling has given up her job as an organic chemist



All the President's men (from left): Mr James Baker, Chief of Staff; Mr Michael Deaver, Deputy Chief of Staff; Mr Edwin Meese, Presidential Counsellor; President Reagan; Mr Caspar Weinberger, U.S. Defence Secretary; Mr William Clark, National Security Adviser; Mr George Shultz, U.S. State Secretary

under control. In any case, the key to power in Washington, particularly under Mr Reagan, is not necessarily the apparent influence of a Cabinet position on paper. It is access to the President. Despite all his claims to run a genuinely Cabinet-style Administration, Mr Reagan tends to take his decisions before rather than after Cabinet discussions—although he may not announce them until the end of a meeting.

Three key, top White House aides have always played a crucial role in Mr Reagan's decision-making. Mr Edwin Meese, the White House Counsellor, who has Cabinet rank, is the key adviser on policy issues. Mr James Baker, the Chief of Staff, is predominant on political judgments; and Mr Michael Deaver, the Deputy Chief of Staff, is relied on for personal advice, like when and where Mr and Mrs Reagan should travel.

To them has now been added, since January, Mr William Clark, the increasingly influential National Security Adviser, who is officially described as "co-equal." But while the troika regularly briefs Mr Reagan in the mornings after a joint breakfast, Mr Clark comes in separately just afterwards. Together with Mr Weinberger, and now Mr Shultz, these are the most influential men in Washington despite strong performances by Mr Donald Regan, the Treasury Secretary, and Mr Drew Lewis at the Department of Transport.

Mr George Shultz (61), the conservative Mr Shultz is widely respected in Washington, even by Democratic opponents. He is regarded as, and readily admits to being, a "team player," who will not shrink from giving advice on foreign policy but in

the end will accept the President's decision as final. His previous Washington incarnations—before the Bechtel job—included Secretary of Labour, Budget Director and Secretary of the Treasury. He resigned, untainted by Watergate, in 1974. Dr Henry Kissinger, the former State Secretary, said in his memoirs that

the end will accept the President's decision as final. His previous Washington incarnations—before the Bechtel job—included Secretary of Labour, Budget Director and Secretary of the Treasury. He resigned, untainted by Watergate, in 1974. Dr Henry Kissinger, the former State Secretary, said in his memoirs that

the end will accept the President's decision as final. His previous Washington incarnations—before the Bechtel job—included Secretary of Labour, Budget Director and Secretary of the Treasury. He resigned, untainted by Watergate, in 1974. Dr Henry Kissinger, the former State Secretary, said in his memoirs that

the end will accept the President's decision as final. His previous Washington incarnations—before the Bechtel job—included Secretary of Labour, Budget Director and Secretary of the Treasury. He resigned, untainted by Watergate, in 1974. Dr Henry Kissinger, the former State Secretary, said in his memoirs that

the end will accept the President's decision as final. His previous Washington incarnations—before the Bechtel job—included Secretary of Labour, Budget Director and Secretary of the Treasury. He resigned, untainted by Watergate, in 1974. Dr Henry Kissinger, the former State Secretary, said in his memoirs that

the end will accept the President's decision as final. His previous Washington incarnations—before the Bechtel job—included Secretary of Labour, Budget Director and Secretary of the Treasury. He resigned, untainted by Watergate, in 1974. Dr Henry Kissinger, the former State Secretary, said in his memoirs that

the end will accept the President's decision as final. His previous Washington incarnations—before the Bechtel job—included Secretary of Labour, Budget Director and Secretary of the Treasury. He resigned, untainted by Watergate, in 1974. Dr Henry Kissinger, the former State Secretary, said in his memoirs that

the end will accept the President's decision as final. His previous Washington incarnations—before the Bechtel job—included Secretary of Labour, Budget Director and Secretary of the Treasury. He resigned, untainted by Watergate, in 1974. Dr Henry Kissinger, the former State Secretary, said in his memoirs that

The flavour of the West is everywhere in today's White House

Men & Matters

In New York to co-ordinate the family efforts. The first inking that something was afoot came on Thursday morning. Through unnamed sources close to Salomon Brothers, it was learned that Kaufman was preparing to utter.

That was enough to set the markets whirling, especially when a Salomon spokesman would neither confirm nor deny the rumours. In the past, Salomon's have tried to be open about Kaufman's views to avoid accusations of setting up the market.

By Thursday evening, though, a three-page summary of Kaufman's opinions was being whisked to clients and the Press, making it quite clear that he still thinks long-term interest rates are heading back to the sky—and leaving the markets completely flummoxed.

"Gee," complained a trader at one of Salomon's main competitors, "when you read something like that, what are you supposed to do? Buy bonds or sell them?"

Shoot off

After Murray Weidenbaum's surprise resignation as chairman of President Reagan's Council of Economic Advisers, a job noted for its fast-spinning exit doors, Washington wags say the office motto is "Ready, fire, aim."

Labour shortage

Just as well for the Labour Party that Margaret Thatcher seems to be thinking of a General Election in the autumn of next year. Quite apart from lagging well behind in the opinion polls, this autumn (as we astrologers say) looks like being a difficult time for Labour to get any sort of message across to the voters.

There is a real prospect of the party being stripped to just one press and public relations officer—namely Monica Foot, the former wife of journalist and cabinet member of the Foot family, Paul.

West, the seat he will fight in the next General Election. Madden used to be in the Commons until he lost Sowerby in 1978. Before that he was well respected as a Press officer at the Gas Council.

Araminta Birdsey (call me Min) used to be Madden's No 2 at the Labour Party. She left earlier this month to do a Press and public relations job for the BBC.

So while Madden is away from the office at present, Monica Foot, jocularly third in the hierarchy, is temporarily and solely in charge. A vacancy has been advertised but until Madden's intentions are clear, it is difficult to say what the job will be. Or who will be found to fill it.

No one in the media seems to fancy it. The ad did not bring a single response from anyone in newspapers, radio, television or professional PR, though there was some interest from school-teachers and extra-trade union officials.

The Labour Party conference is in the last week in September. After that there is a real possibility that Monica Foot will be keeping the show on the road single-handed.

It all reminds me of the days when Percy Clark, now retired, used to manage the party's PR virtually alone and would turn up at by-elections as a self-contained unit living and working in a motorised caravan on the kerb outside local party headquarters.

Wisdom tooth

From Kashmir, I hear reports of a guru who firmly resists anaesthetic to have a tooth extracted. He was searching, it is said, for a way to transcend dental medication.

Observer

Modern Times

ATOMIC CLOCK
Combines precision with the ruggedness needed to operate in extreme environments.

For 150 years St. Quintin have been developing professional skills in the world of commercial property. Without that experience, how could they meet the challenge of modern times?

St Quintin
Chartered Surveyors
Valuers, Auctioneers, Estate Agents
Quatuor Street, London EC4A 3DF
Tel: 01-236 4040

ROBOTICS: FRANCE AND UK

Two means to the same end

By Terry Dodsworth in Paris

INDUSTRIALIST No 1: "A small company spends months knocking on Government doors before one of them opens. After three months I received a letter—a polite response. But we were given no help at all."

Industrial No 2: "We have a lot of contact with the Government, and a very good relationship with the Minister. I think there has been a change for the good in the Government attitude to industry."

No one who has listened to recent Government debates over economic policy would guess that the first speaker comes from M. Francois Mitterrand's interventionist France and the second from Mrs Margaret Thatcher's ultra-liberal UK.

It would be difficult to find two countries which give more sharply contrasted views of the mechanics of industrial change. Yet for Bornelec, a small 15-man enterprise trying to take root at Cergy, north of Paris, and for GEC Electrical Products at Rugby, the conventional wisdom has been turned upside down: the former has found that intervention has its limits, and the latter that benign neglect holds only limited sway in the industry.

The experience of these two companies illustrates the gap between theory and practice which seems to engulf any Government when it comes close to the nuts and bolts of industry.

There is no doubt that Britain and France diverge in their broad industrial strategy: the UK Government is harder on lame ducks (although the subsidies to British Leyland make French industrialists raise their hands in horror), and highly suspicious of centralised planning. France has turned its face against what it sees as the savage "de-industrialisation" being practised in the UK, and is increasingly intent on government-supported "national" projects.

Yet when the crunch point is reached, each Government finds it difficult to match its words with action. These limitations are seen particularly in fast-developing, high-technology areas, where a Government would have to be blind to ignore the potential, but where it is never easy to know whether, or how, to intervene.



M. Jean-Pierre Chevènement, French Industry Minister (left)—an interventionist policy; Mr Patrick Jenkin (right), Secretary of State for Industry—different ideology, equivalent aid

Take, for example, the two companies quoted above. Both manufacture robots, and both are clearly feeling their way through the hazardous minefield that awaits any infant industry. On the French side, Bornelec was initially disappointed because the Government is faced with the difficulty of sorting out the right companies to support; in Britain, GEC has received aid because the authorities cannot ignore an industry that may help to create hundreds of jobs and extensive exports in the future.

Robotics provide an interesting test case for industrial policy questions. Now entering a period of explosive 30 per cent annual growth, it is an industry which is revolutionising manufacturing techniques. Any developed country's survival as an industrial force may well depend on its adaptation to this revolution.

The industry is too new for European manufacturers to have lost very much ground as yet to their two inevitable competitors, the U.S. and Japan. However, Europe is undoubtedly behind and these two countries offer a clear choice on how to catch up.

On the one hand, Governments could rely on the sort of spontaneous combustion that

inspires American economic policy and has created Unimation, the world's leading robot manufacturer; on the other, they could try to copy the ruthless Japanese planning and investment methods that have given it a clear lead in world robot installations.

Planners in Europe argue, however, that they face very different situations than those that exist either in the U.S. or Japan. The American market is so big that the process of natural selection can quite quickly throw up a giant capable of rooting itself in the international market. Japan equally benefits from a close-knit marketing system which makes it relatively impervious to competition from outside, and therefore easier for domestic companies to establish themselves.

In Britain and France, with their smaller and more open markets, the problem is to bring companies through the nursery stage so that they can take root internationally. Small entrepreneurial companies can hardly be expected to grow with the same vigour as in the U.S.; thus British policymakers have to some extent watered down their free-market principles. But, at the same time, the choice of robot companies to support

poses big difficulties—because French intervention is not so determinedly dirigiste as might be expected.

The net result of these policy compromises is that the two countries, having started from very different economic viewpoints, have now arrived at extremely similar solutions for the development of their robot industries.

In each case, policies are co-ordinated through senior civil servants in the Industry Ministry using interventionist machinery which is not specific to robotics—in Britain the Product and Process Development Scheme, and in France the CODIS new technology aids. Spending is neither large nor vastly different between FFr 50m (£4m) and FFr 100m a year—and is being applied both to create supply and stimulate demand.

Underlining the French Government's aim of pushing robotics to the forefront of its drive for technology-inspired growth, the Industry Ministry has just brought out a report recommending that total State investment in the sector should be stepped up dramatically to FFr 2.4bn over the next three years.

On the supply side, both countries have subsidy schemes for companies investing in innovative products. In France, the Government is working through its so-called "development contracts" system, whereby finance is provided for specific projects with pre-agreed objectives in terms of turnover, exports and so on. Credits normally run up to about 30 per cent of a specific investment.

Britain gives roughly equivalent amounts of aid, after vetting projects for their viability. Unimation, for example, received a £300,000 grant plus a £250,000 National Research and Development Council loan on special pay-back terms to help establish its sole European plant at Telford in Staffordshire.

On the demand side, each Government is also supporting companies investing in robots. In France, investors can claim grants and have access to special super-subsidised loans (around 14 per cent, or a zero interest rate, at present) as well as a free machine hire scheme for a year.

In the UK, the Government helps robot applications partly through grants (up to £15,000) for appraising their viability, and partly through subsidies of up to 25 per cent for a particular installation. Companies can also benefit from similar loan-now, pay-later schemes to those used in France.

The most striking common characteristic of these schemes is their catch-all nature. The seed corn is being sprinkled widely in the hope that some of it falls on fertile ground. "Our policy is to encourage initiatives rather than particular companies," says the French Industry Ministry. "We believe that robotics is a sector that will develop very quickly, like motor cars in the early 1900s. At the turn of the century it would have been impossible to know that Renault was the company to choose as a sort of champion for the country's motor industry development."

This statement underlines the difficulties of choice which have persuaded France and Britain to adopt broadly based aid policies. But there are two possible alternative responses to this problem.

The first is the UK policy of hitching up to proven overseas technology and hoping that

British companies can be dragged along until they build up sufficient steam of their own. The UK authorities have had no qualms in turning to established and successful U.S. or Japanese companies to help develop the robot business in Britain. The investment in Unimation is a case in point. We feel that we have slipped behind in this country," says an official. "Projects like this help us to build up the supply side without re-inventing the wheel."

The second alternative would be to return to the time-honoured French system of selecting companies and then force-feeding them until they grow to a reasonable size for the world market. This policy of "national champions" is not in favour in robotics because clear technical or company choices are not so easy as in, say, the nuclear industry or aerospace, where it has worked so well. But it is an open question whether French policy will not drift more in this direction following the appointment of M. Jean-Pierre Chevènement as Research and Industry Minister.

Young, gifted and energetic, M. Chevènement has made it abundantly clear that he intends to use the nationalised industries, the financial resources of the State and any other weapon that comes to hand to build up the strength of industry.

Under his direction at the Research Ministry, planners seem to be groping towards an interventionist system combining French industry's gift for well co-ordinated development with the more flexible response needed in new technology sectors. In electronics, for example, the idea is to sit industrialists down alongside the Government and public research laboratories to define a number of priority areas. The country's effort will then be concentrated on these "national projects."

It is quite conceivable that something of the same kind will emerge in robotics.

ETHYLENE CAPACITY
W. Greenwell, the London-based stockbroker, whose role on West European ethylene capacities appeared on this page of the FT on July 12, has today corrected the figures given for Belgium. The 525,000 tonnes a year capacity mentioned in the article by Petrochim has not been shut as the table indicated. Petrochim, which is jointly owned by Petrofin and Phillips Petroleum, says it has no plans to shut the plant.

Lombard Mrs Thatcher's next big test

By Samuel Brittan

MRS THATCHER is generally acknowledged to be one of the most radical—even if "Right-wing radical"—of British Prime Ministers. Her radicalism will soon be put to the test in a key area of personnel selection. I am not referring to any hypothetical Cabinet reshuffle, but something more important: the replacement of a few top officials now resigning en masse. These include a number of Permanent Secretaries, among them that of the Treasury. In addition Mr Gordon Richardson's second term of office as Bank Governor expires in 1983.

A small number of existing Permanent Secretaries have to put up their suggestions for their successors. If past form is anything to go by, they will spare no effort to see that the key posts are filled by safe, non-controversial, established figures, expert at finding the highest common factor or lowest common denominator. There will be nothing "heavy" or crude in the attempt to influence appointments. The efforts will be based on a deeply held attachment to the importance of civil service continuity. The mandarins will use great subtlety to show that they are not opposing but trying to "help" the Prime Minister. This is not a game in which an outsider can compete, but I will try to list a few favoured players.

Play Number One. This consists of variations on the theme "It is not in his own best interests." One variant is to ask "Is he available?" It might be hinted that a certain person could not afford to work for a Government salary. Or, if already in government, that he might be needed too much in his present post.

Another version is to ask: "Would he or she really like the job?" The hint would be that the person is happier where he is, or in some appointment other than the one being suggested. These gambits have, however, to be tried at an early stage. The trick is for the feteers to be put out in such a tentative way that the man or woman approached thinks that a bird in the hand (ie, his present post) is worth more than two in the bush.

Play Number Two. This is known as "the wrong trade union" and is more straightforward. The aim here is to

emphasise certain grade distinctions (akin to craft distinctions to the union movement), which have nothing to be said for them other than bad tradition. An example is the view that a clearing banker, a stockbroker, a Treasury official, a politician, a colonial civil servant, an economist or a college head, is not eligible to become Governor of the Bank, whatever his other qualities. Or it might be said that an economist cannot be given top grade administrative responsibility, but must be confined to brooding over the forecasts.

Play Number Three. This is altogether more serious and is a last resort when the others fail. It is to ask "Can he serve equally well a Government of a different political complexion?" It is often factually misjudged. Some of the officials who most impressed Mr Denis Healey are the ones who impress a number of present Ministers. But leaving that aside, is a completely neutered official with no convictions, who is equally happy to serve Genhish Khan or Fidel Castro, the ideal top adviser to politicians?

Is not the search for such people characteristic of so much that is wrong with Britain? Are not Ministers entitled to Permanent Secretaries who will go along actively with their policies, put forward their own suggestions and not merely show a passive and disgruntled loyalty? Indeed an official who is known to be supportive is far better placed to warn and caution a Minister (eg, that monetary policy is unintentionally too tight) than one who is suspected of being a secret sympathiser with the 365 economists who wrote that famous dissenting letter.

The question is often put: "What will X do if there is a change of Government?" The brutal answer is that anyone being considered for the handful of top posts in question can look after himself. But there are, of course, many non-sensitive but highly senior jobs, such as the headship of the revenue departments, where a key official who did not feel at home with a new government can go. Britain is almost the only country where constitutional government is supposed to depend on the inability of Ministers to choose their own top advisers.

Letters to the Editor

Why Nissan should say 'yes' to Britain

From Mr James Bourlet.
Sir—Your editorial "Nissan should say yes" (investing in Britain) (July 21) really is a mixture of nonsense and black-magic even if it is for a good cause.
To say that such investment would "break down the social and cultural barriers between Japan and the West" is to convince only the prejudiced. Economic barriers there certainly are in the form of tariffs and miscellaneous quantity limiting "agreements" on trade. (In another context, the Berlin wall provides an example of a political and social barrier.) But what social and cultural barriers exist against Japan other than small ones of our own making?
For example, students from Japan in this country have to pay much higher fees than students from Italy, Germany or France. The Home Office no longer gives visas for Japanese girls to be "au-pair" girls here. There is no justification and much damage in these sorts of barriers but Nissan's investment

is not a bargain to change petty officialdom.
Of course, there is social and cultural ignorance between Japan and the West but it should be said that the average Japanese is far better informed of us than we are of them.
To argue that Nissan should make the investment because of protectionist clamour from European motor trade interests is surely even less acceptable. The present limitation on Japanese car imports benefits only the French, Italian and German suppliers who greatly expect to take over a lucrative British car market as UK production declines.
For Britain, the better development would be an increase in the sales of North Sea oil to Japan and an unrestricted entry of Japanese cars competing on equal terms with other car imports.
Nissan may well have certain managerial advantages as demonstrated so effectively by companies like Sony which could make for an effective and profitable car making operation here.

They have much enthusiasm, capital, knowledge and the advantage of making a "fresh start." They must know that Britain is now in a much more self-confident state than during the 1970s and can anticipate an extended period of stability and prosperity.
They must also know that in all probability tariff barriers of the order of 10 per cent may well be imposed on British products to the EEC when exasperation with the CAP inevitably leads to a realignment of our arrangements with continental Europe.
They must know that a British base, secure in energy sources will link well into their worldwide trading activities. British car buyers will welcome Nissan's investment provided that the cars are as good a bargain as any import.
These surely, are the true reasons why Nissan should say "Yes."
Mr James Bourlet, 26, West Square, London, S.E.11.

Positive approach to EEC budget

From Mrs Goy Scott.
Sir—Nicholas Colchester suggests a refreshingly positive approach to the problem of imbalance in Britain's net contribution to the European Community budget (Lombard, July 16). It is clear that Britain could gain much more out of her membership of the Community by using this kind of approach—both in terms of funding and in the larger negotiating arena.
On the vexed question of additionality there is a point which we at Eurof have found to be of considerable assistance in negotiating grants and loans for the private sector. Using a flexible approach it is possible to attract substantial Community finance on the back of existing national expenditure. The United Kingdom Government does not have to contribute any monies in addition to those already committed.
As regards existing research funds, the Community's contribution does not depend upon an element of national funding, and this is clearly an area in which British companies should seek to maximise the benefits available.
Guy Scott, Director, Eurof (UK), The Old Rectory, Northfield, Epsom, Surrey, Beds.

Naive axiom of CCA

From Mr Keron Bhattacharya.
Sir—The most damaging thing about CCA is its doctrinaire naivety. It starts with the axiom that everything is equal, so we equate the new machine with the old machine etc. etc. What CCA does not accept is that we all have some inbuilt advantages in our product, price, rent or cheap labour. A successful business can manipulate these advantages in its best interest. If, therefore, somebody has a cheap property or cheap stock, CCA will force him to value it at others' prices, force an increase in price or show a loss, thereby creating a lack of confidence in business circles. Not all that long ago the finance director of a major quoted company told me that he lost his market share to a competitor because of the costing system. The proponents of the CCA think that before Sandilands, businessmen did "take account of inflation." That surely is not the practice to revalue land and buildings, where necessary, in historic accounting. As far as stock is concerned, in any reasonable business, 90 per cent of the stock should turn over in three months. Those who eliminated the problem of inflation by pitching their cost at half-way through a cycle.
The replacement cost for plant and machinery is a red

herring. Many companies tackled that problem by writing it off quickly. Once it is fully written off, the depreciation fund should generate sufficient income to keep up with inflation. This eliminates any need for an arbitrary adjustment. A machine today is never the same as a machine tomorrow.
K. Bhattacharya, Jay Consultancy Services, 11 Stable Lane, Seer Green, Beaconsfield, Bucks.

property is not for sale, then the yearly estimate adds little to the normal five-yearly revaluation.
I believe that the Current Purchasing Power system, although imperfect like everything else in a world of imperfections, would be quicker and cheaper, produce useful figures and avoid the many subjective estimates that are such a drawback of CCA.
H. L. Alvarez, 51, Ramelagh Road, Ealing, W5.

Wages cut incentive

From Mr W. Grey.
Sir—Samuel Brittan's "testing" suggestion of a selective financial incentive for employers who will cut wages (Economic Viewpoint, July 22) may not be altogether hare-brained. The selectivity principle in this as in other fields, if not the old selective employment tax, has indeed much to recommend it.
Employers' National Insurance contributions varying, for example, in accordance with regional or industry divergences from the national unemployment average, or with changing unemployment or even pay the rates generally, have been proposed on a number of occasions—so far to little effect.
Their adoption would, of course, run counter to the currently canvassed idea of a further across-the-board cut in the employers' national insurance surcharge!
W. Grey, 12, Arden Road, Finchley, N3.



Your legacy: A way of life.

Do you love the wide open spaces? Clean air? The beauty of nature? Are they a part of the legacy you have planned for your loved ones?
Owning a large piece of land in America is possibly the most important decision you will ever make. Not only will you enjoy the rare privilege and pleasure of owning sizable ranchland today, it can remain a private corner of America in the future history of your family. Forbes Wagon Creek Ranch is offering just 404 people the unusual opportunity to purchase a sizable spread of land right next to its gigantic Forbes Trinchera Ranch in southern Colorado.
Minimum-size family ranches are 40 acres, and vary up to 74 acres, with prices starting at \$25,000. Down payment is as low as 1% with monthly payments of \$250 including interest at 9%.

Here in the foothills of the magnificent Rocky Mountains, with restricted access to more than 17,000 acres (over 26 square miles), you can hunt deer, elk, grouse, and all kinds of wild game in season. Or you can ski cross country, fish for trout, ride horseback, or just enjoy the breathtaking dawn, sunsets, and the changing seasons in the shadow of one of Colorado's highest peaks, Mount Blanca.
This exclusive preserve is the perfect place for the outdoor-lover in you, and when passed on to your children, or your grandchildren, your ranchland bestows on your heirs the privilege of an unspoiled way of life. It's a very thoughtful way to shape the futures of those who will follow you.
For more information on how you can become a part of Forbes Magazine's private mountain hideaway, write or call for our full-color brochure.

FORBES WAGON CREEK RANCH
P. McCaldin/Forbes Europe Inc. Dept. B P.O. Box 86 London SW 11 3UT, England 01-223-9066

Obtain the Property Report required by Federal law and read it before signing anything. No Federal agency has judged the merits or value, if any, of this property. Equal Credit and Housing Opportunity.

Companies and Markets

UK COMPANY NEWS

Dom advances to £730,800

RATIONALISATION of Dom Holdings' activities in all areas, combined with improved technology, contributed significantly to the improved pre-tax profits of the group, which rose from £110,823 to £730,859 in the year to March 31 1982.

Johnson's management criticised

Sundlight Service Group has written to Johnson Group Cleaners' shareholders again this week-end declaring that its £55m cash and share offer is "generous and makes excellent sense".

'Fight not over' says British Sugar chief

BRITISH SUGAR has written to its shareholders urging their support in rejecting a £282m bid from S. W. Berisford, the commodity trading group.

BASE LENDING RATES table with columns for bank names and interest rates.

RECENT ISSUES table listing various stocks and their prices.

FIXED INTEREST STOCKS table listing fixed interest securities.

'RIGHTS' OFFERS table listing rights offers for various companies.

FINAL REDEMPTION UNASSENTED BONDS table listing bond redemption details.

Public Works Loan Board rates table showing interest rates for different terms.

FINANCE FOR INDUSTRY TERM DEPOSITS table listing deposit rates.

Ilingworth, Morris

Preliminary Announcement table with columns for Year ended 31st March 1982 and Comparative Figures previous year.

On 14th September, 1981, the Board forecast a pre-tax profit of £1.2m. In spite of interest rates continuing at higher levels than forecast during the second half of the financial year...

Ilingworth, Morris PLC logo and address: The largest wool group of its kind in the world.

Elbief makes headway

Taxable profits of Elbief, manufacturer of leathergoods accessories, handbags and picture frames, showed an improvement...

Old Swan Hotel shows 112% improvement

Pre-tax profits at the Old Swan Hotel (Harrogate) more than doubled from £87,000 to £142,000 in the year to March 31, 1982.

FT Share Information

The following securities have been added to the Share Information Service: Associated Heat Services (Sec-Uo: Industrials).

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends.

Moorside Trust revenue dips to £416,000

Pre-tax revenue at the Moorside Trust in the six months to June 30 1982 slipped from £566,000 to £416,000, even after a substantial fall in expenses.

SE listing for Comtech

Combined Technologies, the company formed last year when Tricentron spun off its non-oil and gas interests, is actively investigating the possibility of a separate stock exchange listing for its motor activities.

PENDING DIVIDENDS

Dates when some of the more important company dividend statements may be expected in the next few weeks are given in the following table.

THE TRING HALL USM INDEX

127.2 (-0.8) Close of business 23/7/82 Tel: 01-638 1591 BASE DATE 10/11/80 100

LADBROKE INDEX

578.583 (+6)

OESTERREICHISCHE KONTROLLBANK AKTIENGESELLSCHAFT advertisement with logo and details.

Kuwait International Financial Services B.V. advertisement for Guaranteed Floating Rate Notes 1993.

RIT and Northern p.l.c. advertisement for Ordinary shareholders of Warrants.

Midland Bank plc advertisement for Guaranteed Floating Rate Notes 1994.

Midland Bank plc advertisement for Guaranteed Floating Rate Notes 1994.

INTERNATIONAL CAPITAL MARKETS

MERCHANT BANKING

Advice on sovereign debt can bring rich pickings

"ADVICE IS worth what you pay for it," runs the old saying. If this is true, then some of the world's poorer countries must be getting very good advice from investment banks, which these days can command fees of over \$1m a year for helping them to sort out their debt problems.

And given the proliferation of reschedulings around the world, the business seems to be booming. Pierce, Frenkel & Co. was reported to be developing last week for the contract to advise Malawi, which is one of the latest countries to seek deferment of debt repayments.

On the basis that most banks are now seeking to generate fee income rather than interest income, even commercial banks are beginning to seek these lucrative contracts. Yet old hands in the advice business do not tire of pointing out that it is not as easy as it seems.

For one thing, advising sovereign borrowers is an expensive, people-intensive business. Kuhn Loeb Lehman, Lazard Freres, and S. G. Warburg, which are together known as the troika, have a hard core of some 60 experts involved in giving this type of service.

Among their clients are Turkey, Zambia, Gabon, Sri Lanka, Costa Rica, and Panama, but their biggest success is probably Indonesia, which brought the group together to advise on its liquidity problems in 1975 and is now able to borrow abroad at a margin of only 1/2 per cent over Eurodollar rates for 10 years.

Giving advice comes more naturally to merchant banks than it does to commercial banks, which as lenders may more easily run into conflicts of interest. Morgan Grenfell, for example, numbers Sudan and Uganda among its clients and more recently Samuel Montagu has emerged as a force in the business with Zambia, Jamaica, and the Dominican Republic.

For some banks, advising a borrower on its external debt may offer special spin-offs in such fields as continuing consultancy, or giving advice on attracting foreign investment.

Most banks admit that advice ever rescheduling, which is the best publicised part of their

INTERNATIONAL BONDS

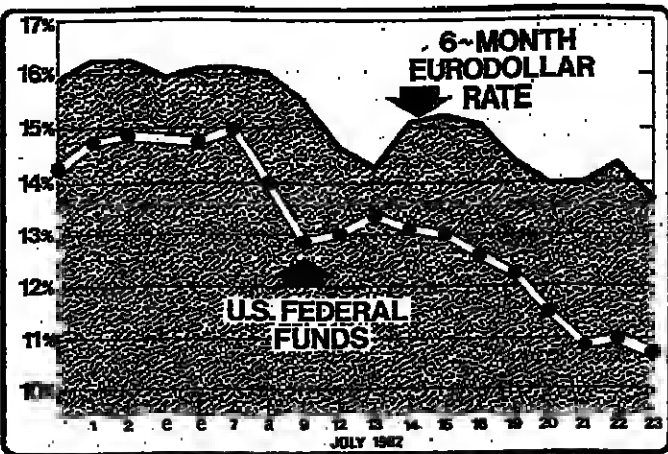
A bullish frame of mind

THE EUROBOND market is in a bullish frame of mind. Encouraged by the sharp decline in short-term interest rates and the all-important positive carry, prices of fixed-interest Eurodollar bonds registered a gain of 1 1/2 points on average last week. The clearly positive carry—whereby short-term rates are low enough to allow a house to finance its bond inventories at a profit—is the best news this market has had in weeks.

As a result, last week's flood of new dollar issues worth \$1.2bn did not make anyone blanch. Even the 14 1/2 per cent \$100m GMAC issue, widely viewed as having been priced too aggressively, did not pose a major problem.

By Friday the U.S. Federal Funds rate touched a low of 10 1/2 per cent and the six-month Eurodollar deposit rate closed at 13 1/2 per cent, down 1 1/2 per cent on the week. The Euro-clear overnight rate was reported by dealers at 12 per cent, allowing a useful 250 to 300 basis point margin on most new issues in stock.

Dr Henry Kaufman's suggestion that there might be more cuts in the U.S. discount rate, though less than the about-face many in the market initially supposed it to be, was another



piece of encouraging news. One London-based fund manager, reflecting on the Kaufman statement, said the market should not forget that while times are good now, the U.S. Treasury has a hefty financing requirement up its sleeve. As a result, this was not necessarily the time to jump into the market with voluminous buying as "the upside potential is not great enough".

Instead, the intelligent bond investor should be picking up the quality paper selectively, this fund manager reckoned. "The market is underpinned by

earlier Sumitomo Bank issue, this was also an interest rate swap in which the borrower takes on another party's floating rate debt.

Perhaps the least successful part of the new issue flood, besides the GMAC issue, was the barrage of five Canadian deals for New Brunswick, Ontario Hydro, Canadian Pacific, Newfoundland, and Nova Scotia. The last two received a somewhat tepid reception and traded at discounts of around 2 per cent on Friday.

According to one Eurobond portfolio manager "all the Canadian issues are under a cloud, whether that is fair or not. One has to be careful about which Canadian deals one picks up".

Prices rose in both the Euro-D-Mark and Swiss franc bond sectors by almost one point on average last week. The relative weakness of the U.S. dollar against the D-Mark and the Swiss franc was a helpful factor in these currency-sensitive markets. There was also considerable optimism about interest rates in Frankfurt and Zurich—the six-month D-Mark deposit rate closed at 9 per cent, down 1 per cent, while the Swiss franc rate fell 1/2 per cent to 5 1/2 per cent.

Alan Friedman

CREDITS

Hungarian club loan increased

THE SPECIAL club loan being assembled for Hungary by a group of banks led by Manufacturers Hanover is now set at \$260m instead of the \$200m committed two weeks ago.

A large part of the increase is accounted for by the inclusion of the four British clearing banks, which have been among the slowest to make up their minds whether to participate.

The British banks will be putting up only \$10m apiece, half the amount being subscribed by each of the 11 other participants. Besides Manufacturers Hanover, these include Arab, U.S., Austrian, French, German and Japanese institutions.

A formal proposal to arrange the credit, which will bear a margin of 1 1/2 per cent for three years, is now expected to be put to the Hungarian National Bank early this week. Its purpose is to help offset the problems caused to Hungary by the drain of Western bank deposits which followed the Polish and Romanian crises.

A short-term deal for Yugoslavia of \$200m-\$300m was also moving fairly slowly last week. Coordinated by Citicorp, it will involve only North American banks, and although some money has now been committed the credit is still not ready for formal presentation to the borrower.

Elsewhere the Eurocredit market maintained its very quiet tone last week, apart from the already reported \$250m loan package for Greece's Paflos Power Corporation which has an unusually long life for Southern European deals.

Part of the package involves a 12-year floating rate note, but the remainder will be Eurocredits in dollars and sterling with a margin of 1 per cent over Eurodollar rates for nine years. The package is being led by Orion Royal.

In Australia Hambros and Dresdner Bank have been mandated to raise \$300m for the industrial conglomerate Australian Consolidated Industries. The multi-currency loan will bear a margin of 1/2 per cent over Eurodeposit rates for eight years and repayments will begin after a grace period of four years.

P. M.

CURRENT INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Maturity	Av. life years	Coupon %	Price	Lead manager	Offer yield %
U.S. DOLLARS							
Mexico	175	1997	15	18 1/2	100	Merrill Lynch	18.500
World Bank	250	1987	5	15	100	Deutsche Bank, Citicorp, CSFB, Morgan Guaranty	15.000
World Bank	150	1988	6	15	100	Deutsche Bank, Citicorp, CSFB, Morgan Guaranty	15.000
Schn. Cal. Edison	50	1997	15	•	100	CSFB	•
New Brunswick	75	1987	5	15 1/2	100	CSFB	15.250
Ontario Hydro	150	1992	10	15	100	Deutsche Bank	15.000
GMAC	100	1988	6	14 1/2	99 1/2	Societe Generale	14.566
Banque Indosuez	60	1989	7	15 1/2	•	Banque Indosuez, Continental Illinois	•
Can. Pacific Secs	75	1989	7	15	100	Goldman Sachs, Salomon Bros.	15.000
Export Devt. Corp. of Canada	150	1987	5	14 1/2	99 1/2	Salomon Bros., Merrill Lynch, Wood Gundy	14.428
Newfoundland	75	1990	8	15 1/2	•	CFI, Dominion Secs.	•
Nafins	50	1985	3	18 1/2	100	Lloyds Bank Intl.	18.375
Nova Scotia	75	1989	7	15 1/2	100	URS Secs.	15.250
Sidrao Medearis	100	1992	10	14 1/2	99 1/2	Salomon Bros.	14.670
Nippon Credit Bank	80	1989	7	15 1/2	100	Morgan Stanley	15.250
CANADIAN DOLLARS							
Canadian Utilities	30	1987	5	7 1/2	•	Wood Gundy	•

This announcement appears as a matter of record only.

July, 1982

U.S. \$40,000,000

California Portland Cement Company

Medium Term Credit Facility

Managed by

Kidder, Peabody International Limited

Banque Arabe et Internationale d'Investissement (S.A.L.L.)

Funds provided by

Amsterdam-Rotterdam Bank N.V. Banque Arabe et Internationale d'Investissement (S.A.L.L.)

Banque Nationale de Paris Canadian Imperial Bank Group Commerzbank Aktiengesellschaft

Crédit Lyonnais Golden State Savwa Bank International Westminster Bank PLC

Société Financière Européenne Finance Company N.V. Standard Chartered Bank PLC

Agent Bank

Banque Arabe et Internationale d'Investissement (S.A.L.L.)

This announcement appears as a matter of record only.

MAY 1982

AUMAR

AUTOPISTAS DEL MARE NOSTRUM, S.A.

CONCESIONARIA DEL ESTADO

VALENCIA, SPAIN

Swiss Francs 40 000 000

Floating Rate Bonds of 1982 due 1992

SODITIC S.A. BANQUE GUTZWILLER, KURZ, BUNGENER S.A.

LTCB (Schweiz) AG Bank Heusser & Cie AG Citicorp International Finance S.A.

Banca del Sempione Banca Unione di Credito Bank für Kredit und Aussenhandel AG Banque Brunelles Lambert (Suisse) S.A. Banque Courvoisier S.A. Banque Nationale de Paris (Suisse) S.A. Internationale Genossenschaftsbank AG Banque de Participations et de Placements S.A. Rüeegg Bank AG Banque du Rhône et de la Tamise S.A. J. Henry Schroder Bank AG Dai-ichi Kangyo Bank (Schweiz) AG Spar- und Leihkasse Schaffhausen Mitsubishi Finanz (Schweiz) AG S.G. Warburg Bank AG

Financial Advisors to AUMAR: Banco Central, S.A. and Smith Barney, Harris Upham & Co. Incorporated

M. J. H. Nightingale & Co. Limited

27/28 Lovat Lane London EC3R 9EB Telephone 01-621 1212

Company	Price	Change	Gross Yield	P/E	Fully Paid
Asa, Brit. Ind. Ord.	125	+1	8.4	5.1	11.4
Arz. Brit. Ind. Ord.	71	—	10.0	7.5	—
Armitage & Rhodes	43	—	4.1	8.8	8.1
CCl 11pc Conv. Pral.	110	—	11.4	8.9	12.1
Bardon Hill	222	—	15.7	14.3	—
1.375	—	—	26.4	10.0	10.7
Clastic Group	288	—	7.9	5.9	8.7
5.030	—	—	6.4	8.9	3.7
4.302	—	—	7.3	7.4	7.1
10.402	—	—	15.7	14.3	—
978	—	—	7.5	7.1	3.9
2.640	—	—	10.0	7.5	8.8
2.682	—	—	20.0	9.5	2.3
17.380	—	—	5.7	7.0	10.6
2.183	—	—	11.4	7.9	8.9
3.250	—	—	3.0	12.6	4.3
3.724	—	—	8.4	1.4	7.8
10.030	—	—	8.4	5.8	5.5
5.788	—	—	14.5	6.5	13.0

Prices now available on Prental page 42148.

Bank of Tokyo (Curaçao) Holding N.V.

US \$50,000,000

Guaranteed Floating Rate Notes due 1987

Payment of the principal of, and interest on, the Notes is unconditionally and irrevocably guaranteed by **The Bank of Tokyo Ltd.** (Incorporated in Japan)

In accordance with the provisions of the Agency Agreement between Bank of Tokyo (Curaçao) Holding N.V., The Bank of Tokyo Ltd., and Citibank, N.A., dated July 10, 1980, notice is hereby given that the Rate of Interest has been fixed at 14 1/2% p.a. and that the interest payable on the relevant Interest Payment Date, January 26, 1982 against Coupon No. 5 will be U.S.\$372.15.

July 26, 1982

By: Citibank, N.A., London, Agent Bank **CITIBANK**

Companies and Markets

WORLD STOCK MARKETS

NEW YORK

Table of New York stock market data including company names, prices, and changes.

1982

Table of 1982 stock market data with columns for High, Low, and Stock.

1982

Table of 1982 stock market data with columns for High, Low, and Stock.

1982

Table of 1982 stock market data with columns for High, Low, and Stock.

1982

Table of 1982 stock market data with columns for High, Low, and Stock.

1982

Table of 1982 stock market data with columns for High, Low, and Stock.

1982

Table of 1982 stock market data with columns for High, Low, and Stock.

1982

Table of 1982 stock market data with columns for High, Low, and Stock.

1982

Table of 1982 stock market data with columns for High, Low, and Stock.

1982

Table of 1982 stock market data with columns for High, Low, and Stock.

1982

Table of 1982 stock market data with columns for High, Low, and Stock.

1982

Table of 1982 stock market data with columns for High, Low, and Stock.

1982

Table of 1982 stock market data with columns for High, Low, and Stock.

1982

Table of 1982 stock market data with columns for High, Low, and Stock.

1982

Table of 1982 stock market data with columns for High, Low, and Stock.

1982

Table of 1982 stock market data with columns for High, Low, and Stock.

1982

Table of 1982 stock market data with columns for High, Low, and Stock.

INDICES

Table of various stock indices including Dow Jones, S&P 500, and others.

NEW YORK

Table of New York stock market indices and performance.

NEW YORK

Table of New York stock market indices and performance.

NEW YORK

Table of New York stock market indices and performance.

NEW YORK

Table of New York stock market indices and performance.

NEW YORK

Table of New York stock market indices and performance.

NEW YORK

Table of New York stock market indices and performance.

NEW YORK

Table of New York stock market indices and performance.

NEW YORK

Table of New York stock market indices and performance.

NEW YORK

Table of New York stock market indices and performance.

NEW YORK

Table of New York stock market indices and performance.

NEW YORK

Table of New York stock market indices and performance.

NEW YORK

Table of New York stock market indices and performance.

NEW YORK

Table of New York stock market indices and performance.

NEW YORK

Table of New York stock market indices and performance.

NEW YORK

Table of New York stock market indices and performance.

NEW YORK

Table of New York stock market indices and performance.

ONTARIO

Table of Ontario stock market data.

TORONTO

Table of Toronto stock market data.

TORONTO

Table of Toronto stock market data.

TORONTO

Table of Toronto stock market data.

TORONTO

Table of Toronto stock market data.

TORONTO

Table of Toronto stock market data.

TORONTO

Table of Toronto stock market data.

TORONTO

Table of Toronto stock market data.

TORONTO

Table of Toronto stock market data.

TORONTO

Table of Toronto stock market data.

TORONTO

Table of Toronto stock market data.

TORONTO

Table of Toronto stock market data.

TORONTO

Table of Toronto stock market data.

TORONTO

Table of Toronto stock market data.

TORONTO

Table of Toronto stock market data.

TORONTO

Table of Toronto stock market data.

TORONTO

Table of Toronto stock market data.

Companies and Markets

CURRENCIES, MONEY and GOLD

BY COLIN MILLHAM

MONEY MARKETS

A tidal wave in the City

Dealers in the London money market know that they start today needing to find over £1bn from somewhere, and conditions are unlikely to get much easier during the rest of the week. Hopes of further cuts in clearing bank base rates led to some very bullish trading last week, of which the Government Broker took full advantage, selling large amounts of gilt edged stock. Today's settlement of Friday's gilt sales, coupled with the unwinding of the hill repurchase agreements totalling £1.5bn, will be followed by maturing repurchase orders of £500m on Wednesday, and £550m on Friday. This rolling forward of about £2bn in debt is a clear indication of the discount houses' view of the immediate trend in interest rates.

Two things encouraged them

in the belief that base rates are set to fall again. Firstly the Bank of England cut its dealing rate with the market in all bands, including rates for very tight short-dated band 1 bills. Secondly the U.S. M1 money supply figures for the previous week were not as bad as expected, and Eurodollar and U.S. domestic rates fell significantly.

Against this background the discount houses became very reluctant sellers of their high yielding paper, despite some very large credit shortages last week. Conditions were very tight last Monday, largely because of the drain caused by the call on 1 1/2 per cent Treasury Convertible stock, and succeeding days were little better. With the houses refusing to sell bills outright, and bullish sentiment growing

by the day, a tidal wave of debt is now rolling up Threadneedle Street. The situation would clearly be helped if National Westminster Bank, the market leader in these matters, could oblige by cutting a point or two from its base lending rate this morning. But nobody seems to have asked the clearers what they think about

lending more deposits to the building societies and National Savings, although very tight call and seven-day interbank money should give the banks an excuse not to move too quickly. In the latter part of last year the building societies were suffering from rising bank deposit rates, but now the foot is very much on the other foot.

WEEKLY CHANGE IN WORLD INTEREST RATES

LONDON		NEW YORK	
July 25	change	July 25	change
Base rates	19	16	-
7 day interbank	12 1/2-15 1/2	10 1/4-10 1/2	-
1 month interbank	11 1/2-13 1/2	10-10 1/2	-
3 month interbank	10 1/2-12 1/2	9 1/2-10 1/2	-
6 month interbank	9 1/2-11 1/2	8 1/2-9 1/2	-
1 year interbank	8 1/2-10 1/2	7 1/2-8 1/2	-
2 year interbank	7 1/2-9 1/2	6 1/2-7 1/2	-
3 year interbank	6 1/2-8 1/2	5 1/2-6 1/2	-
4 year interbank	5 1/2-7 1/2	4 1/2-5 1/2	-
5 year interbank	4 1/2-6 1/2	3 1/2-4 1/2	-
6 year interbank	3 1/2-5 1/2	2 1/2-3 1/2	-
7 year interbank	2 1/2-4 1/2	1 1/2-2 1/2	-
8 year interbank	1 1/2-3 1/2	1/2-1 1/2	-
9 year interbank	1/2-2 1/2	0-1 1/2	-
10 year interbank	0-1 1/2	-1 1/2-0	-

BANK OF ENGLAND TREASURY BILL TENDER

July 25	July 25	July 25	July 25	July 25
£100m	£100m	£100m	£100m	£100m
Top accepted rate of discount	11.630%	11.630%	11.630%	11.630%
Rate of discount	11.630%	11.630%	11.630%	11.630%
Amount of discount	11.630%	11.630%	11.630%	11.630%
Amount of discount	11.630%	11.630%	11.630%	11.630%
Amount of discount	11.630%	11.630%	11.630%	11.630%

FT LONDON

INTERBANK FIXING

3 months U.S. dollars	bid 16 1/8	offer 16 1/8
7 days notice	12 1/2-13 1/2	13 1/2-14 1/2
1 month notice	11 1/2-12 1/2	12 1/2-13 1/2
3 months notice	10 1/2-11 1/2	11 1/2-12 1/2
6 months notice	9 1/2-10 1/2	10 1/2-11 1/2
1 year notice	8 1/2-9 1/2	9 1/2-10 1/2
2 year notice	7 1/2-8 1/2	8 1/2-9 1/2
3 year notice	6 1/2-7 1/2	7 1/2-8 1/2
4 year notice	5 1/2-6 1/2	6 1/2-7 1/2
5 year notice	4 1/2-5 1/2	5 1/2-6 1/2
6 year notice	3 1/2-4 1/2	4 1/2-5 1/2
7 year notice	2 1/2-3 1/2	3 1/2-4 1/2
8 year notice	1 1/2-2 1/2	2 1/2-3 1/2
9 year notice	1/2-1 1/2	1 1/2-2 1/2
10 year notice	0-1 1/2	1/2-1 1/2

LONDON MONEY RATES

July 25 1982	Sterling Certificate of deposit	Interbank	Local Authority deposits	Local Authority negotiable bonds	Finance House Deposits	Company Deposits	Discount	Market	Treasury Bills	Eligible Bank Bills	Fine Trade Bills
Overnight	10-12 1/2	12 1/2-13 1/2	12 1/2-13 1/2	12 1/2-13 1/2	12 1/2-13 1/2	12 1/2-13 1/2	12 1/2-13 1/2	12 1/2-13 1/2	12 1/2-13 1/2	12 1/2-13 1/2	12 1/2-13 1/2
7 days notice	12 1/2-13 1/2	13 1/2-14 1/2	13 1/2-14 1/2	13 1/2-14 1/2	13 1/2-14 1/2	13 1/2-14 1/2	13 1/2-14 1/2	13 1/2-14 1/2	13 1/2-14 1/2	13 1/2-14 1/2	13 1/2-14 1/2
1 month notice	11 1/2-12 1/2	12 1/2-13 1/2	12 1/2-13 1/2	12 1/2-13 1/2	12 1/2-13 1/2	12 1/2-13 1/2	12 1/2-13 1/2	12 1/2-13 1/2	12 1/2-13 1/2	12 1/2-13 1/2	12 1/2-13 1/2
3 months notice	10 1/2-11 1/2	11 1/2-12 1/2	11 1/2-12 1/2	11 1/2-12 1/2	11 1/2-12 1/2	11 1/2-12 1/2	11 1/2-12 1/2	11 1/2-12 1/2	11 1/2-12 1/2	11 1/2-12 1/2	11 1/2-12 1/2
6 months notice	9 1/2-10 1/2	10 1/2-11 1/2	10 1/2-11 1/2	10 1/2-11 1/2	10 1/2-11 1/2	10 1/2-11 1/2	10 1/2-11 1/2	10 1/2-11 1/2	10 1/2-11 1/2	10 1/2-11 1/2	10 1/2-11 1/2
1 year notice	8 1/2-9 1/2	9 1/2-10 1/2	9 1/2-10 1/2	9 1/2-10 1/2	9 1/2-10 1/2	9 1/2-10 1/2	9 1/2-10 1/2	9 1/2-10 1/2	9 1/2-10 1/2	9 1/2-10 1/2	9 1/2-10 1/2
2 year notice	7 1/2-8 1/2	8 1/2-9 1/2	8 1/2-9 1/2	8 1/2-9 1/2	8 1/2-9 1/2	8 1/2-9 1/2	8 1/2-9 1/2	8 1/2-9 1/2	8 1/2-9 1/2	8 1/2-9 1/2	8 1/2-9 1/2
3 year notice	6 1/2-7 1/2	7 1/2-8 1/2	7 1/2-8 1/2	7 1/2-8 1/2	7 1/2-8 1/2	7 1/2-8 1/2	7 1/2-8 1/2	7 1/2-8 1/2	7 1/2-8 1/2	7 1/2-8 1/2	7 1/2-8 1/2
4 year notice	5 1/2-6 1/2	6 1/2-7 1/2	6 1/2-7 1/2	6 1/2-7 1/2	6 1/2-7 1/2	6 1/2-7 1/2	6 1/2-7 1/2	6 1/2-7 1/2	6 1/2-7 1/2	6 1/2-7 1/2	6 1/2-7 1/2
5 year notice	4 1/2-5 1/2	5 1/2-6 1/2	5 1/2-6 1/2	5 1/2-6 1/2	5 1/2-6 1/2	5 1/2-6 1/2	5 1/2-6 1/2	5 1/2-6 1/2	5 1/2-6 1/2	5 1/2-6 1/2	5 1/2-6 1/2
6 year notice	3 1/2-4 1/2	4 1/2-5 1/2	4 1/2-5 1/2	4 1/2-5 1/2	4 1/2-5 1/2	4 1/2-5 1/2	4 1/2-5 1/2	4 1/2-5 1/2	4 1/2-5 1/2	4 1/2-5 1/2	4 1/2-5 1/2
7 year notice	2 1/2-3 1/2	3 1/2-4 1/2	3 1/2-4 1/2	3 1/2-4 1/2	3 1/2-4 1/2	3 1/2-4 1/2	3 1/2-4 1/2	3 1/2-4 1/2	3 1/2-4 1/2	3 1/2-4 1/2	3 1/2-4 1/2
8 year notice	1 1/2-2 1/2	2 1/2-3 1/2	2 1/2-3 1/2	2 1/2-3 1/2	2 1/2-3 1/2	2 1/2-3 1/2	2 1/2-3 1/2	2 1/2-3 1/2	2 1/2-3 1/2	2 1/2-3 1/2	2 1/2-3 1/2
9 year notice	1/2-1 1/2	1 1/2-2 1/2	1 1/2-2 1/2	1 1/2-2 1/2	1 1/2-2 1/2	1 1/2-2 1/2	1 1/2-2 1/2	1 1/2-2 1/2	1 1/2-2 1/2	1 1/2-2 1/2	1 1/2-2 1/2
10 year notice	0-1 1/2	1/2-1 1/2	1/2-1 1/2	1/2-1 1/2	1/2-1 1/2	1/2-1 1/2	1/2-1 1/2	1/2-1 1/2	1/2-1 1/2	1/2-1 1/2	1/2-1 1/2

The fixing rates (July 25) are the arithmetic means, rounded to the nearest one-eighth, of the bid and offered rates for \$10m quoted by the market in five reference banks at 11 am each working day. The banks are National Westminster Bank, Bank of Tokyo, Deutsche Bank, Banque Paribas and Paribas and Societe Generale.

Local authorities and finance houses seven days' notice others seven days fixed. Long-term local authority mortgage rates, nominally three years 13 per cent, four years 13 per cent, five years 13 per cent, six years 13 per cent, seven years 13 per cent, eight years 13 per cent, nine years 13 per cent, ten years 13 per cent, eleven years 13 per cent, twelve years 13 per cent, thirteen years 13 per cent, fourteen years 13 per cent, fifteen years 13 per cent, sixteen years 13 per cent, seventeen years 13 per cent, eighteen years 13 per cent, nineteen years 13 per cent, twenty years 13 per cent.

EURO-CURRENCY INTEREST RATES (Market closing rates)

July 25	Sterling	U.S. Dollar	Canadian Dollar	Dutch Guilder	Swiss Franc	D-Mark	French Franc	Italian Lira	Belgian Franc	Yen	Danish Krone
Short term	12 1/2-13 1/2	10 1/2-11 1/2	10-11	8 1/2-9 1/2	6 1/2-7 1/2	5 1/2-6 1/2	4 1/2-5 1/2	3 1/2-4 1/2	2 1/2-3 1/2	1 1/2-2 1/2	1/2-1 1/2
7 day's notice	12 1/2-13 1/2	10 1/2-11 1/2	10-11	8 1/2-9 1/2	6 1/2-7 1/2	5 1/2-6 1/2	4 1/2-5 1/2	3 1/2-4 1/2	2 1/2-3 1/2	1 1/2-2 1/2	1/2-1 1/2
1 month	11 1/2-12 1/2	9 1/2-10 1/2	9-10	7 1/2-8 1/2	5 1/2-6 1/2	4 1/2-5 1/2	3 1/2-4 1/2	2 1/2-3 1/2	1 1/2-2 1/2	1/2-1 1/2	0-1 1/2
3 months	10 1/2-11 1/2	8 1/2-9 1/2	8-9	6 1/2-7 1/2	4 1/2-5 1/2	3 1/2-4 1/2	2 1/2-3 1/2	1 1/2-2 1/2	1/2-1 1/2	0-1 1/2	-1 1/2-0
6 months	9 1/2-10 1/2	7 1/2-8 1/2	7-8	5 1/2-6 1/2	3 1/2-4 1/2	2 1/2-3 1/2	1 1/2-2 1/2	1/2-1 1/2	0-1 1/2	-1 1/2-0	-2 1/2-1 1/2
1 year	8 1/2-9 1/2	6 1/2-7 1/2	6-7	4 1/2-5 1/2	2 1/2-3 1/2	1 1/2-2 1/2	1/2-1 1/2	0-1 1/2	-1 1/2-0	-2 1/2-1 1/2	-3 1/2-2 1/2
2 year	7 1/2-8 1/2	5 1/2-6 1/2	5-6	3 1/2-4 1/2	1 1/2-2 1/2	1/2-1 1/2	0-1 1/2	-1 1/2-0	-2 1/2-1 1/2	-3 1/2-2 1/2	-4 1/2-3 1/2
3 year	6 1/2-7 1/2	4 1/2-5 1/2	4-5	2 1/2-3 1/2	1 1/2-2 1/2	1/2-1 1/2	0-1 1/2	-1 1/2-0	-2 1/2-1 1/2	-3 1/2-2 1/2	-5 1/2-4 1/2
4 year	5 1/2-6 1/2	3 1/2-4 1/2	3-4	1 1/2-2 1/2	1/2-1 1/2	0-1 1/2	-1 1/2-0	-2 1/2-1 1/2	-3 1/2-2 1/2	-4 1/2-3 1/2	-6 1/2-5 1/2
5 year	4 1/2-5 1/2	2 1/2-3 1/2	2-3	1/2-1 1/2	0-1 1/2	-1 1/2-0	-2 1/2-1 1/2	-3 1/2-2 1/2	-4 1/2-3 1/2	-5 1/2-4 1/2	-7 1/2-6 1/2
6 year	3 1/2-4 1/2	1 1/2-2 1/2	1-2	0-1 1/2	-1 1/2-0	-2 1/2-1 1/2	-3 1/2-2 1/2	-4 1/2-3 1/2	-5 1/2-4 1/2	-6 1/2-5 1/2	-8 1/2-7 1/2
7 year	2 1/2-3 1/2	1/2-1 1/2	0-1 1/2	-1 1/2-0	-2 1/2-1 1/2	-3 1/2-2 1/2	-4 1/2-3 1/2	-5 1/2-4 1/2	-6 1/2-5 1/2	-7 1/2-6 1/2	-9 1/2-8 1/2
8 year	1 1/2-2 1/2	0-1 1/2	-1 1/2-0	-2 1/2-1 1/2	-3 1/2-2 1/2	-4 1/2-3 1/2	-5 1/2-4 1/2	-6 1/2-5 1/2	-7 1/2-6 1/2	-8 1/2-7 1/2	-10 1/2-9 1/2
9 year	1/2-1 1/2	-1 1/2-0	-2 1/2-1 1/2	-3 1/2-2 1/2	-4 1/2-3 1/2	-5 1/2-4 1/2	-6 1/2-5 1/2	-7 1/2-6 1/2	-8 1/2-7 1/2	-9 1/2-8 1/2	-11 1/2-10 1/2
10 year	0-1 1/2	-1 1/2-0	-2 1/2-1 1/2	-3 1/2-2 1/2	-4 1/2-3 1/2	-5 1/2-4 1/2	-6 1/2-5 1/2	-7 1/2-6 1/2	-8 1/2-7 1/2	-9 1/2-8 1/2	-12 1/2-11 1/2

5BR linked deposits: one month 10 1/2-11 1/2 per cent; three months 11 1/2-12 1/2 per cent; six months 12 1/2-13 1/2 per cent; one year 13 1/2-14 1/2 per cent; two years 14 1/2-15 1/2 per cent; three years 15 1/2-16 1/2 per cent; four years 16 1/2-17 1/2 per cent; five years 17 1/2-18 1/2 per cent; six years 18 1/2-19 1/2 per cent; seven years 19 1/2-20 1/2 per cent; eight years 20 1/2-21 1/2 per cent; nine years 21 1/2-22 1/2 per cent; ten years 22 1/2-23 1/2 per cent.

CURRENCIES AND GOLD

Dollar weakens

The dollar fell sharply last week in reaction to the much smaller than expected mid-July M1 money supply 'bulge'. This led to a sharp reduction in interbank rates, followed by a much lower level for the Federal funds overnight rate, and a cut of 1/2 per cent to 16 per cent in bank prime lending rates. The reduction of 1/2 per cent to 11 1/2 per cent in the Federal Reserve discount rate was somewhat of a disappointment on Monday, but the statement to Congress of Mr Paul Volcker, chairman of the Federal Reserve was generally regarded as encouraging, despite the lack of any relaxation in money supply targets.

On Bank of England figures, the dollar's trade-weighted index fell to 118.3 from 121.0 during the week. The U.S. currency also fell to DM 3.950 from DM 4.275 against the D-Mark, to FF 6.875 from FF 6.555 against the French franc, to SwFr 2.02 from SwFr 2.1025 in terms of the Swiss franc, and to Y249.00 from Y254.00 against the Japanese yen.

Sterling's index, according to the Bank of England, rose slightly to 91.0 from 90.8.

THE DOLLAR SPOT AND FORWARD

July 25	Day's spread	Close	One month	% Three months	% p.a.
U.K.	1.7530-1.7600	1.7635-1.7645	0.0500-0.0500	6.43-6.53	1.08
Ireland	1.4250-1.4300	1.4310-1.4340	0.57-0.470 pm	4.26	1.50-1.30 pm
Canada	1.2250-1.2250	1.2500-1.2500	0.75-0.800 pm	4.54	0.80-0.810 pm
Netherlands	2.6250-2.6670	2.6530-2.6560	0.77-0.770 pm	3.25	2.75-2.85 pm
Belgium	46.74-45.25	45.81-45.83	8.10-8.10	2.38	13-16 dis
Denmark	8.2500-8.2500	8.2100-8.2100	0.75-0.800 pm	6.30	6.15-6.050 pm
West Germany	3.3300-2.6160	3.1500-2.6160	1.00-1.000 pm	6.59	6.40-6.250 pm
France	22.50-22.50	22.50-22.50	0.40-0.400 pm	13.05	90-90.000 pm
Spain	109.25-109.75	109.50-109.50	50-600 pm	6.02	1.76-1.950 pm
Italy	1.2471-1.261	1.2471-1.2471	75-800 pm	7.22	4.20-4.250 pm
Norway	6.2250-4.2500	6.2250-4.2500	2.60-3.000 pm	5.59	4.20-4.250 pm
Sweden	6.5500-6.7200	6.6700-6.7200	1.60-1.800 pm	4.30	4.00-4.100 pm
Japan	5.8750-6.0750	5.8750-6.0750	1.00-1.000 pm	3.40	3.20-3.400 pm
Austria	16.38-16.34	16.38-16.37	6.10-6.800 pm	3.87	16.15-16.15
Switzerland	2.0130-2.0400	2.0135-2.0205	1.56-1.480 pm	9.03	4.74-4.68 pm

THE POUND SPOT AND FORWARD

July 25

INSURANCES

Table of insurance companies and their products, including Abbey Life Assurance Co. Ltd., Allstate Life Insurance Co. Ltd., and others.

INSURANCE & OVERSEAS MANAGED FUNDS

Main table of insurance and overseas managed funds, listing various fund names, managers, and performance metrics.

Table of offshore and overseas managed funds, including Gravelly Management Limited, Hambro Pacific Fund Mgmt. Ltd., and others.

NOTES: Prices are in pence unless otherwise indicated and other designations as to price refer to U.S. dollars.



FT SHARE INFORMATION SERVICE

FOOD, GROCERIES—Cont.

LOANS—Continued

Instrument	Stock	Price	Lot	Yield
200	200FFR 14% 85	100	100	11.67
201	200FFR 14% 85	100	100	11.67
202	200FFR 14% 85	100	100	11.67
203	200FFR 14% 85	100	100	11.67
204	200FFR 14% 85	100	100	11.67
205	200FFR 14% 85	100	100	11.67
206	200FFR 14% 85	100	100	11.67
207	200FFR 14% 85	100	100	11.67
208	200FFR 14% 85	100	100	11.67
209	200FFR 14% 85	100	100	11.67
210	200FFR 14% 85	100	100	11.67

BANKS & H.P.—Cont.

Instrument	Stock	Price	Lot	Yield
211	200FFR 14% 85	100	100	11.67
212	200FFR 14% 85	100	100	11.67
213	200FFR 14% 85	100	100	11.67
214	200FFR 14% 85	100	100	11.67
215	200FFR 14% 85	100	100	11.67
216	200FFR 14% 85	100	100	11.67
217	200FFR 14% 85	100	100	11.67
218	200FFR 14% 85	100	100	11.67
219	200FFR 14% 85	100	100	11.67
220	200FFR 14% 85	100	100	11.67

CHEMICALS, PLASTICS—Cont.

Instrument	Stock	Price	Lot	Yield
221	200FFR 14% 85	100	100	11.67
222	200FFR 14% 85	100	100	11.67
223	200FFR 14% 85	100	100	11.67
224	200FFR 14% 85	100	100	11.67
225	200FFR 14% 85	100	100	11.67
226	200FFR 14% 85	100	100	11.67
227	200FFR 14% 85	100	100	11.67
228	200FFR 14% 85	100	100	11.67
229	200FFR 14% 85	100	100	11.67
230	200FFR 14% 85	100	100	11.67

ENGINEERING—Continued

Instrument	Stock	Price	Lot	Yield
231	200FFR 14% 85	100	100	11.67
232	200FFR 14% 85	100	100	11.67
233	200FFR 14% 85	100	100	11.67
234	200FFR 14% 85	100	100	11.67
235	200FFR 14% 85	100	100	11.67
236	200FFR 14% 85	100	100	11.67
237	200FFR 14% 85	100	100	11.67
238	200FFR 14% 85	100	100	11.67
239	200FFR 14% 85	100	100	11.67
240	200FFR 14% 85	100	100	11.67

BRITISH FUNDS

Instrument	Stock	Price	Lot	Yield
241	200FFR 14% 85	100	100	11.67
242	200FFR 14% 85	100	100	11.67
243	200FFR 14% 85	100	100	11.67
244	200FFR 14% 85	100	100	11.67
245	200FFR 14% 85	100	100	11.67
246	200FFR 14% 85	100	100	11.67
247	200FFR 14% 85	100	100	11.67
248	200FFR 14% 85	100	100	11.67
249	200FFR 14% 85	100	100	11.67
250	200FFR 14% 85	100	100	11.67

FOREIGN BONDS & RAILS

Instrument	Stock	Price	Lot	Yield
251	200FFR 14% 85	100	100	11.67
252	200FFR 14% 85	100	100	11.67
253	200FFR 14% 85	100	100	11.67
254	200FFR 14% 85	100	100	11.67
255	200FFR 14% 85	100	100	11.67
256	200FFR 14% 85	100	100	11.67
257	200FFR 14% 85	100	100	11.67
258	200FFR 14% 85	100	100	11.67
259	200FFR 14% 85	100	100	11.67
260	200FFR 14% 85	100	100	11.67

AMERICANS

Instrument	Stock	Price	Lot	Yield
261	200FFR 14% 85	100	100	11.67
262	200FFR 14% 85	100	100	11.67
263	200FFR 14% 85	100	100	11.67
264	200FFR 14% 85	100	100	11.67
265	200FFR 14% 85	100	100	11.67
266	200FFR 14% 85	100	100	11.67
267	200FFR 14% 85	100	100	11.67
268	200FFR 14% 85	100	100	11.67
269	200FFR 14% 85	100	100	11.67
270	200FFR 14% 85	100	100	11.67

BEERS, WINES AND SPIRITS

Instrument	Stock	Price	Lot	Yield
271	200FFR 14% 85	100	100	11.67
272	200FFR 14% 85	100	100	11.67
273	200FFR 14% 85	100	100	11.67
274	200FFR 14% 85	100	100	11.67
275	200FFR 14% 85	100	100	11.67
276	200FFR 14% 85	100	100	11.67
277	200FFR 14% 85	100	100	11.67
278	200FFR 14% 85	100	100	11.67
279	200FFR 14% 85	100	100	11.67
280	200FFR 14% 85	100	100	11.67

BUILDING INDUSTRY, TIMBER AND ROADS

Instrument	Stock	Price	Lot	Yield
281	200FFR 14% 85	100	100	11.67
282	200FFR 14% 85	100	100	11.67
283	200FFR 14% 85	100	100	11.67
284	200FFR 14% 85	100	100	11.67
285	200FFR 14% 85	100	100	11.67
286	200FFR 14% 85	100	100	11.67
287	200FFR 14% 85	100	100	11.67
288	200FFR 14% 85	100	100	11.67
289	200FFR 14% 85	100	100	11.67
290	200FFR 14% 85	100	100	11.67

DRAPERY AND STORES

Instrument	Stock	Price	Lot	Yield
291	200FFR 14% 85	100	100	11.67
292	200FFR 14% 85	100	100	11.67
293	200FFR 14% 85	100	100	11.67
294	200FFR 14% 85	100	100	11.67
295	200FFR 14% 85	100	100	11.67
296	200FFR 14% 85	100	100	11.67
297	200FFR 14% 85	100	100	11.67
298	200FFR 14% 85	100	100	11.67
299	200FFR 14% 85	100	100	11.67
300	200FFR 14% 85	100	100	11.67

ELECTRICALS

Instrument	Stock	Price	Lot	Yield
301	200FFR 14% 85	100	100	11.67
302	200FFR 14% 85	100	100	11.67
303	200FFR 14% 85	100	100	11.67
304	200FFR 14% 85	100	100	11.67
305	200FFR 14% 85	100	100	11.67
306	200FFR 14% 85	100	100	11.67
307	200FFR 14% 85	100	100	11.67
308	200FFR 14% 85	100	100	11.67
309	200FFR 14% 85	100	100	11.67
310	200FFR 14% 85	100	100	11.67

HOTELS AND CATERERS

INDUSTRIALS (Misc)

Instrument	Stock	Price	Lot	Yield
311	200FFR 14% 85	100	100	11.67
312	200FFR 14% 85	100	100	11.67
313	200FFR 14% 85	100	100	11.67
314	200FFR 14% 85	100	100	11.67
315	200FFR 14% 85	100	100	11.67
316	200FFR 14% 85	100	100	11.67
317	200FFR 14% 85	100	100	11.67
318	200FFR 14% 85	100	100	11.67
319	200FFR 14% 85	100	100	11.67
320	200FFR 14% 85	100	100	11.67

FOOD, GROCERIES, ETC.

Instrument	Stock	Price	Lot	Yield
321	200FFR 14% 85	100	100	11.67
322	200FFR 14% 85	100	100	11.67
323	200FFR 14% 85	100	100	11.67
324	200FFR 14% 85	100	100	11.67
325	200FFR 14% 85	100	100	11.67
326	200FFR 14% 85	100	100	11.67
327	200FFR 14% 85	100	100	11.67
328	200FFR 14% 85	100	100	11.67
329	200FFR 14% 85	100	100	11.67
330	200FFR 14% 85	100	100	11.67

Five to Fifteen Years

Instrument	Stock	Price	Lot	Yield
331	200FFR 14% 85	100	100	11.67
332	200FFR 14% 85	100	100	11.67
333	200FFR 14% 85	100	100	11.67
334	200FFR 14% 85	100	100	11.67
335	200FFR 14% 85	100	100	11.67
336	200FFR 14% 85	100	100	11.67
337	200FFR 14% 85	100	100	11.67
338	200FFR 14% 85	100	100	11.67
339	200FFR 14% 85	100	100	11.67
340	200FFR 14% 85	100	100	11.67

Over Fifteen Years

Instrument	Stock	Price	Lot	Yield
341	200FFR 14% 85	100	100	11.67
342	200FFR 14% 85	100	100	11.67
343	200FFR 14% 85	100	100	11.67
344	200FFR 14% 85	100	100	11.67
345	200FFR 14% 85	100	100	11.67
346	200FFR 14% 85	100	100	11.67
347	200FFR 14% 85	100	100	11.67
348	200FFR 14% 85	100	100	11.67
349	200FFR 14% 85	100	100	11.67
350	200FFR 14% 85	100	100	11.67

Undated

Instrument	Stock	Price	Lot	Yield
351	200FFR 14% 85	100	100	11.67
352	200FFR 14% 85	100	100	11.67
353	200FFR 14% 85	100	100	11.67
354	200FFR 14% 85	100	100	11.67
355	200FFR 14% 85	100	100	11.67
356	200FFR 14% 85	100	100	11.67

OVERSEAS MOVING BY MICHAEL GERSON
 01-4461300 F

On stream On time
 with
Capper Neill
 On site

Accounting vote in the balance

BY BARRY RILEY, FINANCIAL EDITOR

A HEAVY postbag today is likely to determine the outcome of the vote by members of the Institute of Chartered Accountants in England and Wales on the future of the current cost accounting standard SSAP 16.

Voting has been neck-and-neck on the resolution proposed by Mr David Keymer and Mr Martin Haslam, the two partners of a firm in Burgess Hill, Sussex, that SSAP 16 should be withdrawn.

At one stage the running count indicated a slight majority for Mr Keymer and Mr Haslam, but a subsequent swing has put opponents of the motion narrowly in the lead.

Voting has already been exceptionally heavy at nearly 30,000, but many more accountants were expected to fill in their proxy forms over the final weekend of the voting period.

Proxy votes must be received by the institute tomorrow and a special meeting will be held at the institute's premises in the

City on Thursday.

It is unclear what the constitutional consequences would be if Mr Keymer and Mr Haslam win the vote. Accounting standards are not set by the English institute, even though it is the largest of the UK accountancy professional bodies. Accordingly the Council of the Institute has no direct power to revoke SSAP 16.

The self-regulatory structure of the accountancy profession is complex. The body which formulates accounting standards is the Accounting Standards Committee, which is technically a sub-committee of the Consultative Committee of Accountancy Bodies (CCAB).

Besides the English institute, the CCAB includes the corresponding Scottish and Irish chartered institutes and three other bodies—the Association of Certified Accountants, the Institute of Cost and Management Accountants, and the Chartered Institute of Public Finance and Accountancy.

The individual bodies are involved directly in the enforcement of standards set by the ASC. Thus compliance with SSAP 16 is mandatory on all members of the English institute and other bodies.

The question that will arise if a majority of English institute members reject SSAP 16 is whether the Council of the Institute will continue to be able to enforce compliance.

A similar Keymer-Haslam motion five years ago forced the accountancy bodies to abandon an earlier version of current cost accounting. Subsequently a simpler version was introduced after much consultation. It had a restricted coverage, being limited mainly to listed companies, and eventually resulted in SSAP 16 two years ago.

However, opposition to current cost accounting in any form has apparently continued to be strong.

Whatever happens on Thursday, SSAP 16 is due for a

fundamental review after the initial experimental three years of operation. This review is due in about a year's time.

The extent of opposition to SSAP 16 among working accountants, even if support for the Keymer-Haslam motion falls slightly short of a majority, inevitably will raise serious questions about the future of the standards.

One option being considered by the profession's leaders is a return to the current purchasing power approach developed in the early 1970s before the Sandilands Committee in 1975 decided in favour of the current cost approach.

Mr Keymer and Mr Haslam have stated that all they feel is necessary in the place of SSAP 16 is a simple statement showing the effect of inflation on shareholders' funds. They would recommend that this should be issued in the form of a guideline to members of the institute as being of "best accounting practice."

Khomeini warns Iraq's Gulf supporters

By James Dorsey in Kuwait

AYATOLLAH KHOMEINI, Iran's spiritual leader, has warned the other Gulf states that their support for Iraq in its war against Iran is "criminal" and a betrayal of Islam. If they did not change their policy, he said at the weekend, "Islam's verdict against them will be executed."

The ayatollah's statement is the strongest warning yet to Iraq's backers in the region. It followed similar threats last week from Sayed Ali Khamenei, the Iranian President, and other senior officials in Tehran.

Diplomats in Kuwait attribute particular importance to the ayatollah's words because he is the final arbitrator in all Iranian policy decisions. He stressed, however, that Iran wished to live in brotherhood with the other Gulf States, and emphasised that Iran had no territorial claims on those Islamic countries.

The Gulf States have provided \$24bn (\$12.7bn) to help finance the Iraqi war effort since the conflict began in September 1980. Kuwait, Jordan and Turkey are vital transit stations for goods to and from Iraq. But drivers say that the flow of goods from Kuwait to Iraq has dropped in recent weeks from 12,000 to about 7,000 tonnes a day. A third of the total volume is believed to be of wheat.

Iran has attacked Kuwait three times since the beginning of the war, in actions believed to have been warning signals.

Reports of the fighting at the weekend indicated that Iran had made little headway since it invaded Iraq 13 days ago. Iranian troops are believed to occupy only a stretch of Iraqi territory 2km deep, north-east of the port of Basra.

The joint staff of the Iranian armed forces claimed that Iraqi troops had broken through Iraqi defence lines on a line stretching from Shalamech, 16 km north-west of the destroyed Iranian port of Khorramshahr, to the Iraqi port of Basra. About 700 Iraqis had been killed, it added.

The official Iraqi news agency reported, however, that Iraq had pushed Iranian forces back across the border during heavy fighting on Friday night and Saturday morning. It claimed that 2,500 Iraqis had been killed.

The authorities in the capital, Baghdad, are reported to have banned Iraqi nationals from travel abroad.

THE LEX COLUMN

No absolving sins of Commission

The pedantic application of sloppy terms of reference is a recipe for bad decisions, as the Monopolies Commission proves from time to time. Rarely have the ingredients been so finely blended as in its decision last year to allow S & W Beristford's bid for British Sugar to go ahead. The commission made clear that it saw nothing to be said for the bid, and positively disliked certain aspects. But as it could not establish that a take-over was likely to operate against the public interest, it felt obliged to let it proceed.

Its reservations were great enough, however, for the progress of the bid to be made conditional on various courses of action by Beristford. Conditional approval, so tempting a compromise in the committee room, is in fact a trap. The commission no longer says yes or no. It says "Yes, if..."

"No, but..." No wonder Loughborough's refusal of its bid for the House of Fraser met as an interdict, but as a basis for further discussion.

The logical conclusion is that future judgments passed down by the commission, become preliminary, provisional and ultimately negotiable. It is in danger of turning into its own court of appeal.

That is why British Sugar's attempts to have Beristford's new bid reviewed by the commission should be resisted by the authorities. British Sugar is fighting a rearguard action of quite extraordinary energy centred on the argument that the 1982 bid is different enough from its predecessors to warrant new scrutiny from all the relevant (and irrelevant) regulatory bodies.

British Sugar's shares have risen by 50 per cent between the two offers, and it can now claim that Beristford is trying a reverse takeover. It argues that its capital expenditure plans—important to the food industry as a whole, its suppliers and

retail customers—are endangered by the level of gearing of the enlarged group. The Monopolies Commission must have looked at all these points last time—even if the likely numbers were rather different—and it did not consider them critical.

The combined balance-sheet of the two companies is indeed highly geared, with a debt-to-equity ratio of roughly two-to-one. There will be some comical attempts by Beristford's stop-loss advisers, S. G. Warburg, to conjure these figures away with the argument that as soon as £200m of Beristford's debt is linked to commodity trading, why it is not debt at all—which makes the gearing one-to-one. If half the British Sugar shareholders take Beristford paper, then, look, it is only 0.6 to 1.

But should the level of gearing concern the Monopolies Commission? Beristford could have brought the ratio down by financing the whole deal with paper. As it is, it has framed the share alternative in a way that suggests it would prefer to issue as few shares as possible. This is presumably being done on the assumption that the absence of earnings dilution in a cash bid will lead to a higher share price and a more favourable opportunity to renounce with equity later on. Nor do the banks seem worried. They are providing Beristford with a very large syndicated loan facility.

The other possible rescuer for British Sugar is the Competition Directorate of the European Commission, from which an intervention is unlikely if only because unproven. In theory, at least, the effect of the merger on competition in the sugar market was examined exhaustively in the nine-month investigation by the UK Monopolies Commission. What needs to be finally decided now is when a decision is final.

Once upon a time, the manipulation of hire purchase restrictions was a standby for all muting Chancellors of the Exchequer. Now it takes up rather less space in budget speeches. The imminent relaxation of controls on cars and other summer goods looks like a mixture of concession to the motor industry lobby, removal of anomaly, and minor Keynesian stimulation to a flat economy.

Clearly anything that opens one sides at the beginning of the new registration year will go down well in Birmingham. It may also be argued that the controls had become inappropriate in an increasingly free credit market. What were they there for? To act as a prudent check on consumer balancesheets, or as a regulator for the Treasury to move up and down?

As a straightforward expansionary measure, though, relaxation at this point looks rather odd. Imports are already rising on a strong tide, and the sectors affected by the controls are notable for their high level of import penetration. Consumer spending as a whole—unless there is something wrong with the recent retail sales figures—is relatively stagnant. And the banking statistics suggest that consumers are already rather highly geared in relation to their earnings.

For the gilt-edged market, the change in the rules is probably less important for its direct impact on consumer behaviour. Less than as a significant attitude—which points to stagnation, short of a proper old-fashioned fiscal boost. In any case, in the new game of "over-funding" (always you for the Bank), it does not really matter. If there is a consumer borrowing boom, there will be more sales of gilt-edged—just as if the PSBR were overshooting.

Coal import curbs may cost £35m

By Sue Cameron

GOVERNMENT restrictions on UK coal imports cost the taxpayer about £20m during the last financial year and may cost more than £35m by the end of 1982.

The Central Electricity Generating Board is expected to reveal the cost of the 1.8m tonnes stockpile of coal it has at continental ports when it publishes its annual report on Thursday.

The figures will be released only a week after Mr Nigel Lawson, Energy Secretary, told the Commons Energy Select Committee that under a three-year contract signed last year, Electricité de France, the French state electricity corporation, was able to buy UK coal more cheaply than its British counterpart.

The electricity board appears to be growing more restive about the stringent limits imposed on coal imports from Australia. It has a long-term contract due to expire next year to take 2m tonnes of coal per annum from Australia.

The Australian coal, for use in southern power stations easily accessible by water, is estimated to be between 10 per cent and 20 per cent cheaper than National Coal Board supplies from pits in North-East England.

Last year, following the miners' threat to strike, the Government "requested" the CEBG to import no more than 0.75m tonnes of coal a year. The board agreed, with the proviso that it must not suffer financially as a result.

The Government is now paying it compensation for the cost of its ever-rising coal stocks on the other side of the Channel.

Further discussions on coal imports which appear to have resulted in a 12-month extended restriction on imports, are thought to have been held in the last few weeks.

The board's stockpile of coal on the continent is expected to reach 2.5m tonnes by the end of this year as a result.

Last year almost 84 per cent of the electricity generated by the CEBG came from coal-fired power stations with fuel accounting for some 60 per cent of the board's fixed costs.

Coal for France, Page 4

Taylor Woodrow to try private financing of public works

BY ANDREW TAYLOR

DETAILS of proposals which could lead the way to private financing of a wide range of public-sector construction projects are being prepared by Taylor Woodrow, one of the largest construction groups.

In a move to test the reaction of Government and City institutions the company intends to submit specific private financing proposals involving actual projects in the public expenditure programme.

Two test cases have been chosen, a sewerage works and a scheme involving provision of additional airport terminal facilities.

Taylor Woodrow will not reveal where either scheme is, as it says its intention at this stage is merely to explore various ways of using private finance to supplement public expenditure on construction.

The company, which is co-ordinating its efforts through the Civil Engineering

Economic Development Committee, says it is not tendering for either contract, but attempting to provide a blueprint for future private financing schemes.

It does not rule out the possibility of eventually making a firm tender for the contracts, either on the basis of a privately financed scheme or through the existing public expenditure programme.

Taylor Woodrow's test case approach is in addition to other studies being carried out by the Transport Department and civil engineering companies into the possibility of using private finance to support the road-building programme.

All the proposals so far considered have been broadly similar in approach.

The contractor would arrange private finance and develop a public work. Repayment would be in the form of royalties

based on actual use made of the public works, and payment be over an agreed number of years.

In the case of motorways, for example, royalty payments would be based on the number of vehicles using the road.

Under the terms of these proposals the contractor would be financially responsible for repair and maintenance of the public works during the life of the agreement.

The dilemma facing the industry is how to structure funding arrangements to satisfy Treasury definitions of allowable private-sector investment and still present an attractive package to financing institutions.

Crucially, contractors would need to see some form of indexation of royalty payments and a minimum cash return on their investment guaranteed by Government.

Pleas for help, Page 7

Steel exports Continued from Page 1

The basis of the U.S. position is its steel industry's demand that imports should be reduced from 19 per cent of the domestic market to only 13 per cent, and Washington's view that the EEC should count for a third of reduced steel imports.

With an array of anti-subsidies and anti-dumping procedures initiated on June 10 that would progressively stifle almost half of all EEC steel exports to the U.S., Washington is well placed to impose such terms.

But as it has been pointed out in the EEC capitals, it would only do so at the expense of transatlantic political relations. The risk is a fit-for-tat U.S.-EEC trade war that could also damage the Nato alliance.

Both sides have lately emphasised that a steel settlement is obtainable and would help diffuse such other trade tensions as the rows over the Soviet gas pipeline and agricultural exports. Yet there have been no signs so far of the U.S. easing its restrictive demands.

The broad terms of the "mark two" global steel deal, that the EEC hopes to make before the U.E. acts on August 9

on 18 anti-dumping cases and a further 13 countervailing suits now pending, already show a new softening of the European position. The EEC proposals will cover 11 steel categories, rather than the five groups that Brussels had at first envisaged.

In addition to those five—hot and cold-rolled sheet and strip, plate, structural steel and galvanised sheet—the Community will now include carbon bars, wire rod, tinplate, rails, various alloyed steels and special steels.

The U.S. has already indicated that a cut by the EEC to only 5.9 per cent of its market for all these products would be unacceptable, even though that would represent a reduction of over 15 per cent.

Furthermore, it is far from certain that the U.S. will accept the Brussels requirement that EEC steelmakers thriving trade in tubes and pipes should be excluded from the agreement, even though U.S. output of these items remains insufficient. So far, Washington has been pressing for their inclusion.

Negotiations on quotas in different products that would be dictated by EEC export licences complicate the shape of

any future settlement, but in general terms the gap to be bridged is of a U.S. demand for a 1.5m tonnes a year cut on EEC exports traditionally of some 6.5m tonnes, while Brussels' latest offer fell short of 400,000 tonnes.

A further difficulty to be resolved is U.S.-EEC disagreement over the reference period against which any cuts would be measured. The EEC has insisted on 1977 to 1981 as a wide period that averages out surges, while the U.S. requires that 1979-81 should be the base.

Brussels experts believe that the hardest task of preparing a new offer for negotiation by the European Commission with the U.S. on August 3-6 may be the parallel undertakings that will be required from member states to reduce their steel output quotas and so preserve EEC prices and steel production.

The hallmark of the abortive bilateral offer was its EEC burden-sharing aspect, which particularly favours Britain, but it is far from certain that Community solidarity will persist in the face of still more urgent export cuts affecting almost a quarter of total EEC exports.

Weather

UK TODAY
 CLOUDY START but bright periods developing. Mostly dry.

NE, S and Midlands England, S Wales and SE Scotland
 Mostly dry but cloudy at first, sunny periods developing. Max 20C (72F).

N Wales, NW England, W Scotland, N Ireland, NE Scotland
 Local drizzle and hill fog, sunny intervals developing. Max 18-20C (66-68F).

Outlook: dry with sunny periods.

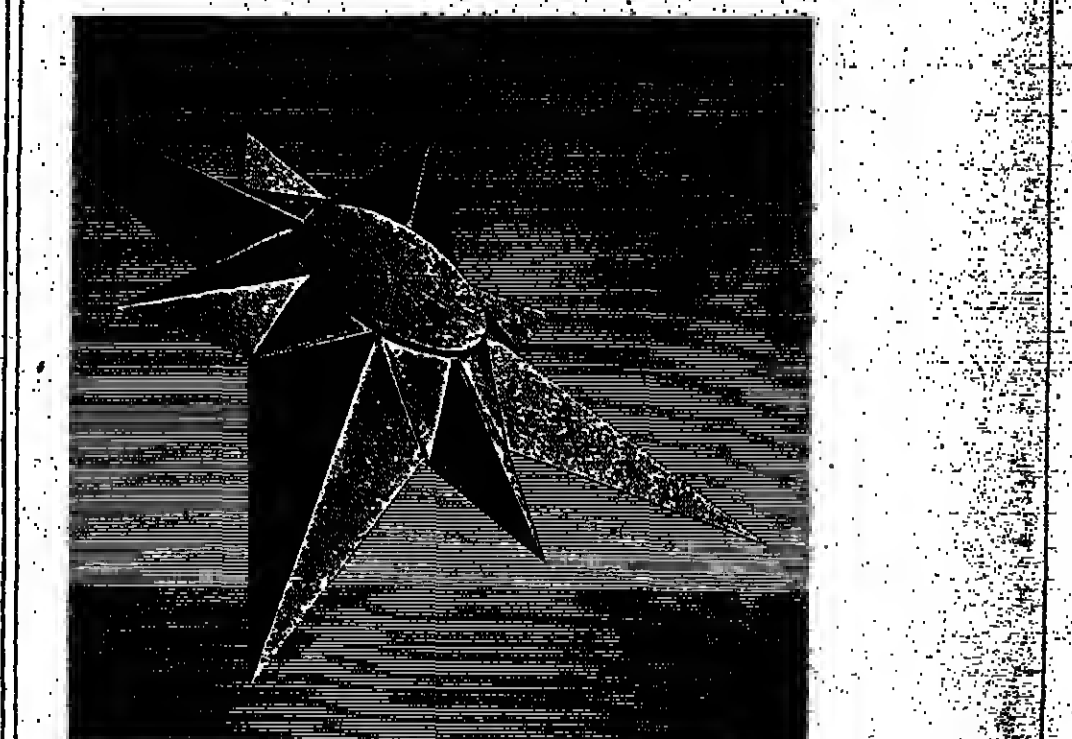
WORLDWIDE

City	Temp	Wind	Cloud	Temp	Wind	Cloud
Algeria	27	81	L. Ang.	19	68	C
Amsterdam	17	63	Luxor	—	—	—
Athens	30	86	Madrid	30	86	S
Bahia	28	82	Buenos Aires	23	73	S
Barcelona	27	81	Melb.	23	73	S
Belfast	—	—	Mex. C.F.	32	90	S
Bombay	27	81	Miami	26	79	S
Brisbane	22	72	Manila	26	79	S
Brussels	18	64	Montevideo	21	70	S
Buenos Aires	21	70	Nairobi	28	82	S
Burgas	21	70	Nassau	28	82	S
Cardiff	18	64	Niagara	21	70	S
Cebu	33	91	Norwich	18	64	S
Chengde	23	73	N York	23	73	S
Cairo	28	82	Nice	27	81	S
Calcutta	25	77	Nicosia	27	81	S
Cape Town	16	61	Osaka	21	70	S
Colombo	29	84	Oslo	21	70	S
Copenhagen	23	73	Paris	19	66	S
Dakar	28	82	Perth	18	64	S
Damascus	17	63	Prague	24	75	S
Dublin	20	68	Riyadh	10	50	S
Düsseldorf	18	64	Rome	23	73	S
Edinburgh	18	64	S. Africa	—	—	—
Hankow	23	73	Shanghai	27	81	S
Hong Kong	24	75	Saltzbr.	18	64	S
Hull	18	64	S. Mexico	—	—	—
Geneva	18	64	Singapore	31	88	S
Gibraltar	21	70	S. Africa	—	—	—
Glasgow	17	63	Sydney	27	81	S
Helsinki	17	63	Taipei	27	81	S
Hong Kong	24	75	Tel Aviv	26	79	S
Jakarta	28	82	Tokyo	26	79	S
Johannesburg	18	64	Toronto	22	72	S
Kuala Lumpur	28	82	Tunis	32	90	S
London	18	64	Vienna	20	68	S
Los Angeles	28	82	Warsaw	26	79	S
Lyons	18	64	Zurich	14	57	S
Madrid	23	73	—	—	—	—
Manila	26	79	—	—	—	—
Mex. C.F.	32	90	—	—	—	—
Miami	26	79	—	—	—	—
Manila	26	79	—	—	—	—
Montevideo	21	70	—	—	—	—
Nairobi	28	82	—	—	—	—
Nassau	28	82	—	—	—	—
Niagara	21	70	—	—	—	—
Norwich	18	64	—	—	—	—
N York	23	73	—	—	—	—
Nice	27	81	—	—	—	—
Nicosia	27	81	—	—	—	—
Osaka	21	70	—	—	—	—
Oslo	21	70	—	—	—	—
Paris	19	66	—	—	—	—
Perth	18	64	—	—	—	—
Prague	24	75	—	—	—	—
Riyadh	10	50	—	—	—	—
Rome	23	73	—	—	—	—
S. Africa	—	—	—	—	—	—
Saltzbr.	18	64	—	—	—	—
S. Mexico	—	—	—	—	—	—
Singapore	31	88	—	—	—	—
S. Africa	—	—	—	—	—	—
Sydney	27	81	—	—	—	—
Taipei	27	81	—	—	—	—
Tel Aviv	26	79	—	—	—	—
Tokyo	26	79	—	—	—	—
Toronto	22	72	—	—	—	—
Tunis	32	90	—	—	—	—
Vienna	20	68	—	—	—	—
Warsaw	26	79	—	—	—	—
Zurich	14	57	—	—	—	—

C—Cloudy; F—Fog; S—Sleet; H—Hail; R—Rain; S—Snow; T—Thunder.

°Nomin GMT temperatures.

Only someone on the right course can help you with yours.



A universal bank has the right instruments to determine your exact position and help plot the best course to your goal. The coordinates of our branch system dot the globe.

Among our comprehensive services are time and notice deposits in all major currencies, short, medium and long-term loans (overdrafts, straight and roll-over loans, acceptance credits in £-stg, US\$, DM and other Eurocurrencies with special emphasis on trade finance and forfaiting), placement and trading in foreign securities such as Eurobonds, convertibles etc., foreign exchange, and international portfolio management.

Whenever and wherever you encounter problems with complicated international financing, contact the Deutsche Bank.

We'll put your business on a proper course.

Deutsche Bank AG
 London Branch
 6 Bishopsgate, P.O. Box 441
 London EC2P 2AT
 Tel.: 2-834600

NISSAN CAR PLANT POSTPONEMENT

Councils face dilemma over sites

BY JOHN GRIFFITHS

OFFICIALS of eight UK local authorities spent a sombre weekend contemplating the fact that their chance of winning a glittering industrial prize—a 200,000 cars a year Nissan plant—appears to be slipping from their grasp.

Saturday morning's announcement by Mr Masataka Okuma, Nissan's vice-president, that his company is postponing indefinitely a decision on whether to proceed with the plant has left authorities such as South Glamorgan County Council in a dilemma.

They have to decide what the chances are in the future of Nissan setting up a plant in Britain. More specifically they must decide what to do with the sites earmarked for the company.

From the moment Nissan first announced its feasibility study more than 18 months ago, South Glamorgan raised the drawbridge against any other potential takers of a 230-acre site at Wentlog, on the South Glamorgan coast, which it had begun developing as an industrial area aimed at offsetting

the decline of South Wales's traditional industries.

It has spent about £24m on site preparation and access roads. The spending was not undertaken specifically for Nissan. It was believed that industrial projects, of the type requiring 50 acres each at least, could be attracted.

But the lure of the Nissan project, to employ at least 5,000 workers and create many more jobs in supply industries, was such that the council started the process by which it could acquire a further 550 acres to provide the 800-acre site Nissan wanted. It has reserved Wentlog for the Japanese company since then.

The council must now decide if it can afford to continue to play the waiting game or whether, against the background of 30 per cent unemployment in parts of its area, it should start an immediate drive to catch smaller fish.

The same applies, in varying degrees, to the seven other authorities with sites in which

Nissan has expressed an interest.

Mr Okuma said the company, despite reports of a shortlist of three, is still studying all eight sites: three in the North-East, three in the North-West and two in Wales.

He refused to indicate when a final decision might be taken. Instead Mr Okuma blamed the delay on the uncertain outlook for the world motor industry: "So much so that we are not yet in a position to make a decision one way or the other on this project, which is potentially the biggest investment ever undertaken by a Japanese company in the UK." (It is estimated at \$500m.)

Nissan is facing considerable pressure from Japan's own Ministry of International Trade and Industry, which has been showing mounting concern over protectionism and sees direct investment overseas as a way of countering it.

Mr Okuma acknowledged that were the plant not to go ahead "the result would be to strengthen protectionist moves." He implied that the level of

UK and continental components in cars built by a UK plant was no longer a matter of contention.

Mr Okuma also indicated that Nissan was not particularly worried about its ability to build cars in the UK labour relations climate. Similarly, the precise level of government aid for the project, though still unresolved, did not appear to be a major barrier.

The root of the problem appears to be that the Nissan board is split on the project's desirability. The project's size is such that it cannot be undertaken without the board's unanimous approval.

Mr Patrick Jenkin, UK Industry Secretary, who had talks with Mr Okuma about the project on Friday, is expected to give a written answer in the Commons today about the project.

Regular talks are expected to continue between Government officials and Nissan. However, the next opportunity for high-level talks is not expected to be before September, when Mrs Thatcher makes an official visit to Tokyo.